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July 10, 2026

Consolidated Financial Results for the Six Months Ended May 31, 2026 (Under Japanese GAAP)



Company name: First Brothers Co.,Ltd.

Listing: Tokyo Stock Exchange

Securities code: 3454

URL: <https://www.firstbrothers.com/>

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President

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Scheduled date to file semi-annual securities report: July 13, 2026

Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended May 31, 2026 (from December 1, 2025 to May 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended May 31, 2026	10,499	95.3	2,735	240.8	2,334	573.3	2,437	988.3
May 31, 2025	5,377	23.1	802	33.1	346	(8.3)	223	24.8

Note: Comprehensive income For the six months ended May 31, 2026: ¥ 2,447 million [500.7%]
For the six months ended May 31, 2025: ¥ 407 million [78.4%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended May 31, 2026	173.79	-
May 31, 2025	15.97	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of May 31, 2026	88,333	28,209	31.8	2,003.57
November 30, 2025	89,832	26,252	29.1	1,864.16

Reference: Equity

As of May 31, 2026: ¥ 28,098 million
As of November 30, 2025: ¥ 26,143 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended November 30, 2025	-	0.00	-	35.00	35.00
Fiscal year ending November 30, 2026	-	0.00			
Fiscal year ending November 30, 2026 (Forecast)			-	37.00	37.00

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Breakdown of the second quarter dividend for the fiscal year ending November 30, 2026 :

Commemorative dividend	- yen
Special dividend	- yen

3. Consolidated financial result forecasts for the fiscal year ending November 30, 2026 (from December 1, 2025 to November 30, 2026)

(Percentages indicate year-on-year changes.)									
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	17,730	(7.0)	4,150	(21.6)	2,920	(34.1)	2,620	49.7	186.82

Note: Revisions to the financial result forecast most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included:	-	companies(	)
Excluded:	-	companies(	)

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2026	14,445,000 shares
As of November 30, 2025	14,445,000 shares

(ii) Number of treasury shares at the end of the period

As of May 31, 2026	420,710 shares
As of November 30, 2025	420,710 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended May 31, 2026	14,024,290 shares
Six months ended May 31, 2025	14,024,290 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Semi-annual Consolidated Financial Statements and Primary Notes
Semi-annual Consolidated Balance Sheet

(Thousands of yen)

	As of November 30, 2025	As of May 31, 2026
Assets		
Current assets		
Cash and deposits	6,830,340	7,714,077
Deposits in trust	1,096,584	1,093,412
Accounts receivable - trade	555,743	285,252
Real estate for sale	46,304,956	45,695,112
Real estate for sale in process	3,423,350	3,431,792
Operating loans	37,000	-
Operational investment securities	563,644	211,619
Other	517,477	520,695
Total current assets	59,329,096	58,951,962
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	11,845,444	10,907,774
Land	12,847,836	12,295,454
Other, net	3,124,557	3,314,573
Total property, plant and equipment	27,817,838	26,517,802
Intangible assets		
Goodwill	247,146	441,269
Other	461,262	461,179
Total intangible assets	708,409	902,449
Investments and other assets	1,977,574	1,961,616
Total non-current assets	30,503,821	29,381,867
Total assets	89,832,918	88,333,830
Liabilities		
Current liabilities		
Short-term borrowings	343,361	402,590
Current portion of long-term borrowings	2,536,755	2,433,127
Income taxes payable	1,242,278	747,384
Provision for bonuses	-	117,538
Provision for shareholder benefit program	26,904	2,637
Other	2,039,409	1,324,051
Total current liabilities	6,188,709	5,027,328
Non-current liabilities		
Long-term borrowings	53,604,189	51,211,314
Retirement benefit liability	20,078	21,139
Other	3,767,110	3,865,029
Total non-current liabilities	57,391,378	55,097,482
Total liabilities	63,580,087	60,124,811

(Thousands of yen)

	As of November 30, 2025	As of May 31, 2026
Net assets		
Shareholders' equity		
Share capital	100,000	100,000
Capital surplus	3,406,766	3,406,766
Retained earnings	22,784,169	24,730,650
Treasury shares	(277,426)	(277,426)
Total shareholders' equity	26,013,509	27,959,990
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	93,031	89,571
Deferred gains or losses on hedges	37,006	49,035
Total accumulated other comprehensive income	130,037	138,606
Non-controlling interests	109,283	110,421
Total net assets	26,252,831	28,209,018
Total liabilities and net assets	89,832,918	88,333,830

Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statement of Income

(Thousands of yen)

