

July 30, 2026

Company Name: **MAX CO., LTD.**
Representative: Tatsushi Ogawa, President
Security Code: 6454 (Prime Market of TSE)
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Notice Concerning Repurchase of Own Shares Through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

MAX Co., Ltd. (the “Company”) hereby announces that it has resolved at the meeting of the Board of Directors held on April 30, 2026, to acquire treasury shares pursuant to the provisions of Article 156 of the Companies Act as applied by replacing terms pursuant to the provisions of Article 165, paragraph (3) of the same Act. As part of the specific method and details of acquisition are as follows.

1. Method of acquisition

At 8:45 a.m. on July 31, 2026, a consigned purchase order will be placed with the Tokyo Stock Exchange off-auction own share repurchase trading system (ToSTNeT-3) at the closing price of 1,709 yen (including final special quote) for today, July 30, 2026 (no changes to other transaction systems or transaction times will be made). The purchase order will apply only to the specified transaction time.

2. Details of acquisition

- (1) Class of shares to be acquired: Common shares of the Company
- (2) Total number of shares to be acquired: 3,000,000 shares (maximum)
- (3) Total acquisition value of shares: 5,127,000,000 yen (maximum)
- (4) Announcement of acquisition result: The result of acquisition will be announced after the closing of trading at 8:45 a.m. on July 31, 2026.

Note 1: No change will be made to the number of shares specified above. Note, however, that part or all of the acquisition may not be carried out depending on market trends and other factors.

Note 2: The purchase will be made on the basis of sell orders corresponding to the number of shares scheduled to be acquired.

(Reference)

I. Details of the resolution of the meeting of the Board of Directors held on April 30, 2026, regarding the acquisition of treasury shares

- (1) Class of shares to be acquired : Common shares of the Company
- (2) Total number of shares to be acquired : 4,000,000 shares (maximum)
(Proportion of the total number of shares issued excluding treasury shares : 2.22%)
- (3) Total amount of share acquisition costs : 7,100,000,000 yen (maximum)
- (4) Acquisition period : From May 1, 2026 to December 31, 2026
- (5) Method of acquisition : Market Purchase of Own Shares including Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

II. Cumulative total of treasury stock acquired by July 30, 2026, based on the above resolution

- (1) Total number of shares acquired : 428,700 shares
- (2) Total amount of share acquisition costs : 737,649,700 yen