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July 17, 2026

Consolidated Financial Results for the Three Months Ended June 20, 2026 (Under Japanese GAAP)

Company name: ALINCO INCORPORATED
Listing: Tokyo Stock Exchange
Securities code: 5933
URL: https://www.alinco.co.jp/
Representative: Nobuo Kobayashi, Representative Director and President, Chief Operating Officer
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on quarterly financial results: Yes
Holding of quarterly financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 20, 2026 (from March 21, 2026 to June 20, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 20, 2026	16,395	6.4	782	21.6	770	25.5	469	17.4
June 20, 2025	15,415	6.1	643	16.9	614	-20.5	399	-40.4

Note: Comprehensive income
For the three months ended June 20, 2026: ¥506 million [1,735.5%]
For the three months ended June 20, 2025: ¥27 million [-96.5%]

	Basic earnings per share	Diluted earnings per share	EBITDA	
Three months ended	Yen	Yen	Millions of yen	%
June 20, 2026	23.56	-	1,374	14.3
June 20, 2025	20.07	-	1,202	-11.3

Note: EBITDA = Ordinary profit + Depreciation + Amortization of goodwill

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 20, 2026	75,360	33,422	44.4	1,690.17
March 20, 2026	73,282	33,557	45.8	1,680.15

Reference: Equity
As of June 20, 2026: ¥33,422 million
As of March 20, 2026: ¥33,557 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 20, 2026	-	22.00	-	22.00	44.00
Fiscal year ending March 20, 2027	-				
Fiscal year ending March 20, 2027 (Forecast)		22.00	-	23.00	45.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the year ending March 20, 2027 (from March 21, 2026 to March 20, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months	32,700	3.0	1,400	11.5	1,500	5.5	960	4.5	48.06
Full year	65,200	4.1	3,000	35.6	3,200	15.2	2,150	22.6	107.64

Reference: EBITDA forecast for the fiscal year ending March 20, 2027: ¥6,273 million (18.9%)

Note: Revisions to the forecast of financial results most recently announced: None

*** Notes**

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 20, 2026	21,039,326 shares
As of March 20, 2026	21,039,326 shares

(ii) Number of treasury shares at the end of the period

As of June 20, 2026	1,264,672 shares
As of March 20, 2026	1,066,072 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 20, 2026	19,909,704 shares
Three months ended June 20, 2025	19,896,125 shares

Note: Shares held in the exclusive trust account of the ALINCO Employee Stock Ownership Plan under the Trust-type Employee Stock Ownership Incentive Plan (E-Ship®) are included in the number of treasury shares deducted from the average number of shares outstanding during the period for the calculation of earnings per share (-shares as of June 20, 2026, 36,550 shares as of June 20, 2025).

The Trust-type Employee Stock Ownership Incentive Plan (E-Ship®) ended on July 23, 2025

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. Therefore, the Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.

2. Quarterly Consolidated Financial Statements and Notes

(1) Quarterly Consolidated Balance Sheet

(Thousands of yen)

	Previous fiscal year (As of March 20, 2026)	First quarter of FY3/27 (June 20, 2026)
Assets		
Current assets		
Cash and deposits	6,625,121	6,187,118
Notes and accounts receivable-trade	11,610,576	12,805,169
Electronically recorded monetary claims - operating	3,693,687	3,452,372
Merchandise and finished goods	13,076,167	13,072,856
Work in process	1,936,665	2,120,369
Raw materials	4,982,892	5,107,214
Other	1,059,410	1,911,471
Allowance for doubtful accounts	-18,306	-16,364
Total current assets	42,966,215	44,640,206
Non-current assets		
Property, plant, and equipment		
Rental assets	29,960,013	30,300,824
Accumulated depreciation	-22,784,910	-22,863,000
Accumulated impairment	-1,545,744	-1,550,765
Rental assets, net	5,629,357	5,887,058
Buildings and structures	17,183,335	17,244,703
Accumulated depreciation	-9,905,754	-10,055,118
Accumulated impairment	-557	-563
Buildings and structures, net	7,277,022	7,189,021
Machinery, equipment and vehicles	8,193,178	8,114,732
Accumulated depreciation	-6,572,568	-6,551,662
Accumulated impairment	-1,085	-1,096
Machinery, equipment and vehicles, net	1,619,525	1,561,972
Land	6,144,692	6,144,296
Construction in progress	1,599,631	1,785,525
Other	4,865,898	4,835,142
Accumulated depreciation	-4,410,767	-4,350,633
Accumulated impairment	-17,818	-17,875
Other, net	437,311	466,634
Total property, plant, and equipment	22,707,541	23,034,508
Intangible assets		
Goodwill	12,149	6,074
Other	336,383	421,413
Total intangible assets	348,533	427,488
Investments and other assets		
Investment securities	2,044,053	1,995,133
Long-term loans receivable	1,486	3,106
Distressed receivables	144,847	146,210
Retirement benefit asset	3,979,299	3,998,118
Deferred tax assets	38,322	47,493
Other	1,200,455	1,218,015
Allowance for doubtful accounts	-147,897	-149,810
Total investments and other assets	7,260,567	7,258,267
Total non-current assets	30,316,641	30,720,264
Total assets	73,282,857	75,360,471

