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July 24, 2026

Summary Report of Consolidated Financial Results for the Second (Interim) Quarter Ended June 30, 2026

Registered company name:	Canon Marketing Japan Inc.
Stock listing:	Tokyo Stock Exchange, Prime Market
Securities code:	8060
URL:	https://corporate.jp.canon/en/ir
Representative director:	Masachika Adachi, President
Inquiries:	Akihiro Shirone, General Manager, Accounting Div.
Dividend payable date (as planned):	August 27, 2026
U.S. Accounting Standards Applied:	No

1.Consolidated financial results for the six months ended June 30, 2026 (From January 1, 2026 to June 30, 2026)

(1) Consolidated results of operations

(Amounts less than one million yen are truncated)

(Percentage represents increases or decreases from the same period last year)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of the parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	339,790	1.8	32,488	18.9	33,214	18.4	22,613	19.9
June 30, 2025	333,849	4.7	27,325	5.0	28,047	3.9	18,864	(6.4)

[Note] Comprehensive income: For the six months ended June 30, 2026 : 17,274 million yen [(8.9%)]
For the six months ended June 30, 2025 : 18,966 million yen [(7.4%)]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
June 30, 2026	107.58	107.54
June 30, 2025	86.61	86.58

[Note] The Company conducted a share split in the proportion of two shares for one share of common stock, with the record date set as March 31, 2026 and the effective date set as April 1, 2026. Both of the basic earnings per share and diluted earnings per share, mentioned above, have been calculated on the assumption that the share split had been implemented at the beginning of the previous fiscal year.

(2) Consolidated financial position

(Amounts less than one million yen are truncated)

	Total assets	Equity	Equity-to-asset ratio	Shareholders' equity per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	537,909	389,996	72.4	1,889.83
December 31, 2025	564,426	413,814	73.1	1,925.07

[Reference] Shareholders' equity: As of June 30, 2026 : 389,295 million yen
As of December 31, 2025 : 412,785 million yen

[Note] The Company conducted a share split in the proportion of two shares for one share of common stock, with the record date set as March 31, 2026 and the effective date set as April 1, 2026. The shareholders' equity per share, mentioned above, has been calculated on the assumption that the share split had been implemented at the beginning of the previous fiscal year.

2.Cash dividends

	Dividend per share				
	First quarter-end	Second quarter-end	Third quarter-end	Year-end	Annual
	Yen	Yen	Yen	Yen	Yen
For the year ended December 31, 2025	－	70.00	－	100.00	170.00
For the year ending December 31, 2026	－	40.00			
For the year ending December 31, 2026 (forecast)			－	55.00	95.00

[Note]

1. Revision of cash dividends forecast for this period : Yes
2. The Company conducted a share split in the proportion of two shares for one share of common stock, with the record date set as March 31, 2026 and the effective date set as April 1, 2026. The annual dividends per share for the year ending December 31, 2026 and for the year ending December 31, 2026 (forecast) represents the amounts stated after giving effect to the share split. It should be noted that the annual dividends per share for the year ending December 31, 2026 (forecast) prior to giving effect to the share split would be 190.00 yen.

3.Consolidated financial forecast for the fiscal year ending December 31, 2026

(Amounts less than one million yen are truncated)

(Percentage represents increases or decreases from the previous year)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of the parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	685,000	0.8	63,000	8.3	64,000	7.0	44,000	6.1	211.43

[Note]

1. Revision of forecast for this period : Yes
2. The basic earnings per share for the year ending December 31, 2026 (forecast) represents the amounts stated after giving effect to the share split described in 2. Cash dividends.

*Others

(1) Significant changes in the scope of consolidation during the period	None
(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements :	Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i)	Changes in accounting policies due to revisions to accounting standards and other regulations	None
(ii)	Changes in accounting policies due to other reasons	None
(iii)	Changes in accounting estimates	None
(iv)	Restatement	None

(4) Number of issued and outstanding shares (common stock)

(i) Number of issued and outstanding shares as of end of period (including treasury stock)

As of June 30, 2026 :	222,159,944
As of December 31, 2025 :	222,159,944

(ii) Number of treasury stock as of end of period

As of June 30, 2026 :	16,164,369
As of December 31, 2025 :	7,733,234

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended June 30, 2026 :	210,209,144
Six months ended June 30, 2025 :	217,817,203

[Note] The Company conducted a share split in the proportion of two shares for one share of common stock, with the record date set as March 31, 2026 and the effective date set as April 1, 2026. The number of issued and outstanding shares (common stock), mentioned above, has been calculated on the assumption that the share split had been implemented at the beginning of the previous fiscal year.

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an independent auditor.

Disclaimer :

Earnings forecasts are based on information available at the time of announcement of these materials, and the Company cannot guarantee that they will be realized. Also, actual results may differ from the estimated figures given due to various factors.

