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Consolidated Financial Results for the Nine Months Ended June 30, 2026 (Under Japanese GAAP)

July 30, 2026

Company name: AZOOM CO.,LTD
Listing: Tokyo Stock Exchange
Securities code: 3496
URL: https://azoom.jp/
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended June 30, 2026 (from October 1, 2025 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	12,265	26.4	2,151	26.6	2,144	26.7	1,529	26.8
June 30, 2025	9,706	28.2	1,698	35.4	1,692	35.0	1,205	41.0

Note: Comprehensive income For the nine months ended June 30, 2026: ¥1,540 million [28.5%]
For the nine months ended June 30, 2025: ¥1,198 million [40.7%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
June 30, 2026	124.37	124.01
June 30, 2025	101.92	100.60

Note: As of October 1, 2025, the Company has conducted a stock split at the ratio of two shares to one common share. Assuming that the stock split occurred at the beginning of the previous fiscal year, the Company's quarterly net income per share and quarterly net income per share adjusted for potential stock are calculated.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	8,538	6,319	73.9
September 30, 2025	8,894	6,831	76.7

Reference: Equity
As of June 30, 2026: ¥6,312 million
As of September 30, 2025: ¥6,819 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended September 30, 2025	-	0.00	-	212.00	212.00
Fiscal year ending September 30, 2026	-	63.00	-		
Fiscal year ending September 30, 2026 (Forecast)				63.00	126.00

Note: Revisions to the forecast of cash dividends most recently announced: None

2 The Company has conducted a stock split at the ratio of two shares to one common stock effective October 1, 2025. For the fiscal year ended September 30, 2025, the actual amount of dividends before the share split is shown. The dividend per share for the fiscal years ending September 30, 2026 and September 30, 2026 (forecast) is the amount that takes into account the stock split.

3. Forecast of consolidated financial results for the fiscal year ending September 30, 2026 (from October 1, 2025 to September 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending September 30, 2026	17,000	26.1	3,150	20.5	3,140	20.4	2,200	20.1	179.27

Note: Revisions to the earnings forecasts most recently announced: None

***Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	12,335,600 shares
As of September 30, 2025	12,272,400 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	261 shares
As of September 30, 2025	226 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended June 30, 2026	12,298,529 shares
Nine months ended June 30, 2025	11,831,579 shares

Note: As of October 1, 2025, the Company has conducted a stock split at the ratio of two shares to one common share. “Total number of issued shares at the end of the period,” “number of treasury shares at the end of the period,” and “average number of shares outstanding during the period” are calculated on the assumption that the said share split was conducted at the beginning of the previous fiscal year.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:None

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, such as earnings forecasts, contained in this material are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and are not intended to be a promise by the Company to realize them. Actual financial results, etc. may differ substantially due to various factors.

1. Overview of operating results, etc.

Matters concerning the future in the text are judgments made as of the end of the current quarterly consolidated accounting period.

(1) Overview of Operating results for the current quarter

In Japan's economy during the current third-quarter consolidated cumulative period, improvements in the employment and income environment and the effects of various policies are expected to support a moderate economic recovery; however, downside risks to the economy due to the impact of the situation in the Middle East remain, and the effects on the Group of continued price increases and fluctuations in the financial and capital markets are uncertain. We will continue to closely monitor these developments and take appropriate measures.

As for the management environment surrounding our group, in the parking industry, which is primarily related to the idle Assets utilization business, demand for referral requests for monthly parking spaces using the internet is increasing, and demand for monetizing vacant parking spaces in office buildings, condominium apartments, and other properties continues to expand. Furthermore, there has been an increasing number of cases in which users who previously searched for monthly parking spaces through storefront real estate brokers are now coming in via the internet through the portal site operated by our company. In addition, with advances in technology, parking lot management and operation methods are also changing, and the digitalization of parking lot operations is progressing.

In the Visualization business, as signs of a recovery in corporate capital investment are being seen, demand for the real estate images provided by the Group has been recovering. Furthermore, as a non-face-to-face sales tool, we develop and produce virtual shops using VR technology, and are expanding the scale of the business.