(Thousands of yen)

	Previous fiscal year (As of March 20, 2026)	First quarter of FY3/27 (June 20, 2026)
Liabilities		
Current liabilities		
Notes and accounts payable-trade	7,486,233	5,738,693
Electronically recorded obligations - operating	-	1,507,576
Short-term borrowings	3,290,000	2,070,000
Current portion of long-term borrowings	8,228,434	9,054,684
Income taxes payable	564,304	544,923
Provision for bonuses	781,156	458,285
Other	1,843,958	3,070,743
Total current liabilities	22,194,087	22,444,906
Non-current liabilities		
Long-term borrowings	15,771,078	17,868,807
Retirement benefit liability	308,422	275,263
Provision for retirement benefits for directors (and other officers)	172,420	172,420
Deferred tax liabilities	941,648	812,858
Other	337,228	363,719
Total non-current liabilities	17,530,797	19,493,069
Total liabilities	39,724,884	41,937,975
Net assets		
Shareholders’ equity		
Share capital	6,361,596	6,361,596
Capital surplus	4,970,583	4,970,583
Retained earnings	20,662,395	20,691,994
Treasury shares	-834,308	-1,037,142
Total shareholders’ equity	31,160,267	30,987,032
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	511,214	477,064
Deferred gains or losses on hedges	39,585	64,045
Foreign currency translation adjustment	1,073,047	1,162,694
Remeasurements of defined benefit plans	773,858	731,659
Total accumulated other comprehensive income	2,397,705	2,435,463
Total net assets	33,557,972	33,422,495
Total liabilities and net assets	73,282,857	75,360,471

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Three-month Period

(Thousands of yen)

	First three months of FY3/26 (March 21, 2025 - June 20, 2025)	First three months of FY3/27 (March 21, 2026 - June 20, 2026)
Net sales	15,415,192	16,395,555
Cost of sales	11,140,258	11,910,609
Gross profit	4,274,934	4,484,946
Selling, general and administrative expenses	3,631,220	3,702,054
Operating profit	643,713	782,891
Non-operating income		
Interest income	5,132	1,474
Dividend income	38,679	26,190
Rental income from land and buildings	5,970	5,970
Gain on sales of scrap and waste	40,307	43,605
Other	45,339	29,183
Total non-operating income	135,428	106,422
Non-operating expenses		
Interest expenses	44,178	74,396
Paying rents	2,641	6,738
Foreign exchange losses	91,574	27,829
Other	26,283	9,368
Total non-operating expenses	164,678	118,332
Ordinary profit	614,463	770,981
Extraordinary income		
Gain on sale of property, plant, and equipment	-	2,535
Gain on sale of investment securities	29,754	-
Total extraordinary income	29,754	2,535
Extraordinary losses		
Loss on retirement of property, plant, and equipment	230	2,029
Total extraordinary losses	230	2,029
Profit before income taxes	643,987	771,488
Income taxes-current	286,220	416,063
Income taxes for prior periods	-44,532	-
Income taxes-deferred	2,970	-113,586
Total income taxes	244,657	302,477
Profit	399,329	469,010
Profit attributable to owners of parent	399,329	469,010

Quarterly Consolidated Statement of Comprehensive Income

For the Three-month Period

(Thousands of yen)

	First three months of FY3/26 (March 21, 2025 - June 20, 2025)	First three months of FY3/27 (March 21, 2026 - June 20, 2026)
Profit	399,329	469,010
Other comprehensive income		
Valuation difference on available-for-sale securities	-52,194	-34,150
Deferred gains or losses on hedges	-14,421	24,459
Foreign currency translation adjustment	-262,540	89,647
Remeasurements of defined benefit plans	-42,563	-42,199
Total other comprehensive income	-371,719	37,757
Comprehensive income	27,609	506,768
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	27,609	506,768