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July 2, 2026

To whom it may concern

Company name:	KUSURI NO AOKI HOLDINGS CO., LTD.
Name of representative:	Hironori Aoki, Representative Director and President (Code No.: 3549, TSE Standard market and NSE Main market)
Inquiries:	Ryoichi Yahata, Director for Administration (TEL +81-76-274-6115)

Notice Concerning Dividends of Surplus (Year-end Dividend)

KUSURI NO AOKI HOLDINGS CO., LTD. (the "Company") hereby announces that it has resolved, at a meeting of Board of Directors held on July 2, 2026, to pay dividends of surplus (year-end dividends) with a record date of May 20, 2026. The details are described below.

The Company's Articles of Incorporation stipulate that the Company may pay dividends of surplus by a resolution of the Board of Directors.

１． Details of dividend

	Determined amount	Most recent dividend forecast (Announced on December 25, 2025)	Actual results for the previous fiscal year (Fiscal year ended May 20, 2025)
Record date	May 20, 2026	May 20, 2026	May 20, 2025
Dividend per share (Ordinary dividend) (Commemorative dividend)	¥48.00 (¥8.00) (¥40.00)	¥48.00 (¥8.00) (¥40.00)	¥7.00 (¥7.00) —
Total amount of dividends	¥4,558,227,216	—	¥707,720,937
Effective date	August 4, 2026	—	August 4, 2025
Source of dividends	Retained earnings	—	Retained earnings

２． Reason

In the "Fourth Medium-Term Management Plan (from the fiscal year ending May 2026 to the fiscal year ending May 2030)" announced on December 25, 2025, the Company fundamentally reviewed the return to shareholders and decided to set a basic policy of a dividend payout ratio of 30%.

Last year marks the 40th anniversary of the Company's foundation. The Company would like to express its sincere gratitude to its shareholders, customers, business partners, and local communities for their continued support and generosity.

Accordingly, in line with the transition to the new dividend policy based on the above Medium-Term Management Plan and in order to express its gratitude for the 40th anniversary of its foundation, the Company has decided to add a commemorative dividend of 40.00 yen per share to the ordinary dividend of 8.00 yen per share for the year-end dividend for the fiscal year ending May 2026, for a total of 48.00 yen per share.

(Reference) Breakdown of annual dividend: Dividends per share

Record date	Second quarter-end	Fiscal-year end	Annual
Actual results for the current fiscal year	¥8.00	¥48.00	¥56.00
Actual results for the current fiscal year (Fiscal year ended May 20, 2025)	¥7.00	¥7.00	¥14.00