Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Summary of Consolidated Financial Results for the Three Months Ended June 30, 2026 (under Japanese GAAP)

July 30, 2026

Company name	TAKARA STANDARD CO,.LTD.		
Stock listing	Tokyo Stock Exchange		
Stock code	7981	URL: https://www.takara-standard.co.jp/	
Representative	Masaru Komori, President		
Inquiries	Koji Kobayashi, General Manager of Financial Planning Department, Administration Division	E-mail: ir@takara-standard.co.jp	

Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results presentation meeting : None

(Million yen with fractional amounts discarded, unless otherwise noted)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Three months ended June 30, 2026	62,466	1.8	3,610	(14.2)	3,914	(12.5)	2,606	(15.4)
Three months ended June 30, 2025	61,385	7.1	4,205	35.8	4,473	36.3	3,081	48.7

(Note) Comprehensive income
Three months ended June 30, 2026 3,599Million yen (12.4%) Three months ended June 30, 2025 3,202Million yen (2.6%)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended June 30, 2026	41.21	-
Three months ended June 30, 2025	46.01	-

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of June 30, 2026	284,544	195,751	68.8	3,095.81
As of March 31, 2026	285,152	196,325	68.8	3,104.89

Reference: Equity As of June 30, 2026 195,751Million yen As of March 31, 2026 196,325Million yen

2. Dividends

	Annual dividends				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	50.00	-	66.00	116.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecasts)		62.00	-	62.00	124.00

(Note) Revisions to the forecast of dividends most recently announced: None

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes for the full year and the quarterly period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending September 30, 2026	125,000	1.5	7,600	(12.8)	8,000	(11.2)	5,900	(15.1)	93.31
Full year	259,000	2.5	19,100	0.1	19,800	0.6	14,300	(5.1)	226.15

(Note) Revisions to the consolidated earnings forecasts most recently announced: Yes

Regarding revisions to the consolidated earnings forecasts, please refer to the “Notice Concerning Revisions to Consolidated Earnings Forecast for the Fiscal Year Ending March 31, 2027” announced today (July 30, 2026).

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of special accounting for preparing quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements after error corrections

① Changes in accounting policies due to revisions to accounting standards and other regulations : Yes

② Changes in accounting policies due to other reasons : None

③ Changes in accounting estimates : None

④ Restatement of prior period financial statements after error corrections : None

(4) Number of issued shares (common stock)

① Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	63,361,494 Shares	As of March 31, 2026	63,361,494 Shares

② Number of treasury shares at the end of the period

As of June 30, 2026	130,364 Shares	As of March 31, 2026	130,364 Shares

③ Average number of outstanding shares during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	63,231,130 Shares	Three months ended June 30, 2025	66,983,700 Shares

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit corporation: None

* Proper use of earnings forecasts, and other special matters

(Cautions concerning the use of earnings forecasts)

Forward-looking statements provided in this document, including earnings forecasts, are based on the information currently available to the Company and certain assumptions considered reasonable. Such statements are included without any guarantee as to their future achievement. Actual business and other results may differ materially from the forecasts depending on various factors.

(How to obtain supplementary material on financial results)

The supplementary material on financial results is disclosed on TDnet on the same day as the financial results, and it is also made available on the Company’s website.

Quarterly Consolidated Financial Statements

(1) Quarterly consolidated balance sheets

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	61,409	58,799
Notes receivable - trade	806	157
Accounts receivable - trade	34,783	34,340
Electronically recorded monetary claims - operating	35,451	28,403
Merchandise and finished goods	10,115	11,320
Work in process	4,083	4,339
Raw materials and supplies	5,829	6,220
Other	408	1,274
Allowance for doubtful accounts	(6)	(5)
Total current assets	152,881	144,850
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	22,789	24,651
Land	42,517	42,301
Other, net	41,251	45,666
Total property, plant and equipment	106,557	112,619
Intangible assets	3,509	3,988
Investments and other assets		
Investment securities	15,814	17,334
Other	6,397	5,759
Allowance for doubtful accounts	(8)	(8)
Total investments and other assets	22,204	23,085
Total non-current assets	132,271	139,694
Total assets	285,152	284,544

