Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

SUMINOE GROUP

July 14, 2026

Consolidated Financial Results for the Fiscal Year Ended May 31, 2026 (Under Japanese GAAP)

Company name: SUMINOE Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 3501
URL: https://suminoe.co.jp/en/
Representative: Teppei Nagata President
Inquiries: Akihide Mizuno Operating Officer, General Manager, Corporate Planning Department
Telephone: +81-6-6251-6803

Scheduled date of annual general meeting of shareholders: August 28, 2026
Scheduled date to commence dividend payments: August 31, 2026
Scheduled date to file annual securities report: August 27, 2026
Preparation of supplementary material on financial results: None
Holding of financial results briefing: Yes (For institutional investors and securities analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended May 31, 2026 (from June 1, 2025 to May 31, 2026)

(1) Consolidated operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 31, 2026	107,633	2.7	2,369	(21.1)	2,764	10.0	(340)	-
May 31, 2025	104,791	1.3	3,001	(9.0)	2,514	(31.5)	669	(23.4)

Note: Comprehensive income
For the fiscal year ended May 31, 2026: ¥ 3,598 million [478.2%]
For the fiscal year ended May 31, 2025: ¥ 622 million [(82.7)%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
May 31, 2026	(25.70)	-	(1.1)	3.0	2.2
May 31, 2025	50.18	-	2.1	2.7	2.9

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended May 31, 2026: ¥ (0) million
For the fiscal year ended May 31, 2025: ¥ (75) million

* Since the Company implemented a 2-for-1 stock split of its common stock with an effective date of March 1, 2025, the Company has calculated basic earnings per share assuming that the stock split was implemented at the beginning of the previous consolidated fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
May 31, 2026	91,748	39,822	36.2	2,502.07
May 31, 2025	94,976	37,163	32.8	2,354.28

Reference: Equity

As of May 31, 2026: ¥ 33,193 million

As of May 31, 2025: ¥ 31,181 million

* Since the Company implemented a 2-for-1 stock split of its common stock with an effective date of March 1, 2025, the Company has calculated net assets per share assuming that the stock split was implemented at the beginning of the previous consolidated fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
May 31, 2026	4,999	(1,775)	(4,158)	8,276
May 31, 2025	2,283	(2,254)	773	8,697

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended May 31, 2025	-	40.00	-	20.00	-	529	79.7	1.7
Fiscal year ended May 31, 2026	-	21.50	-	18.50	40.00	530	-	1.6
Fiscal year ending May 31, 2027 (Forecast)	-	21.00	-	21.00	42.00		38.4	

* Since the Company implemented a 2-for-1 stock split of its common stock with an effective date of March 1, 2025, the amount of the final dividend per share for the fiscal year ended May 2025 is calculated taking into account the impact of the stock split, and the total annual dividend is shown as “-” . The amount of the final dividend per share for the fiscal year ended May 2025 without taking into account the stock split is 40.00 yen and the total annual dividend is 80.00 yen.

3. Consolidated financial result forecasts for the fiscal year ending May 31, 2027 (from June 1, 2026 to May 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending November 30, 2026	52,000	(1.8)	1,100	24.0	1,200	1.1	200	130.4	15.08
Full year	106,500	(1.1)	3,500	47.7	3,600	30.2	1,450	-	109.30

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: - company(-)

Excluded: 1 company(Suzhou Suminoe Textiles Co., Ltd.)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2026	15,364,324 shares
As of May 31, 2025	15,364,324 shares

(ii) Number of treasury shares at the end of the period

As of May 31, 2026	2,097,986 shares
As of May 31, 2025	2,119,604 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended May 31, 2026	13,259,710 shares
Fiscal Year ended May 31, 2025	13,348,546 shares

* Since the Company implemented a stock split at a ratio of 2 shares for 1 common share with an effective date of March 1, 2025, the number of shares issued at the end of the fiscal year, the number of treasury shares at the end of the fiscal year, and the average number of shares during the fiscal year are calculated assuming that the stock split was carried out at the beginning of the previous consolidated fiscal year.

