July 9, 2026

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Stephen Hayes Dacus
Representative Director & President
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice Regarding the Revision of Consolidated Financial Forecasts

We hereby announce the revision of its consolidated financial forecasts for the six months ending August 31, 2026, and for the fiscal year ending February 28, 2027, which were previously announced on April 9, 2026.

1. Revision of its consolidated financial forecasts for the six months ending August 31, 2026 (From March 1, 2026 to August 31, 2026)

(Millions of yen)

	Revenues from Operations	Operating Income	Ordinary Income	Net Income Attributable to Owners of Parent	Net Income per Share (yen)
Previous forecast (A)	4,687,000	190,000	168,000	88,000	38.07
Actual results (B)	5,510,000	234,000	217,000	118,000	51.04
Change (B-A)	823,000	44,000	49,000	30,000	12.97
Percentage change (%)	17.6	23.2	29.2	34.1	34.1

2. Revision of its consolidated financial forecasts for the fiscal year ending February 28, 2027 (From March 1, 2026 to February 28, 2027)

(Millions of yen)

	Revenues from Operations	Operating Income	Ordinary Income	Net Income Attributable to Owners of Parent	Net Income per Share (yen)
Previous forecast (A)	9,448,000	405,000	367,000	270,000	117.42
Actual results (B)	10,430,000	425,000	390,000	278,000	120.89
Change (B-A)	982,000	20,000	23,000	8,000	3.47
Percentage change (%)	10.4	4.9	6.3	3.0	3.0

3. Reasons for the revision

In the Overseas convenience store operations segment, in the first quarter of the fiscal year ending February 28, 2027, 7-Eleven, Inc., a subsidiary of the Company, recorded gasoline revenues that surpassed forecasts due to the volatility of market conditions. In addition, the yen depreciated more than anticipated against foreign currencies. As a result of these factors, revenue from operations, operating income, ordinary income, and net income attributable to owners of the parent all exceeded forecasts.

In light of these results and recent trends, we have revised our consolidated financial forecasts for the second quarter (interim period) and the full year of the fiscal year ending February 28, 2027. These revisions reflect the impact of adjustments to the average foreign exchange rate assumptions for the period, with the rate revised to ¥158.00 per US dollar for the six months ending August 31, 2026 and ¥157.00 per US dollar for the full year (compared to the previous forecast of ¥150.00 per US dollar in both cases).

For further details, please refer to the "Presentation for the First Quarter of FY2026" and the "Brief Summary for the First Quarter of FY2026," both of which were disclosed today.

* Statements related to business forecasts contained in this document are based on information currently available and certain assumptions considered to be reasonable. Actual results may differ significantly due to various factors.