Under this business environment, with the aim of strengthening future earning capacity, we will continue to focus on training existing employees and recruiting new sales personnel, and on strengthening the sales structure so that we can take a proactive approach to winning new projects, while also continuing to invest in strengthening the system development and graphic data production structure at our Vietnam subsidiaries (AZOOM VIETNAM INC. and CGWORKS VIETNAM INC.) and to develop new IT technologies so that we can continue sales activities regardless of constraints such as remote work environments.

As a result, net sales for the Current third-quarter consolidated cumulative period were 12,265,355 thousand yen (up 26.4% YoY), operating profit was 2,151,211 thousand yen (up 26.6% YoY), ordinary profit was 2,144,169 thousand yen (up 26.7% YoY), and profit attributable to owners of parent was 1,529,605 thousand yen (up 26.8% YoY).

Operating results by segment are as follows.

(i) Idle Assets utilization business

The Idle Assets Utilization Business segment primarily operates the "Monthly Parking Lot Referral Service," which introduces parking lots via "CarParking," a portal site for monthly parking lots operated by the Company on the Internet (hereinafter referred to as "CarParking"), and the "Monthly Parking Lot Sublease Service," under which the Company master leases (bulk leases) vacant parking spaces from parking lot owners and subleases (rents) them to users as monthly parking lots. During the Current third-quarter consolidated cumulative period, against the backdrop of an increase in user inflows via the Internet through CarParking, we continued efforts to strengthen the sales capabilities of existing employees and promote operational efficiency through the use of IT, and both the number of master-leased units and the number of subleased units remained firm. As a result, the number of parking lot inquiries during the Current third-quarter consolidated cumulative period was 351,346, the number of master-leased units (contracted units) at the end of the Current third-quarter consolidated accounting period was 42,432, and the number of subleased units (operating units) was 39,530. In addition, the number of contracts for the rent guarantee service specializing in monthly parking lots provided by Teppeki Co., Ltd. has also remained firm. Furthermore, in addition to "Smart Space Reservation," a web reservation system that supports customers in operating rental spaces, "Smart Meeting Room Pro," a web reservation system specialized for the operation of rental conference rooms and halls, was released in April 2026, and for customization projects, it has been introduced to companies in a wide range of industries. In addition, Diverse Co., Ltd. operates a recruitment placement business.

As a result, Net sales for the Current third-quarter consolidated cumulative period were 12,062,666 thousand yen (up 26.4% YoY), and segment profit was 2,129,128 thousand yen (up 24.4% YoY).

(ii) Visualization Business

The Visualization business segment utilizes specialized skills such as 3DCG technology to make it possible to convey the potential of real estate more visually, producing and selling graphic data of Buildings, methods of using spaces, and completion images, while also providing space design services tailored to customer requests using VR technology. During the current third-quarter consolidated cumulative period, while focusing on strengthening the technical capabilities and sales capabilities of existing employees, we worked to expand the business foundation so that diverse sales proposals could be made. Display contractors, which are the clients placing orders for graphic data creation, saw a steady market environment supported by robust private-sector investment and continued inbound demand, including increased demand for new openings and renovations of customer-attracting facilities and corporate promotional investment, and the number of orders received increased.

As a result, Net sales for the Current third-quarter consolidated cumulative period were 206,010 thousand yen (up 26.1% YoY), and segment profit was 24,575 thousand yen (compared with a segment loss of 10,881 thousand yen in the same period of the previous year).

(2) Overview of Financial positions for the current quarter

(i) Status of assets, liabilities and net assets

(Assets)

Current assets at the end of the current third-quarter consolidated accounting period amounted to 6,487,398 thousand yen, a decrease of 878,388 thousand yen compared with the end of the previous consolidated fiscal year. The main reason for this was that, although Profit attributable to owners of parent was recorded, Cash and deposits decreased by 1,066,144 thousand yen due to the payment of dividends and the payment of taxes. Non-current assets amounted to 2,033,476 thousand yen, an increase of 529,712 thousand yen compared with the end of the previous consolidated fiscal year. As a result, total Assets decreased by 355,641 thousand yen compared with the end of the previous consolidated fiscal year, to 8,538,671 thousand yen.

