Note: This document is a translation of a part of the original Japanese version and provided for reference purposes only. In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.

July 24, 2026
Company AS ONE CORPORATION
President, Group CEO Takuji Iuchi
(Security Code:7476)
Contact Director Keisuke Nishikawa
TEL: +81-6-6447-1210

Notice of Completion of Payment for Disposal of Treasury Shares as Share-Based Compensation Subject to Transfer Restrictions

AS ONE CORPORATION announces that it has today completed the payment procedures for the disposal of treasury shares as share-based compensation subject to transfer restrictions, which was resolved at the Board of Directors held on July 8, 2026. For details of this matter, please refer to the "Notice of Disposal of Treasury Shares as Share-Based Compensation Subject to transfer restriction period Restrictions" dated July 8, 2026.

Summary of disposal of treasury shares

(1)	Disposal date	July 24, 2026
(2)	Class and number of shares to be disposed	10,200 shares of Common stock of the Company–
(3)	Disposal price	JPY ¥2,378.5per share
(4)	Total value of disposal	JPY ¥24,260,700
(5)	Allottees	Directors (*) 4 ppl. 10,200 shares *Excluding Directors who are Audit and Supervisory Committee Members and Outside Directors.