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July 14, 2026

Company name: EAT&HOLDINGS Co., Ltd
Representative: Hiroyasu Nakata, Representative Director
(Securities Code: 2882,
Tokyo Stock Exchange Prime Market)
Inquiries: Hirohito Imai, Managing Director
Telephone: +81-3-5769-5050

Notice Concerning Revision of Consolidated Financial Results Forecast

EAT&HOLDINGS Co., Ltd (the "Company") hereby announces that in light of recent trends in business performance, it has decided to revise the financial results forecast disclosed in the "Consolidated Financial Results for the Fiscal Year Ended February 28, 2026 (Under Japanese GAAP)" dated April 14, 2026. The details are described below.

1. Financial results forecast for the six months ended August 31, 2026 (from March 1, 2026 to August 31, 2026)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic earnings per share
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Yen
Previous forecast (A)	20,500	485	435	200	17.62
Revised forecast (B)	20,500	720	670	370	32.59
Change (B − A)	0	235	235	170	
Change (%)	0.0	48.5	54.0	85.0	
(Reference) Results for the previous semi-annual period (Six months ended August 31, 2025)	19,923	505	504	236	20.83

2. Reason for the revision

With regard to financial results for the cumulative first quarter, in the Food Business, we strived to further expand the market share in the frozen Chinese food category by leveraging sales promotion measures, such as the airing of nationwide commercial campaign, while advancing further productivity improvement and cost reduction at our own plants. In the Restaurant Business, we scrapped and built stores and optimized selling, general and administrative expenses while at the same time working to increase sales through fair menus, campaigns, and other activities.

As a result, the cost rate improved and selling, general and administrative expenses decreased as the entire group, causing profits to exceed the forecast.

For the cumulative second quarter of the fiscal year ending February 28, 2027, in light of the financial results for the cumulative first quarter, we revise the forecast disclosed on April 14, 2026, as shown in the table.

The full-year consolidated financial results forecast will be announced as soon as it becomes possible to make a reasonable forecast through careful consideration to current external circumstances and multifaceted deliberations such as deepening dual-track management of the Restaurant Business and the Frozen Food Business as well as executing overseas strategies and M&A strategies.

If an important matter requiring disclosure arises in the future, we will promptly announce the impact on the financial results.

(Note) The above financial results forecast is based on information currently available and certain assumptions deemed to be reasonable, and the Company does not promise to achieve it. Actual results may differ from such forecast for a variety of reasons.