(Liabilities)

Current liabilities at the end of the current third-quarter consolidated accounting period amounted to 1,711,553 thousand yen, an increase of 71,402 thousand yen compared with the end of the previous consolidated fiscal year. The main factors were an increase of 86,090 thousand yen in Unearned revenue from monthly parking sublease users and an increase of 133,920 thousand yen in Contract liabilities due to an increase in the number of operating units and rent guarantee consignment contracts of TEPPEKI Co., Ltd., while Income taxes payable decreased by 182,949 thousand yen due to interim payment of Income taxes. Non-current liabilities amounted to 508,106 thousand yen, an increase of 85,169 thousand yen compared with the end of the previous consolidated fiscal year. As a result, total Liabilities increased by 156,572 thousand yen compared with the end of the previous consolidated fiscal year, to 2,219,659 thousand yen.

(Net assets)

Total net assets at the end of the current third-quarter consolidated accounting period amounted to 6,319,011 thousand yen, a decrease of 512,214 thousand yen compared with the end of the previous consolidated fiscal year. The main factors were a decrease in Retained earnings of 2,077,976 thousand yen due to the payment of dividends, while Retained earnings increased by the same amount as a result of recording Profit attributable to owners of parent of 1,529,605 thousand yen, and the Equity to total assets ratio was 73.9% (76.7% at the end of the previous consolidated fiscal year).

(3) Explanation of Future Forecast Information Such as Consolidated Forecasts

There is no change at this time to the full-year consolidated Forecasts figures announced in the "Financial Results for the Fiscal Year Ended September 2025" on November 13, 2025.

2. Quarterly consolidated financial statements and main notes

(1) Quarterly consolidated Balance sheet

(Thousands of yen)

	As of September 30, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	5,737,103	4,670,959
Accounts receivable - trade	218,374	211,890
Work in process	2,852	24,561
Real estate for sale	345,272	329,316
Prepaid expenses	999,480	1,181,470
Other	75,870	82,398
Allowance for doubtful accounts	(13,167)	(13,196)
Total current assets	7,365,787	6,487,398
Non-current assets		
Property, plant and equipment	118,581	242,483
Intangible assets		
Goodwill	31,483	25,580
Software	181,204	235,771
Software in progress	326,944	456,928
Total intangible assets	539,631	718,280
Investments and other assets		
Guarantee deposits	342,286	413,721
Other	526,859	673,125
Allowance for doubtful accounts	(23,595)	(14,134)
Total investments and other assets	845,550	1,072,712
Total non-current assets	1,503,763	2,033,476
Deferred assets		
Share issuance costs	24,762	17,796
Total deferred assets	24,762	17,796
Total assets	8,894,313	8,538,671

(Thousands of yen)

	As of September 30, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Accounts payable - other	136,280	205,886
Income taxes payable	482,942	299,992
Unearned revenue	418,969	505,059
Contract liabilities	151,973	285,894
Provision for bonuses	82,744	49,931
Current portion of long-term borrowings	30,060	35,641
Other	337,181	329,148
Total current liabilities	1,640,151	1,711,553
Non-current liabilities		
Long-term borrowings	42,356	38,744
Guarantee deposits received	300,868	366,573
Retirement benefit liability	20,913	24,559
Asset retirement obligations	58,797	78,229
Total non-current liabilities	422,936	508,106
Total liabilities	2,063,087	2,219,659
Net assets		
Shareholders' equity		
Share capital	300,233	316,626
Capital surplus	1,788,753	1,805,147
Retained earnings	4,728,219	4,179,847
Treasury shares	(172)	(344)
Total shareholders' equity	6,817,033	6,301,277
Accumulated other comprehensive income		
Foreign currency translation adjustment	2,392	11,441
Total accumulated other comprehensive income	2,392	11,441
Share acquisition rights	7,740	-
Non-controlling interests	4,059	6,293
Total net assets	6,831,225	6,319,011
Total liabilities and net assets	8,894,313	8,538,671

(2) Quarterly consolidated Statement of income and quarterly consolidated Statement of comprehensive income

Quarterly consolidated Statement of income

(Thousands of yen)

