



July 21, 2026

To Whom It May Concern:

Listed Company Name	TOTO LTD.
Representative	Shinya Tamura President, Representative Director
Code No.	5332 (Prime Market of Tokyo Stock Exchange, Premier Market of Nagoya Stock Exchange, Fukuoka Stock Exchange)
Contact Person	Takafumi Shinozaki General Manager, Management Planning Dept. (TEL: +81-3-6836-2024)

Notice Regarding Completion of Payment for Disposal of Treasury Shares as Restricted Share Compensation

Regarding disposal of treasury shares as restricted share compensation, which was resolved at the Board of Directors Meeting held on June 23, 2026, TOTO LTD. (the “Company”) has completed the payment procedure today as described below. For details of this disposal, please refer to the “Notice Regarding Disposal of Treasury Shares as Restricted Share Compensation” issued on June 23, 2026.

Overview of the Disposal of Treasury Shares

(1)	Class and number of shares for disposal	36,100 common shares of the Company
(2)	Disposal value	9,315yen per share
(3)	Total disposal value	336,271,500 yen
(4)	Allottees and number thereof, and number of shares for disposal	Directors (excluding Directors who are Audit and Supervisory Committee Members and Outside Directors) and Managing Executive Officers of the Company, 8 persons, 36,100 shares
(5)	Date of payment	July 21, 2026

End of document

This notice has been translated from the original notice in Japanese. In the event of any discrepancy, the original in Japanese shall prevail.