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended May 31, 2026 (from June 1, 2025 to May 31, 2026)

(1) Non-consolidated operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 31, 2026	19,085	1.8	(622)	-	694	25.9	(293)	-
May 31, 2025	18,754	(0.1)	(522)	-	551	(37.0)	361	-

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
May 31, 2026	(22.15)	-
May 31, 2025	27.08	-

* Since the Company implemented a 2-for-1 stock split of its common stock with an effective date of March 1, 2025, the Company has calculated basic earnings per share assuming that the stock split was implemented at the beginning of the previous fiscal year.

(Reasons for differences in individual performance from the previous fiscal year)

Due to the reversal of deferred tax assets, an adjustment for corporate income tax was recorded, resulting in a significant difference in profit compared to the previous fiscal year's actual figures.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
May 31, 2026	70,200	22,908	32.6	1,726.78
May 31, 2025	70,027	22,317	31.9	1,685.03

Reference: Equity

As of May 31, 2026: ¥ 22,908 million

As of May 31, 2025: ¥ 22,317 million

* Since the Company implemented a 2-for-1 stock split of its common stock with an effective date of March 1, 2025, the Company has calculated net assets per share assuming that the stock split was implemented at the beginning of the previous fiscal year.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Note on the forward-looking statements)

The forward-looking statements in this document concerning forecasts of performance, etc. are based on currently available information, and contain uncertain factors. The actual performance may be significantly different from the forecasts due to various factors.

Consolidated Financial Statements

Consolidated Balance Sheet

(Millions of yen)

	As of May 31, 2025	As of May 31, 2026
Assets		
Current assets		
Cash and deposits	8,847	8,914
Notes and accounts receivable - trade, and contract assets	15,976	14,288
Electronically recorded monetary claims - operating	9,423	7,280
Securities	71	76
Merchandise and finished goods	9,962	9,247
Work in process	2,568	2,355
Raw materials and supplies	4,565	4,309
Income taxes refund receivable	293	374
Other	3,283	2,901
Allowance for doubtful accounts	(61)	(19)
Total current assets	54,931	49,728
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	9,017	8,991
Machinery, equipment and vehicles, net	4,504	4,447
Land	15,669	15,740
Leased assets, net	1,314	1,616
Construction in progress	230	249
Other, net	639	653
Total property, plant and equipment	31,376	31,700
Intangible assets		
Leased assets	73	80
Other	1,531	1,561
Total intangible assets	1,605	1,642
Investments and other assets		
Investment securities	4,534	6,614
Long-term loans receivable	1	1
Deferred tax assets	1,173	840
Other	1,490	1,356
Allowance for doubtful accounts	(136)	(134)
Total investments and other assets	7,064	8,677
Total non-current assets	40,045	42,019
Total assets	94,976	91,748

(Millions of yen)

	As of May 31, 2025	As of May 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	10,678	9,554
Electronically recorded obligations - operating	10,940	6,927
Short-term borrowings	13,995	13,395
Current portion of bonds payable	1,000	-
Lease liabilities	801	874
Income taxes payable	761	865
Provision for coupons given to shareholders	-	64
Other	4,427	4,629
Total current liabilities	42,606	36,311
Non-current liabilities		
Long-term borrowings	5,929	5,572
Lease liabilities	1,481	1,523
Deferred tax liabilities	342	1,536
Deferred tax liabilities for land revaluation	3,184	3,184
Provision for retirement benefits for directors (and other officers)	44	52
Retirement benefit liability	3,713	3,236
Other	510	507
Total non-current liabilities	15,206	15,613
Total liabilities	57,813	51,925
Net assets		
Shareholders' equity		
Share capital	9,554	9,554
Capital surplus	2,388	2,388
Retained earnings	12,358	11,462
Treasury shares	(2,976)	(2,945)
Total shareholders' equity	21,324	20,459
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,341	2,782
Deferred gains or losses on hedges	(7)	(1)
Revaluation reserve for land	6,192	6,192
Foreign currency translation adjustment	2,316	3,422
Remeasurements of defined benefit plans	13	338
Total accumulated other comprehensive income	9,856	12,733
Non-controlling interests	5,981	6,629
Total net assets	37,163	39,822
Total liabilities and net assets	94,976	91,748

Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended May 31, 2025	For the fiscal year ended May 31, 2026
Net sales	104,791	107,633
Cost of sales	82,447	85,336
Gross profit	22,343	22,296
Selling, general and administrative expenses	19,341	19,927
Operating profit	3,001	2,369
Non-operating income		
Interest income	31	41
Dividend income	138	146
Foreign exchange gains	-	353
Rental income from real estate	351	270
Other	200	279
Total non-operating income	722	1,091
Non-operating expenses		
Interest expenses	385	447
Foreign exchange losses	399	-
Rental expenses on real estate	54	36
System failure response costs	156	-
Other	213	212
Total non-operating expenses	1,209	695
Ordinary profit	2,514	2,764
Extraordinary income		
Gain on sale of non-current assets	82	3
Gain on sale of investment securities	383	129
Gain on liquidation of subsidiaries and associates	-	29
Reversal of losses on sales of shares of subsidiaries and associates	75	-
Insurance income arose from disaster	-	63
Total extraordinary income	542	226
Extraordinary losses		
Loss on sale and retirement of non-current assets	31	25
Loss on valuation of investment securities	25	2
Loss on liquidation of subsidiaries and associates	14	-
Disaster loss	-	60
Total extraordinary losses	71	89
Profit before income taxes	2,984	2,901
Income taxes - current	1,268	1,485
Income taxes - deferred	286	923
Total income taxes	1,555	2,408
Profit	1,428	492
Profit attributable to non-controlling interests	758	833
Profit (loss) attributable to owners of parent	669	(340)

Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the fiscal year ended May 31, 2025	For the fiscal year ended May 31, 2026
Profit	1,428	492
Other comprehensive income		
Valuation difference on available-for-sale securities	(409)	1,440
Deferred gains or losses on hedges	(5)	6
Revaluation reserve for land	(90)	-
Foreign currency translation adjustment	(345)	1,334
Remeasurements of defined benefit plans, net of tax	44	324
Total other comprehensive income	(806)	3,105
Comprehensive income	622	3,598
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(80)	2,536
Comprehensive income attributable to non-controlling interests	702	1,062

Consolidated Statement of Changes in Equity

For the fiscal year ended May 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	9,554	2,388	12,198	(2,709)	21,431
Changes during period					
Dividends of surplus			(501)		(501)
Profit attributable to owners of parent			669		669
Purchase of treasury shares				(296)	(296)
Disposal of treasury shares		(8)		30	21
Transfer from retained earnings to capital surplus		8	(8)		-
Net changes in items other than shareholders' equity					
Total changes during period	-	-	160	(266)	(106)
Balance at end of period	9,554	2,388	12,358	(2,976)	21,324

	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,750	(1)	6,283	2,605	(30)	10,607	5,649	37,687
Changes during period								
Dividends of surplus								(501)
Profit attributable to owners of parent								669
Purchase of treasury shares								(296)
Disposal of treasury shares								21
Transfer from retained earnings to capital surplus								-
Net changes in items other than shareholders' equity	(409)	(5)	(90)	(288)	44	(750)	332	(417)
Total changes during period	(409)	(5)	(90)	(288)	44	(750)	332	(524)
Balance at end of period	1,341	(7)	6,192	2,316	13	9,856	5,981	37,163

For the fiscal year ended May 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	9,554	2,388	12,358	(2,976)	21,324
Changes during period					
Dividends of surplus			(550)		(550)
Loss attributable to owners of parent			(340)		(340)
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(4)		30	25
Transfer from retained earnings to capital surplus		4	(4)		-
Net changes in items other than shareholders' equity					
Total changes during period	-	-	(895)	30	(865)
Balance at end of period	9,554	2,388	11,462	(2,945)	20,459

