Note:	This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

(Securities Code: 2791)
August 4, 2026
(Start date of measures for electronic provision: July 28, 2026)

To our shareholders:

Masahiko Oga,
Representative Director and President
DAIKOKUTENBUSSAN CO., LTD.
297-1, Nishinakashinden, Kurashiki-shi, Okayama

Notice of the 40th Annual General Meeting of Shareholders

We are pleased to announce the 40th Annual General Meeting of Shareholders of DAIKOKUTENBUSSAN CO., LTD. (the "Company"), which will be held as indicated below.

When convening this general meeting of shareholders, the Company takes measures for providing in electronic format the information that constitutes the content of reference documents for the shareholders meeting, etc. (matters for which measures for providing information in electronic format are to be taken). This information is posted on each of the following websites, so please access either of those websites to confirm the information.

The Company's website (IR information):
https://www.e-dkt.co.jp/ir/ (in Japanese)

TSE website (Listed Company Search):
https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

Access the TSE website by using the internet address shown above, enter the Company's name in "Issue name (company name)" or the Company's securities code in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting]."

Website for posting informational materials for the general meeting of shareholders:
https://d.sokai.jp/2791/teiji/ (in Japanese)

Instead of attending the meeting in person, you may exercise your voting rights via the Internet or in writing (via postal mail). Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by following the instructions provided hereafter by 5:00 p.m. on Tuesday, August 25, 2026 (JST) (Japanese only).

1. **Date and Time:** Wednesday, August 26, 2026, at 10:00 a.m. (JST)
2. **Venue:** Emerald Hall, Kurashiki Ivy Square
   7-2, Hommachi, Kurashiki-shi, Okayama
3. **Purpose of the Meeting**

Matters to be reported

1. The Business Report and the Consolidated Financial Statements for the 40th term (from June 1, 2025 to May 31, 2026), and the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board
2. Non-consolidated Financial Statements for the 40th term (from June 1, 2025 to May 31, 2026)

Matters to be resolved

Proposal No. 1: Appropriation of Surplus

Proposal No. 2: Election of Eight Directors

Proposal No. 3: Election of One Substitute Audit & Supervisory Board Member

- For those attending the meeting on the day, please submit the enclosed voting form at the reception desk.
- In accordance with the provisions of laws and regulations and Article 15, Paragraph 2 of the Company's Articles of Incorporation, the following matters are excluded from the paper-based documents delivered to shareholders who have made a request for delivery of such documents. Accordingly, such paper-based documents constitute a part of the documents audited by Audit & Supervisory Board Members and Accounting Auditor when preparing their respective Audit Reports.
  Notes to Consolidated Financial Statements of the Consolidated Financial Statements
  Notes to Non-consolidated Financial Statements of the Non-consolidated Financial Statements
- If revisions to the matters subject to measures for electronic provision arise, the details of the revisions will be posted on each of the websites listed on the previous page.

Dividend direct deposit system

■ A convenient method for receiving dividends is to have them directly deposited into your securities account.

■ For information on how to change the method by which you receive your dividends, please contact the relevant party below.

・ If you hold shares through a securities company: Please contact the securities company where you have an account.

・ If you don't hold shares through a securities company(*): Please contact Mitsubishi UFJ Trust and Banking Corporation

[Shareholder registry administrator] Mitsubishi UFJ Trust and Banking Corporation

Contact: Stock Transfer Agency, Mitsubishi UFJ Trust and Banking Corporation
0120-232-711 (toll-free, Japan only/ Available from 9:00 a.m. to 5:00 p.m. except weekends and national holidays) (JST)

Reference Documents for the General Meeting of Shareholders

Proposal No. 1: Appropriation of Surplus

Concerning the appropriation of surplus, the Company proposes the following.

1. Matters concerning year-end dividends

The Company considers the return of profits to shareholders as its most important management issue. Its basic policy in relation to dividends is to distribute profits in an ongoing and stable manner in accordance with business performance, while also securing the internal reserves required for future business development and the strengthening of management foundations.

For the year-end dividend for the fiscal year under review, the Company proposes to increase the ordinary dividend by ¥4 per share from that of the previous fiscal year, resulting in a dividend of ¥39 per share, in accordance with the above basic policy.