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	17,103	19,100
Electronically recorded obligations - operating	27,179	22,339
Short-term borrowings	4,340	4,340
Income taxes payable	4,713	1,263
Other	19,861	26,061
Total current liabilities	73,198	73,104
Non-current liabilities		
Retirement benefit liability	12,173	12,297
Other	3,454	3,390
Total non-current liabilities	15,628	15,688
Total liabilities	88,826	88,792
Net assets		
Shareholders' equity		
Share capital	26,356	26,356
Capital surplus	30,734	30,734
Retained earnings	126,497	125,048
Treasury shares	(340)	(340)
Total shareholders' equity	183,248	181,799
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	8,411	9,412
Revaluation reserve for land	1,697	1,579
Remeasurements of defined benefit plans	2,968	2,960
Total accumulated other comprehensive income	13,077	13,952
Total net assets	196,325	195,751
Total liabilities and net assets	285,152	284,544

(2) Quarterly consolidated statements of income and consolidated statements of comprehensive income

(Quarterly consolidated statements of income)

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	61,385	62,466
Cost of sales	39,947	40,510
Gross profit	21,437	21,956
Selling, general and administrative expenses	17,232	18,346
Operating profit	4,205	3,610
Non-operating income		
Interest income	54	79
Dividend income	234	242
Other	26	35
Total non-operating income	315	357
Non-operating expenses		
Interest expenses	22	31
Non-deductible consumption tax	10	10
Product safety costs	7	7
Other	6	3
Total non-operating expenses	47	53
Ordinary profit	4,473	3,914
Extraordinary income		
Gain on sale of non-current assets	59	34
Gain on sale of investment securities	54	1
Total extraordinary income	113	35
Extraordinary losses		
Loss on retirement of non-current assets	76	78
Loss on sale of non-current assets	48	4
Impairment losses	4	10
System failure response costs	-	13
Total extraordinary losses	128	106
Profit before income taxes	4,459	3,843
Income taxes	1,377	1,237
Profit	3,081	2,606
Profit attributable to owners of parent	3,081	2,606

(Quarterly consolidated statements of comprehensive income)

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	3,081	2,606
Other comprehensive income		
Valuation difference on available-for-sale securities	74	1,001
Remeasurements of defined benefit plans, net of tax	46	(8)
Total other comprehensive income	121	993
Comprehensive income	3,202	3,599
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,202	3,599
Comprehensive income attributable to non-controlling interests	-	-

(3) Quarterly consolidated statements of cash flows

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	4,459	3,843
Depreciation	1,906	2,013
Impairment losses	4	10
Increase (decrease) in allowance for doubtful accounts	1	(1)
Increase (decrease) in retirement benefit liability	205	112
Interest and dividend income	(288)	(321)
Interest expenses	22	31
Loss (gain) on sale of investment securities	(54)	(1)
Loss (gain) on sale of property, plant and equipment	(11)	(29)
Loss on retirement of property, plant and equipment	76	78
Decrease (increase) in trade receivables	(391)	8,246
Decrease (increase) in inventories	(670)	(1,852)
Increase (decrease) in trade payables	1,485	1,235
Other, net	1,008	68
Subtotal	7,752	13,434
Interest and dividends received	287	326
Interest paid	(21)	(33)
Income taxes paid	(2,413)	(3,792)
Net cash provided by (used in) operating activities	5,605	9,934
Cash flows from investing activities		
Purchase of investment securities	(6)	(7)
Proceeds from sale of investment securities	77	6
Purchase of property, plant and equipment	(3,321)	(8,204)
Proceeds from sale of property, plant and equipment	277	277
Purchase of intangible assets	(236)	(802)
Other, net	(97)	(132)
Net cash provided by (used in) investing activities	(3,306)	(8,861)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(350)	-
Purchase of treasury shares	(1,813)	-
Dividends paid	(2,963)	(3,682)
Net cash provided by (used in) financing activities	(5,127)	(3,682)
Net increase (decrease) in cash and cash equivalents	(2,829)	(2,609)
Cash and cash equivalents at beginning of period	68,059	61,409
Cash and cash equivalents at end of period	65,230	58,799