	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,341	(7)	6,192	2,316	13	9,856	5,981	37,163
Changes during period								
Dividends of surplus								(550)
Loss attributable to owners of parent								(340)
Purchase of treasury shares								(0)
Disposal of treasury shares								25
Transfer from retained earnings to capital surplus								-
Net changes in items other than shareholders' equity	1,440	6	-	1,105	324	2,876	647	3,524
Total changes during period	1,440	6	-	1,105	324	2,876	647	2,659
Balance at end of period	2,782	(1)	6,192	3,422	338	12,733	6,629	39,822

Consolidated Statement of Cash Flows

(Millions of yen)

	For the fiscal year ended May 31, 2025	For the fiscal year ended May 31, 2026
Cash flows from operating activities		
Profit before income taxes	2,984	2,901
Depreciation	2,289	2,457
Increase (decrease) in retirement benefit liability	(182)	(168)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(66)	8
Increase (decrease) in allowance for doubtful accounts	(13)	(45)
Increase (decrease) in reserve for losses on sales of shares of subsidiaries and associates	(903)	-
Increase (decrease) in provision for coupons given to shareholders	-	64
Interest and dividend income	(169)	(187)
Interest expenses	385	447
Loss (gain) on sale and retirement of non-current assets	(51)	22
Loss (gain) on sale of investment securities	(383)	(129)
Loss (gain) on valuation of investment securities	25	2
Insurance proceeds from earthquake	-	(63)
Loss on disaster	-	60
Decrease (increase) in trade receivables	(2,300)	4,740
Decrease (increase) in inventories	(846)	1,527
Increase (decrease) in trade payables	2,158	(5,799)
Decrease (increase) in consumption taxes refund receivable	(140)	18
Increase (decrease) in accrued consumption taxes	23	211
Decrease (increase) in other current assets	(289)	339
Increase (decrease) in other current liabilities	1,507	98
Other, net	(77)	193
Subtotal	3,951	6,702
Interest and dividends received	170	186
Interest paid	(391)	(457)
Insurance proceeds from disaster	-	63
Payments associated with disaster loss	-	(4)
Income taxes refund (paid)	(1,446)	(1,490)
Net cash provided by (used in) operating activities	2,283	4,999

(Millions of yen)

	For the fiscal year ended May 31, 2025	For the fiscal year ended May 31, 2026
Cash flows from investing activities		
Payments into time deposits	(300)	(1,407)
Proceeds from withdrawal of time deposits	300	940
Purchase of securities	(1)	(0)
Proceeds from sale and redemption of securities	2	-
Purchase of property, plant and equipment	(2,165)	(1,156)
Proceeds from sale of property, plant and equipment	82	5
Payments for retirement of property, plant and equipment	(557)	(2)
Purchase of intangible assets	(344)	(325)
Purchase of investment securities	(59)	(7)
Proceeds from sale and redemption of investment securities	715	231
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	66	-
Loan advances	(1)	(2)
Proceeds from collection of loans receivable	2	2
Payments for acquisition of businesses	-	(57)
Other, net	4	2
Net cash provided by (used in) investing activities	(2,254)	(1,775)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	3,746	578
Proceeds from long-term borrowings	2,350	3,800
Repayments of long-term borrowings	(3,242)	(5,529)
Redemption of bonds	-	(1,000)
Repayments of lease liabilities	(832)	(1,017)
Purchase of treasury shares	(296)	(0)
Proceeds from sale of treasury shares	0	0
Dividends paid	(501)	(549)
Dividends paid to non-controlling interests	(449)	(439)
Net cash provided by (used in) financing activities	773	(4,158)
Effect of exchange rate change on cash and cash equivalents	(259)	513
Net increase (decrease) in cash and cash equivalents	543	(420)
Cash and cash equivalents at beginning of period	8,153	8,697
Cash and cash equivalents at end of period	8,697	8,276