(1) Type of dividend property

Cash

(2) Allotment of dividend property and their aggregate amount

¥39 per common share of the Company

Total payment: ¥523,048,227

(3) Effective date of dividends of surplus

August 27, 2026

2. Other matters regarding appropriation of surplus

The Company proposes the following in relation to internal reserves in order to prepare for future expansion of the scope of the Company's businesses and the further strengthening of management foundations.

(1) Surplus item to increase and its amount

General reserve ¥2,500,000,000

(2) Surplus item to decrease and its amount

Retained earnings brought forward ¥2,500,000,000

Proposal No. 2: Election of Eight Directors

The terms of office of all eight incumbent Directors will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of eight Directors.

The candidates for Director are as follows:

<table>
<tr><th>Candidate No.</th><th>Name
(Date of birth)</th><th colspan="2">Career summary, position, responsibility and significant concurrent positions</th><th>Number of the Company's shares owned</th></tr>
<tr><td rowspan="2">1</td><td rowspan="2">[Reelection]
Masahiko Oga
(April 18, 1982)</td><td>Apr. 2007
Apr. 2010
Jan. 2014

May 2015

Aug. 2016

Nov. 2016

Aug. 2018

Aug. 2019

Aug. 2020

Feb. 2023

Aug. 2023

Aug. 2024</td><td>Joined IINA DINING Co., LTD.
Joined the Company
Executive Secretary and Manager of Delicatessen Department
Executive Secretary and Head of Blue Ocean Strategy Office
Managing Director, Executive Secretary, and Head of Blue Ocean Strategy Office
Managing Director, Executive Secretary, Head of Blue Ocean Strategy Office, and General Manager of Pizza Department
Managing Director, Executive Secretary, and Head of Blue Ocean Strategy Office
Managing Director, Executive Secretary, and General Manager of Blue Ocean Product Development Department
Director and Vice President, Executive Secretary, and General Manager of Blue Ocean Product Development Department
Director and Vice President, General Manager of Product Division, General Manager of Blue Ocean Product Development Department, and General Manager of Sales Strategy Department
Director and Vice President, General Manager of Sales Division, General Manager of Blue Ocean Product Development Department, and General Manager of Sales Strategy Department
Representative Director and President (current position)
[Significant concurrent positions]
Representative Director of Daikokuten Scholarship Foundation</td><td>720,000</td></tr>
<tr><td colspan="3">[Reasons for nomination as candidate for Director]
Since assuming office as Director of the Company, Masahiko Oga has engaged in the management of the Company, and he has used his abundant work experience and advanced knowledge, to contribute to the expansion of business operations. In addition, he has served as Representative Director and President since August 2024, and fulfilled his roles and responsibilities as part of the top management. In view of the above, the Company has judged that he is an appropriate person to enhance corporate value in a sustainable manner and has therefore nominated him as a candidate for Director. If he is elected as Director, he will be selected as Representative Director and President at the Board of Directors meeting.</td></tr>
</table>

Candidate No.	Name (Date of birth)	Career summary, position, responsibility and significant concurrent positions	Number of the Company's shares owned
2	[Reelection] Masashi Omura (August 7, 1966)	Apr. 2011 Joined the Company June 2011 General Manager of General Affairs Department Aug. 2014 General Manager of General Affairs Department and General Manager of Product Management Department Aug. 2016 Director, General Manager of Store Operation Department, and General Manager of Product Management Department Aug. 2018 Director, General Manager of Product Management Department, and General Manager of Store Development Department Apr. 2019 Director, Head of Management Strategy Office, General Manager of Sales Strategy Department, General Manager of Product Management Department, Head of Management Planning Office, and General Manager of Store Development Department Aug. 2019 Senior Managing Director, Head of Management Strategy Office, General Manager of Sales Strategy Department, General Manager of Product Management Department, Head of Management Planning Office, and General Manager of Store Development Department Feb. 2020 Senior Managing Director, Head of Management Strategy Office, General Manager of Sales Strategy Department, Head of Management Planning Office, and General Manager of Store Development Department Oct. 2021 Senior Managing Director, Head of Management Strategy Office, General Manager of Sales Strategy Department, and General Manager of Store Development Department Director and President of Ebisuten Co., Ltd. Oct. 2022 Senior Managing Director, Head of Management Strategy Office, and General Manager of Store Development Department Aug. 2024 Senior Managing Director, Head of Management Strategy Office (current position) Aug. 2025 Representative Director and President of Ebisuten Co., Ltd. (current position) [Significant concurrent positions] Representative Director and President of Ebisuten Co., Ltd.	4,200
		[Reasons for nomination as candidate for Director] Since assuming office as Director of the Company, Masashi Omura has fulfilled his roles and responsibilities while engaging in the management of the Company. In addition, he possesses abundant work experience and advanced knowledge, having served as the person responsible for the administrative division, including general affairs and product management, as well as the store development division. In view of the above, the Company has judged that he is an appropriate person to enhance corporate value in a sustainable manner and has therefore nominated him as a candidate for Director.	