	For the six months ended May 31, 2025	For the six months ended May 31, 2026
Net sales	5,377,017	10,499,534
Cost of sales	3,324,738	6,503,439
Gross profit	2,052,279	3,996,095
Selling, general and administrative expenses	1,249,513	1,260,320
Operating profit	802,765	2,735,775
Non-operating income		
Interest income	2,820	7,979
Dividend income	22	25
Consumption taxes refund	733	2,783
Subsidy income	1,003	6,903
Insurance fee income	30	6,576
Gain on valuation of derivatives	24,419	49,004
Other	7,860	12,355
Total non-operating income	36,890	85,628
Non-operating expenses		
Interest expenses	389,476	452,902
Commission expenses	75,814	21,850
Loss on valuation of derivatives	11,165	11,570
Other	16,498	748
Total non-operating expenses	492,954	487,072
Ordinary profit	346,700	2,334,332
Extraordinary income		
Gain on sale of non-current assets	50,046	974,088
Gain on sale of shares of subsidiaries and associates	4,999	-
Total extraordinary income	55,046	974,088
Extraordinary losses		
Loss on retirement of non-current assets	30	922
Loss on sales of investment in capital of subsidiaries and associates	-	1,898
Total extraordinary losses	30	2,820
Profit before income taxes	401,716	3,305,599
Income taxes - current	363,068	773,659
Income taxes - deferred	(186,341)	93,350
Total income taxes	176,726	867,009
Profit	224,989	2,438,589
Profit attributable to non-controlling interests	1,022	1,258
Profit attributable to owners of parent	223,966	2,437,330

Semi-annual Consolidated Statement of Comprehensive Income

(Thousands of yen)

	For the six months ended May 31, 2025	For the six months ended May 31, 2026
Profit	224,989	2,438,589
Other comprehensive income		
Valuation difference on available-for-sale securities	179,201	(3,457)
Deferred gains or losses on hedges	3,170	12,087
Total other comprehensive income	182,371	8,630
Comprehensive income	407,361	2,447,219
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	406,323	2,445,900
Comprehensive income attributable to non-controlling interests	1,037	1,319

Semi-annual Consolidated Statement of Cash Flows

(Thousands of yen)

	For the six months ended May 31, 2025	For the six months ended May 31, 2026
Cash flows from operating activities		
Profit before income taxes	401,716	3,305,599
Depreciation	618,409	584,371
Amortization of goodwill	90,342	20,380
Increase (decrease) in provision for bonuses	101,849	117,538
Increase (decrease) in provision for shareholder benefit program	(21,134)	(24,267)
Increase (decrease) in retirement benefit liability	(1,391)	1,060
Interest and dividend income	(2,843)	(8,005)
Interest expenses	389,476	452,902
Loss (gain) on sale of non-current assets	(50,046)	(974,088)
Loss (gain) on sale of shares of subsidiaries and associates	(4,999)	-
Loss (gain) on sales of investment in capital of subsidiaries and associates	-	1,898
Loss on retirement of non-current assets	30	922
Decrease (increase) in deposits in trust	34,192	3,172
Decrease (increase) in trade receivables	32,263	237,656
Decrease (increase) in inventories	(804,267)	248,544
Decrease (increase) in operating loans receivable	-	(2,500)
Decrease (increase) in operational investment securities	6,708	315,455
Decrease (increase) in investment in anonymous association of subsidiaries and associates	26,797	2,064
Decrease (increase) in other current assets	131,719	38,823
Increase (decrease) in other current liabilities	(306,279)	(813,242)
Increase (decrease) in other non-current liabilities	101,705	80,246
Other, net	(5,475)	(41,231)
Subtotal	738,772	3,547,302
Interest and dividends received	2,843	8,005
Interest paid	(399,146)	(449,147)
Income taxes refund	373,069	125
Income taxes paid	(581,899)	(1,267,821)
Net cash provided by (used in) operating activities	133,639	1,838,464
Cash flows from investing activities		
Payments into time deposits	(26,280)	(26,601)
Purchase of property, plant and equipment	(1,456,920)	(625,932)
Proceeds from sale of property, plant and equipment	220,798	2,685,938
Purchase of intangible assets	(22,285)	(3,580)
Proceeds from sale of intangible assets	-	1,646
Purchase of investment securities	-	(1,278)
Proceeds from sale of investment securities	-	1,204
Proceeds from sale of shares of subsidiaries and associates	5,000	-
Payments of leasehold and guarantee deposits	(595)	(5,100)
Proceeds from refund of leasehold and guarantee deposits	284	67,000
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(14,495)	(2,535)
Proceeds from sales of investments in capital of subsidiaries resulting in change in scope of consolidation	-	1,694
Other, net	(3,114)	14,020
Net cash provided by (used in) investing activities	(1,297,609)	2,106,474

(Thousands of yen)

	For the six months ended May 31, 2025	For the six months ended May 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	272,361	59,229
Proceeds from long-term borrowings	3,952,000	3,521,000
Repayments of long-term borrowings	(2,603,659)	(6,151,303)
Repayment of long-term non recourse loans payable	(1,486,502)	-
Dividends paid	(476,528)	(490,564)
Dividends paid to non-controlling interests	(182)	(182)
Other, net	(1,731)	(650)
Net cash provided by (used in) financing activities	(344,244)	(3,062,470)
Net increase (decrease) in cash and cash equivalents	(1,508,214)	882,468
Cash and cash equivalents at beginning of period	4,792,802	6,804,565
Cash and cash equivalents at end of period	3,284,588	7,687,034