Consolidated Semi-annual Balance Sheets

(Amounts less than one million yen are truncated)

	As of December 31, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	159,573	140,582
Notes, accounts receivable-trade and contract assets	126,624	106,148
Certificates of deposit due within three months	500	—
Merchandise and service parts	39,681	47,627
Work in process	217	494
Supplies	463	457
Other current assets	12,641	14,641
Allowance for doubtful receivables	(55)	(51)
Total current assets	339,646	309,899
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	43,549	46,296
Machinery and vehicles, net	51	47
Furniture and fixtures, net	4,429	4,380
Rental assets, net	7,365	7,958
Land	28,154	28,154
Lease assets, net	1	0
Construction in progress	3,246	219
Total property, plant and equipment	86,797	87,057
Intangible assets		
Software	14,087	17,344
Goodwill	20,774	19,843
Customer-related intangible assets	16,799	16,306
Facility utilization rights	299	299
Other intangible assets	0	0
Total intangible assets	51,961	53,795
Investments and other assets		
Investments in securities	21,971	22,037
Prepaid pension and severance costs	55,930	57,053
Deferred tax assets	302	314
Lease deposits	2,730	2,621
Other investments and other assets	5,363	5,409
Allowance for doubtful receivables	(276)	(279)
Total investments and other assets	86,021	87,157
Total non-current assets	224,780	228,010
Total assets	564,426	537,909

Consolidated Semi-annual Balance Sheets

(Amounts less than one million yen are truncated)

	As of December 31, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable-trade	52,125	51,928
Short-term bank loans	1,100	1,100
Current portion of long-term loans	209	809
Current portion of long-term lease obligations	142	154
Accrued expenses	17,652	15,699
Accrued income taxes	10,170	12,371
Consumption taxes payable	7,182	3,527
Accrued bonuses	3,588	3,644
Accrued directors’ bonuses	140	50
Accrued product warranties	196	191
Accrued loss on contracts	123	261
Other current liabilities	32,448	35,857
Total current liabilities	125,081	125,597
Long-term liabilities		
Long-term loans	1,489	774
Long-term lease obligations	219	229
Allowance for long-term continuous service rewards	784	866
Accrued pension and severance costs	6,915	6,972
Deferred tax liabilities	13,764	11,151
Other long-term liabilities	2,357	2,322
Total long-term liabilities	25,530	22,316
Total liabilities	150,612	147,913
Equity		
Shareholders' equity		
Common stock	73,303	73,303
Capital surplus	82,710	82,695
Retained earnings	226,048	237,933
Treasury stock	(20,365)	(50,351)
Total shareholders' equity	361,696	343,579
Accumulated other comprehensive income (loss)		
Unrealized gain (loss) on available-for-sale securities	9,049	6,105
Deferred gain (loss) on derivatives under hedge accounting	166	93
Foreign currency translation adjustments	475	552
Defined retirement benefit plans	41,398	38,963
Total accumulated other comprehensive income (loss)	51,089	45,715
Stock acquisition rights	112	121
Non-controlling interests	917	578
Total equity	413,814	389,996
Total liabilities and equity	564,426	537,909

Consolidated Semi-annual Statements of Income

(Amounts less than one million yen are truncated)

	Six months of FY2025 (from January 1, 2025 to June 30, 2025)	Six months of FY2026 (from January 1, 2026 to June 30, 2026)
Net sales	333,849	339,790
Cost of sales	227,906	230,789
Gross profit	105,942	109,001
Selling, general and administrative expenses	78,616	76,513
Operating income	27,325	32,488
Non-operating income		
Interest income	212	208
Dividend income	190	197
Insurance income	463	469
Other, net	211	171
Total non-operating income	1,077	1,047
Non-operating expenses		
Interest expense	32	46
Investment partnership management expenses	101	102
Loss on investments in partnership	16	33
Foreign exchange losses	70	16
Other, net	134	122
Total non-operating expenses	355	321
Ordinary income	28,047	33,214
Extraordinary income		
Gain on sales of long-lived assets	0	0
Gain on sales of investments in securities	442	502
Other, net	—	10
Total extraordinary income	442	512
Extraordinary losses		
Loss on sales and disposal of long-lived assets	46	80
Impairment loss	494	—
Loss on sales of investments in securities	2	—
Other, net	4	—
Total extraordinary losses	548	80
Net income before income taxes	27,941	33,646
Income taxes	9,036	11,000
Net income	18,905	22,645
Net income attributable to non-controlling interests	41	32
Net income attributable to owners of the parent	18,864	22,613

Consolidated Semi-annual Statements of Comprehensive Income

(Amounts less than one million yen are truncated)

	Six months of FY2025 (from January 1, 2025 to June 30, 2025)	Six months of FY2026 (from January 1, 2026 to June 30, 2026)
Net income	18,905	22,645
Other comprehensive income (loss)		
Unrealized gain (loss) on available-for-sale securities	1,814	(2,952)
Deferred gain (loss) on derivatives under hedge accounting	(135)	(72)
Foreign currency translation adjustments	(170)	87
Defined retirement benefit plans	(1,447)	(2,435)
Total other comprehensive income	60	(5,371)
Comprehensive income	18,966	17,274
Comprehensive income attributable to		
Owners of the parent	18,946	17,231
Non-controlling interests	19	42