<table>
<tr><th>Candidate No.</th><th>Name
(Date of birth)</th><th>Career summary, position, responsibility and significant concurrent positions</th><th>Number of the Company’s shares owned</th></tr>
<tr><td rowspan="2">3</td><td rowspan="2">[Reelection]
Yuki Oga
(October 1, 1983)</td><td>Aug. 2011 Joined the Company
June 2018 Manager of Management Planning Office
Oct. 2021 Head of Management Planning Office
Aug. 2023 Director and Head of Management Planning Office (current position)</td><td>115,700</td></tr>
<tr><td colspan="2">[Reasons for nomination as candidate for Director]
Since assuming office as Director of the Company, Yuki Oga has fulfilled his roles and responsibilities while engaging in the management of the Company. In addition, he possesses abundant experience and advanced knowledge from his service as Head of the Management Planning Office, among others. In view of the above, the Company has judged that he is an appropriate person to enhance corporate value in a sustainable manner and has therefore nominated him as a candidate for Director.</td></tr>
<tr><td rowspan="2">4</td><td rowspan="2">[Reelection]
Yoichi Namba
(April 8, 1966)</td><td>Sept. 2007 Joined the Company
Jan. 2008 Manager of Accounting Section of Accounting Department
Aug. 2008 Deputy General Manager of Accounting Department
Aug. 2014 General Manager of Accounting Department
Aug. 2020 Director and General Manager of Accounting Department
Aug. 2022 Director, General Manager of Accounting Department, and in charge of Administrative Division
July 2025 Director, General Manager of Accounting Department, General Manager of Human Resources Department, and in charge of Administrative Division (current position)</td><td>300</td></tr>
<tr><td colspan="2">[Reasons for nomination as candidate for Director]
Since assuming office as Director of the Company, Yoichi Namba has fulfilled his roles and responsibilities while engaging in the management of the Company. In addition, he possesses abundant work experience and advanced knowledge gained from his service as General Manager of the Accounting Department, among others. In view of the above, the Company has judged that he is an appropriate person to enhance corporate value in a sustainable manner and has therefore nominated him as a candidate for Director.</td></tr>
<tr><td rowspan="2">5</td><td rowspan="2">[Reelection]
Hiroshi Inoue
(September 1, 1956)</td><td>Apr. 2007 Joined the Company
Deputy Head of Information System Office
June 2009 Head of Information System Office
Aug. 2021 Director and Head of Information System Office
Aug. 2025 Director, Head of System Management Office, and Head of Information System Office (current position)</td><td>2,100</td></tr>
<tr><td colspan="2">[Reasons for nomination as candidate for Director]
Since assuming office as Director of the Company, Hiroshi Inoue has fulfilled his roles and responsibilities while engaging in the management of the Company. In addition, he possesses abundant experience and advanced knowledge from his service as Head of Information System Office, among others. In view of the above, the Company has judged that he is an appropriate person to enhance corporate value in a sustainable manner and has therefore nominated him as a candidate for Director.</td></tr>
</table>

