July 17, 2026

To Whom It May Concern:


Company name: NS Solutions Corporation
Representative: Kazuhiko Tamaoki
Representative Director & President
(Code: 2327 TSE Prime Market, NSE, FSE)
Contact: Atsushi Tamura
Director, General Administration Dept.
Corporate Administration Bureau
(TEL: (+81)3-6899-6000)


**Notice Regarding Completion of the Disposal of Treasury Stock as Restricted Stock to Directors and Executive Officers**

NS Solutions Corporation today completed, as described below, payment procedures for the disposal of treasury shares as restricted stock compensation, as approved by the Company's Board of Directors at its June 19, 2026, meeting. For detailed information about this matter, please see "Notice of the Disposal of Treasury Shares as Restricted Stock for Directors and Executive Officers" dated June 19, 2026.

Summary of the disposal of treasury shares

<table>
<tr><td>(1) Date of payment</td><td colspan="3">July 17, 2026</td></tr>
<tr><td>(2) Class and number of shares to be disposed of</td><td colspan="3">11,936 shares of common stock of the Company</td></tr>
<tr><td>(3) Disposal price</td><td colspan="3">3,173yen per share</td></tr>
<tr><td>(4) Total value of the disposal</td><td colspan="3">37,872,928 yen</td></tr>
<tr><td rowspan="4">(5) Allottee of shares</td><td></td><td>Number of allottees</td><td>Number of shares</td></tr>
<tr><td>Directors of the Company (*)</td><td>3</td><td>3,923 shares</td></tr>
<tr><td>Executive Officers of the Company</td><td>20</td><td>8,013 shares</td></tr>
<tr><td colspan="3">(*) Excluding Directors who are Audit & Supervisory Committee Members and Outside Directors</td></tr>
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