



July 9, 2026

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Stephen Hayes Dacus
Representative Director & President
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice regarding Cancellation of Treasury Stock

(Cancellation of treasury stock pursuant to the provisions of Article 178 of the Companies Act)

Seven & i Holdings Co., Ltd. hereby announces that its Board of Directors resolved to cancel its treasury stock as shown below, pursuant to the provisions of Article 178 of the Companies Act, at the Board of Directors meeting held on July 9, 2026.

1. Class of the shares to be cancelled: Common stock
2. Number of the shares to be cancelled: 284,297,500 shares
(10.92% of the total number of issued shares before the cancellation)
3. Expected date of cancellation: July 15, 2026

(Note)

Total number of issued shares after the cancellation: 2,320,258,349 shares

Number of treasury stock held after the cancellation: 5,486,242 shares*

*Calculated based on the number of treasury stock held on June 30, 2026, excluding shares held by Mitsubishi UFJ Trust and Banking Corporation for BIP (Board Incentive Plan) and ESOP (Employee Stock Ownership Plan).

The above will result in the cancellation of all treasury stock acquired pursuant to the resolution approved at the Board of Directors' meeting held on April 9, 2025.