<table>
<tr><th>Candidate No.</th><th>Name
(Date of birth)</th><th>Career summary, position, responsibility and significant concurrent positions</th><th>Number of the Company’s shares owned</th></tr>
<tr><td rowspan="2">6</td><td rowspan="2">[Reelection]
Shinji Fukushima
(March 10, 1980)</td><td>Apr. 2002 Joined the Company
Apr. 2005 General Manager of Himeji Store, Store Operation Department
May 2011 Buyer at Processed Foods Section, Product Department
May 2021 Manager of Logistics Strategy Office
May 2023 Deputy General Manager of Executive Office
Aug. 2024 Executive Secretary
Aug. 2025 Director and Executive Secretary
Mar. 2026 Director, Executive Secretary, and Head of Logistics Strategy Office (current position)
Aug. 2025 Representative Director of Setouchi Maple Farm Company (current position)
[Significant concurrent positions]
Representative Director of Setouchi Maple Farm Company</td><td>2,100</td></tr>
<tr><td colspan="2">[Reasons for nomination as candidate for Director]
Since joining the Company, Shinji Fukushima has fulfilled his roles and responsibilities while using his abundant experience and advanced knowledge of store operations at multiple locations, product procurement as a buyer, and as the person responsible for the logistics division and Executive Secretary to contribute to the expansion of business operations. In view of the above, the Company has judged that he is an appropriate person to enhance corporate value in a sustainable manner and has therefore nominated him as a candidate for Director.</td></tr>
<tr><td rowspan="2">7</td><td rowspan="2">[Reelection]
Naoki Noda
(June 3, 1976)</td><td>Oct. 2003 Joined Tohmatsu & Co. (currently Deloitte Touche Tohmatsu LLC)
Oct. 2016 Opened Noda Certified Public Accountant Office
Director of Noda Certified Public Accountant Office (current position)
Established Matsuoka and Noda Consulting Office
Representative Partner of Matsuoka and Noda Consulting Office (current position)
Aug. 2017 Outside Director of the Company (current position)
Dec. 2017 Joined AC Earnest Audit Corporation Co., Ltd. (current position)</td><td>–</td></tr>
<tr><td colspan="2">[Reasons for nomination as candidate for outside Director and overview of expected role]
Naoki Noda does not have experience of participating in corporate management other than as an outside officer, but he possesses expertise as a certified public accountant. Based on a proven track record that he has since assuming office as outside Director of the Company, the Company has judged that he is expected to continue appropriately executing his duties as the outside Director of the Company responsible for strengthening corporate governance and has therefore nominated him as a candidate for outside Director.</td></tr>
</table>

<table>
<tr><th>Candidate No.</th><th>Name
(Date of birth)</th><th colspan="2">Career summary, position, responsibility and significant concurrent positions</th><th>Number of the Company’s shares owned</th></tr>
<tr><td rowspan="8">8</td><td rowspan="8">[Reelection]
Masahiko Fukuda
(May 10, 1955)</td><td>Mar. 1978</td><td>Joined The Chugoku Bank, Limited</td><td rowspan="7">–</td></tr>
<tr><td>June 2009</td><td>Director</td></tr>
<tr><td>June 2013</td><td>Managing Director</td></tr>
<tr><td>Aug. 2019</td><td>Director and Vice President of Marugo Company Inc.</td></tr>
<tr><td>Aug. 2019</td><td>Outside Director of the Company (current position)</td></tr>
<tr><td>Apr. 2020</td><td>Representative Director and President of Marugo Company Inc. (retired in March 2026)</td></tr>
<tr></tr>
<tr><td colspan="3">[Reasons for nomination as candidate for outside Director and overview of expected role]
Masahiko Fukuda possesses long experience of serving at a financial institution, as well as abundant experience and broad knowledge gained from his service as a corporate management at other companies. The Company has judged that he is expected to continue appropriately executing his duties as an outside Director of the Company responsible for strengthening corporate governance and has therefore nominated him as a candidate for outside Director.</td></tr>
</table>

Notes:

1. The number of the Company’s shares held by each candidate is the number of shares held as of the end of the fiscal year under review (May 31, 2026).
2. There are no special interests between any of the candidates and the Company.
3. The Company has entered into contracts with Naoki Noda and Masahiko Fukuda in accordance with Article 427, paragraph (1) of the Companies Act to limit their liabilities for damages pursuant to Article 423, paragraph (1) of the same Act. The maximum amount of liability for damages pursuant to the contracts is the minimum amount provided for in Article 425, paragraph (1) of the same Act. If their reelection is approved, the Company plans to continue the contracts with them.
4. Naoki Noda and Masahiko Fukuda are candidates for outside Directors. Additionally, Mr. Noda and Mr. Fukuda meet the requirements for Independent Directors as provided for in the regulations of the Tokyo Stock Exchange, and the Company has registered them with the Exchange as Independent Directors.
5. Naoki Noda and Masahiko Fukuda are currently outside Directors of the Company, and at the conclusion of this General Meeting of Shareholders, the terms of office of Mr. Noda and Mr. Fukuda as outside Directors will be nine years and seven years, respectively.