Consolidated Semi-annual Statements of Cash Flows

(Amounts less than one million yen are truncated)

	Six months of FY2025 (from January 1, 2025 to June 30, 2025)	Six months of FY2026 (from January 1, 2026 to June 30, 2026)
Cash flows from operating activities		
Net income before income taxes	27,941	33,646
Depreciation and amortization	5,771	6,413
Impairment loss	494	—
Amortization of goodwill	931	931
Amortization of customer-related intangible assets	792	492
Increase (decrease) in allowance for doubtful receivables	(4)	(1)
Increase (decrease) in accrued pension and severance costs	51	(41)
Decrease (increase) in prepaid pension and severance costs	(3,044)	(4,547)
Increase (decrease) in accrued bonuses	690	56
Interest and dividend income	(402)	(405)
Interest expense	32	46
Loss (gain) on sales and disposal of property, plant and equipment, net	39	63
Net loss (gain) on sales of investments in securities	(439)	(502)
Loss (gain) on investments in partnership	16	33
Investment partnership management expenses	101	102
Decrease (increase) in notes and accounts receivable	13,925	20,613
Decrease (increase) in inventories	1,185	(8,214)
Increase (decrease) in notes and accounts payable-trade	(2,547)	(125)
Other, net	(3,498)	(2,960)
Subtotal	42,035	45,598
Interest and dividends received	395	396
Interest paid	(30)	(47)
Income taxes paid	(10,931)	(8,954)
Net cash provided by operating activities	31,469	36,993
Cash flows from investing activities		
Payments for purchases of property, plant and equipment	(4,642)	(5,948)
Proceeds from sales of property, plant and equipment	0	8
Payments for purchases of intangible assets	(3,307)	(4,656)
Payments for purchases of investments in securities	(835)	(4,559)
Proceeds from sales of investments in securities	1,020	554
Decrease in short-term loans receivable, net	50,010	—
Other, net	(214)	(653)
Net cash provided by (used in) investing activities	42,029	(15,255)
Cash flows from financing activities		
Repayments of finance lease obligations	(0)	(79)
Repayments of long-term loans	(108)	(114)
Payments for purchases of additional shares of a subsidiary	—	(361)
Payments for purchases of treasury stock	(2)	(30,001)
Dividends paid	(8,709)	(10,713)
Dividends paid to non-controlling interests	(26)	(26)
Proceeds from share issuance to non-controlling interests	5	—
Other, net	(0)	—
Net cash used in financing activities	(8,843)	(41,297)
Effect of exchange rate changes on cash and cash equivalents	(207)	67
Net increase (decrease) in cash and cash equivalents	64,447	(19,491)
Cash and cash equivalents as of beginning of period	110,726	160,073
Cash and cash equivalents as of end of period	175,173	140,582

Consolidated Semi-annual Segment Information

I. For the six months of FY2025 (from January 1, 2025 to June 30, 2025)

Information on net sales and income (loss) by reportable segment (Amounts less than one million yen are truncated)

	Reportable segment				Other	Total	Adjustments	Consolidated
	Enterprise	Area	Consumers	Professional				
Net sales								
External customers	126,601	113,971	65,719	25,394	2,163	333,849	―	333,849
Intersegment	6,926	5,475	7	659	3,927	16,996	(16,996)	―
Total	133,527	119,446	65,727	26,054	6,090	350,846	(16,996)	333,849
Segment income (loss)	9,715	11,343	4,993	2,873	(1,697)	27,228	97	27,325

[Note]

1. “Other” is a business segment that is not included in the reportable segments of the Company and includes the shared service business.
2. Adjustment of segment income (loss) eliminates intersegment transactions.
3. Total segment income (loss) after adjustments for reportable and other business segments equals operating income in the consolidated semi-annual statements of income.

II. For the six months of FY2026 (from January 1, 2026 to June 30, 2026)

Information on net sales and income (loss) by reportable segment (Amounts less than one million yen are truncated)

	Reportable segment				Other	Total	Adjustments	Consolidated
	Enterprise	Area	Consumers	Professional				
Net sales								
External customers	132,077	113,128	68,108	24,020	2,455	339,790	―	339,790
Intersegment	4,845	5,593	19	696	4,170	15,325	(15,325)	―
Total	136,923	118,722	68,128	24,717	6,625	355,116	(15,325)	339,790
Segment income (loss)	11,534	12,960	6,671	2,703	(1,465)	32,404	83	32,488

[Note]

1. “Other” is a business segment that is not included in the reportable segments of the Company and includes the shared service business.
2. Adjustment of segment income (loss) eliminates intersegment transactions.
3. Total segment income (loss) after adjustments for reportable and other business segments equals operating income in the consolidated semi-annual statements of income.