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July 9, 2026

Consolidated Financial Results for the Three Months Ended May 31, 2026 (Under Japanese GAAP)

Company name: SUGI Holdings Co., Ltd.
 Listing: Tokyo Stock Exchange / Nagoya Stock Exchange
 Securities code: 7649
 URL: <https://www.sugi-hd.co.jp/english/>
 Representative: Katsunori Sugiura, Representative Director & President
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 Telephone: +81-562-45-2744
 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended May 31, 2026 (from March 1, 2026 to May 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended May 31, 2026	270,175	10.1	17,069	7.9	12,209	10.9	11,588	1.9	6,901	(67.5)
May 31, 2025	245,458	22.1	15,818	27.4	11,005	27.9	11,372	24.1	21,224	246.6

Note: Comprehensive income For the three months ended May 31, 2026 7,063 Millions of yen [(67.1)%]
 For the three months ended May 31, 2025 21,482 Millions of yen [270.2%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended May 31, 2026	38.14	—
May 31, 2025	117.28	—

Note: EBITDA = Operating profit + Depreciation + Amortization of goodwill

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of May 31, 2026	638,463	293,932	46.0	1,624.06
February 28, 2026	614,493	290,474	47.3	1,604.99

Reference: Equity As of May 31, 2026 293,911 Millions of yen
 As of February 28, 2026 290,458 Millions of yen

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended February 28, 2026	—	15.00	—	20.00	35.00
Fiscal year ending February 28, 2027	—				
Fiscal year ending February 28, 2027 (Forecast)		15.00	—	10.00	—

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Effective September 1, 2026, the Company plans to conduct a 2-for-1 stock split of its common stock. The forecast for the year-end dividend per share for the fiscal year ending February 28, 2027, is stated taking into account the effect of said stock split, and the total annual dividend is presented as "—". Without considering the stock split, the forecast for the year-end dividend for the fiscal year ending February 28, 2027, would be 20 yen, and the total annual dividend would be 35 yen.

3. Consolidated financial forecast for the fiscal year ending February 28, 2027 (from March 1, 2026 to February 28, 2027)

(Percentages for the full year indicate year-on-year changes, and those for the six months indicate changes from the same period of the previous fiscal year.)

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending August 31, 2026	548,000	9.6	37,800	12.7	26,700	12.7	27,100	11.8	17,100	(40.2)	94.49
Fiscal year ending February 28, 2027	1,092,000	8.1	77,400	12.7	54,000	11.2	55,000	9.9	32,800	(27.1)	181.24

Note: Revisions to the forecast of earnings most recently announced: None

Note: 1. Effective September 1, 2026, the Company plans to conduct a 2-for-1 stock split of its common stock. The forecast for earnings per share in the consolidated earnings forecast is stated based on the number of shares prior to said stock split.

2. The Company plans to make Seki Yakuhin Co., Ltd. a consolidated subsidiary effective September 1, 2026. The impact of this transaction on the consolidated financial forecasts for the full fiscal year ending February 28, 2027, is currently under review. If any matters arise that require disclosure, the Company will announce them promptly.

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

① Total number of issued shares at the end of the period (including treasury shares)

② Number of treasury shares at the end of the period

③ Average number of shares outstanding during the period

As of May 31, 2026	189,992,514 shares	As of February 28, 2026	189,992,514 shares
As of May 31, 2026	9,019,740 shares	As of February 28, 2026	9,019,684 shares
Three months ended May 31, 2026	180,972,801 shares	Three months ended May 31, 2025	180,965,896 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, such as earnings forecasts, are based on information currently available to the Company and certain assumptions deemed reasonable by the Company, and are not intended as a commitment by the Company that they will be achieved. Actual results may differ significantly due to various factors.