[Reference] Skills matrix of candidates for Director (Planned)

If Proposal No. 2 is approved as originally proposed, the composition of the Board of Directors will be as follows.

The Company intends for the Board of Directors to be composed of individuals who possess necessary skills in light of the medium- to long-term management direction and business strategy. Therefore, from the perspective of ensuring a balance of knowledge, experience, and abilities, as well as diversity, necessary for the sustainable growth and enhancement of corporate value of the Group, we comprehensively evaluate candidates based on their experience, knowledge, and expertise.

For internal Directors, we determine candidates by comprehensively considering their understanding of our management philosophy, extensive experience in management, practical insight, sense of responsibility, leadership, and ability to make accurate and prompt decisions, all to contribute to the sustainable growth and long-term enhancement of corporate value of the Group. For outside Directors, we select candidates based on their extensive experience in corporate management or broad knowledge and experience, or their specialized and advanced knowledge and experience in areas such as law, finance, and accounting. These candidates must possess the ability to provide constructive advice and suggestions from a neutral and objective standpoint to ensure the appropriateness of the Board of Directors' decision-making.

Name	Position	Expertise and experience possessed by the candidates					
		Corporate management and management strategy	Store operations (store capability)	Product development and manufacturing (product and manufacturing capability)	Store opening strategy and store development	Human resources and organizational development (organizational capability)	Finance & accounting, tax affairs
Masahiko Oga	Representative Director and President	●	●		●	●	
Masashi Omura	Senior Managing Director	●		●	●		
Yuki Oga	Director	●	●				
Yoichi Namba	Director	●				●	●
Hiroshi Inoue	Director	●		●			
Shinji Fukushima	Director	●	●			●	
Naoki Noda	Outside Director						●
Masahiko Fukuda	Outside Director	●					

Name	Position	Expertise and experience possessed by the candidates			
		DX, IT & security	Logistics (logistics capability)	Legal affairs and compliance	ESG and sustainability
Masahiko Oga	Representative Director and President				●
Masashi Omura	Senior Managing Director			●	●
Yuki Oga	Director		●		
Yoichi Namba	Director		●	●	●
Hiroshi Inoue	Director	●			
Shinji Fukushima	Director		●	●	
Naoki Noda	Outside Director			●	
Masahiko Fukuda	Outside Director			●	

* The above list does not represent all the expertise and experience of each person.

Proposal No. 3: Election of One Substitute Audit & Supervisory Board Member

In order to prepare for cases where there is a shortfall in the number of Audit & Supervisory Board Members required by laws and regulations, the Company proposes the election of one substitute Audit & Supervisory Board Member pursuant to the provision in Article 329, paragraph (3) of the Companies Act.

The Audit & Supervisory Board has given its consent to this proposal.

The candidate for substitute Audit & Supervisory Board Member is as follows:

<table>
<tr><th>Name
(Date of birth)</th><th colspan="2">Career summary, position and significant concurrent positions</th><th>Number of the Company's shares owned</th></tr>
<tr><td rowspan="2">Kazunari Kuwahara
(May 17, 1953)</td><td>Sept. 1992
Jan. 2006

Dec. 2006

Jan. 2010

Apr. 2014</td><td>Joined Cecile Co., Ltd.
General Manager of Human Resources Department
Joined the Company
Deputy General Manager of General Affairs Department
Acting General Manager of General Affairs Department
Retired from the Company</td><td>–</td></tr>
<tr><td colspan="3">[Reasons for nomination as candidate for substitute Audit & Supervisory Board Member]
Kazunari Kuwahara has accumulated abundant experience in the human resources and general affairs divisions of both the Company and other companies, and possesses the abundant experience and advanced knowledge related to the Company's business activities. In view of the above, the Company has judged that he is well qualified to serve as Audit & Supervisory Board Member of the Company and has therefore nominated him as a candidate for substitute Audit & Supervisory Board Member.</td></tr>
</table>

Note: There are no special interests between the candidate and the Company.