

July 27, 2026

OBAYASHI CORPORATION

Toshimi Sato,
Representative Director, President and CEO
(Securities code: 1802; Tokyo Stock Exchange Prime Market)

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Notice Concerning the Passing and Resignation of an Audit & Supervisory Board Member

OBAYASHI CORPORATION (hereinafter referred to as the “Company”) hereby announces that Yohei Ueda, an Audit & Supervisory Board Member of the Company passed away on July 24, 2026 and resigned from his position on the same day.

We would like to express our deepest gratitude for the kindness to us during his lifetime and to inform you of this matter.

1. Resigning Audit & Supervisory Board Member

Yohei Ueda, Audit & Supervisory Board Member *

* Outside Audit & Supervisory Board Members as per Article 2, Section 16 of Japanese Companies Act

2. Date of resignation

July 24, 2026

3. Reason for resignation

Due to his passing

4. Other

With this resignation, the Company has four Audit & Supervisory Board Members (including two Outside Audit & Supervisory Board Members as per Article 2, Section 16 of Japanese Companies Act), which satisfies the number of Audit & Supervisory Board Members required by law and the articles of incorporation of the Company.

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