	Nine months ended June 30, 2025	Nine months ended June 30, 2026
Net sales	9,706,082	12,265,355
Cost of sales	5,684,922	7,222,833
Gross profit	4,021,160	5,042,522
Selling, general and administrative expenses	2,322,474	2,891,311
Operating profit	1,698,686	2,151,211
Non-operating income		
Interest income	1,659	6,069
Other	-	43
Total non-operating income	1,659	6,112
Non-operating expenses		
Interest expenses	767	894
Foreign exchange losses	653	5,093
Amortization of share issuance costs	775	6,966
Listing expenses	5,204	-
Other	124	199
Total non-operating expenses	7,526	13,154
Ordinary profit	1,692,819	2,144,169
Extraordinary losses		
Loss on retirement of non-current assets	-	17,705
Total extraordinary losses	-	17,705
Profit before income taxes	1,692,819	2,126,463
Income taxes - current	492,541	655,043
Income taxes - deferred	(3,528)	(60,209)
Total income taxes	489,012	594,833
Profit	1,203,807	1,531,629
Profit (loss) attributable to non-controlling interests	(2,052)	2,024
Profit attributable to owners of parent	1,205,859	1,529,605

Quarterly Consolidated Statement of Comprehensive Income

(Thousands of yen)

	Nine months ended June 30, 2025	**Nine months ended June 30, 2026**
Profit	1,203,807	1,531,629
Other comprehensive income		
Foreign currency translation adjustment	(4,858)	9,048
Total other comprehensive income	(4,858)	9,048
Comprehensive income	1,198,948	1,540,678
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,201,000	1,538,653
Comprehensive income attributable to non-controlling interests	(2,052)	2,024

(3) Notes on quarterly consolidated financial statements

Our quarterly consolidated financial statements have been prepared in accordance with Article 4, Paragraph 1 of the Standards for Preparation of Quarterly Financial Statements, etc. of Tokyo Stock Exchange, Inc. and accounting standards for quarterly financial statements generally accepted as fair and appropriate in Japan (however, applying the omission of disclosures stipulated in Article 4, Paragraph 2 of the Standards for Preparation of Quarterly Financial Statements, etc.).

(Notes on segment information, etc.)

I. The nine months of the previous fiscal year (October 1, 2024 to June 30, 2025)

1 Information on the amount of sales and profit by reporting segment

(Thousands of yen)

	Reporting Segments			Adjustment amount (Note) 1	Quarterly consolidated financial statements (Note)2
	Idle asset utilization business	Visualization business	Total		
Sales					
Revenues from external customers	9,542,662	163,420	9,706,082	-	9,706,082
Transactions with other segments	3,922	-	3,922	(3,922)	-
Total	9,546,585	163,420	9,710,005	(3,922)	9,706,082
Segment profit (loss)	1,710,980	(10,881)	1,700,099	(1,413)	1,698,686

Note: 1 The adjustment amount for sales is the amount of elimination of inter-segment transaction volume, and the adjustment amount for segment profit is the amount of adjustment associated with the elimination of inter-segment transactions.

2 The sum of segment profits or losses is consistent with operating income in the quarterly consolidated statements of income.

II. The nine months of the current fiscal year (October 1, 2025 to June 30, 2026)

1 Information on the amount of sales and profit by reporting segment

(Thousands of yen)

	Reporting Segments			Adjustment amount (Note) 1	Quarterly consolidated financial statements (Note)2
	Idle asset utilization business	Visualization business	Total		
Sales					
Revenues from external customers	12,059,345	206,010	12,265,355	-	12,265,355
Transactions with other segments	3,320	-	3,320	(3,320)	-
Total	12,062,666	206,010	12,268,676	(3,320)	12,265,355
Segment Profit	2,129,128	24,575	2,153,703	(2,492)	2,151,211

Note: 1 The adjustment amount for sales is the amount of elimination of inter-segment transaction volume, and the adjustment amount for segment profit is the amount of adjustment associated with the elimination of inter-segment transactions.

2 The sum of segment profit is consistent with operating income in the quarterly consolidated statements of income.

(Notes when there are significant changes in the amount of shareholders' equity)

Not applicable.

(Notes on the going concern assumption)

Not applicable.

(Notes on the quarterly consolidated Statement of cash flows)

Quarterly consolidated Statement of cash flows for the current third-quarter consolidated cumulative period has not been prepared. In addition, Depreciation (including amortization of Intangible assets excluding Goodwill) and amortization of Goodwill for the current third-quarter consolidated cumulative period are as follows.

	Previous third-quarter consolidated cumulative period (From October 1, 2024 to June 30, 2025)	Current third-quarter consolidated cumulative period (From October 1, 2025) to June 30, 2026)
Depreciation	125,532 thousand yen	128,417 thousand yen
Amortization of goodwill	5,903	5,903