(Translation)

July 24, 2026

Company name: Fuji Media Holdings, Inc.
Representative: Kenji Shimizu, President
(Stock Code No: 4676, Prime of Tokyo Stock Exchange)
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Notice Regarding Completion of Payment for Disposal of Treasury Shares as Restricted Share Unit Compensation for Directors and Executive Officers of the Company and a Subsidiary

Fuji Media Holdings, Inc. (the "Company") hereby announces that, regarding the disposal of treasury shares as restricted share unit compensation ("the Treasury Stock Disposal") resolved at the meeting of the Board of Directors held on June 25, 2026, the Company has completed the payment procedures today as described below. For details of this matter, please refer to the "Notice Regarding Disposal of Treasury Shares as Restricted Share Unit Compensation for Directors and Executive Officers of the Company and a Subsidiary" issued on June 25, 2026.

Overview of the disposal

(1) Payment date	July 24, 2026
(2) Class and number of shares to be disposed of	Common stock of the Company, 49,786 shares
(3) Disposal price	3,806 yen per share
(4) Total disposal amount	189,485,516 yen
(5) Allottees	4 Directors of the Company (*1) 18,733 shares 3 Executive Officers of the Company 8,467 shares 2 Director of the Company's subsidiary (*2) 7,442 shares 12 Executive Officers of the Company's subsidiary 15,144 shares *1 Excluding Directors who are Audit & Supervisory Committee Members and Outside Directors *2 Excluding Outside Directors
(6) Other	Pursuant to the Financial Instruments and Exchange Act, the Company has submitted an extraordinary report regarding the Treasury Stock Disposal.

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