

July 30, 2026

Company Name: Fuji Electric Co., Ltd.

Representative: Michihiro Kitazawa, Chairman of the Board and Chief Executive Officer

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Notice Regarding Revisions to Consolidated Business Results Forecast for the Fiscal Year Ending March 31, 2027

The Company has revised its forecast for consolidated business results in the fiscal year ending March 31, 2027, which was released on April 28, 2026 in *Consolidated Financial Results for the Year Ended March 31, 2026 (Japanese GAAP)*, as follows.

1. Consolidated Business Results Forecast for the Fiscal Year Ending March 31, 2027

(1) Consolidated Business Results Forecast for the Six Months Ending September 30, 2026

(April 1, 2026—September 30, 2026)

(¥ Million)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Profit per share (¥)
Previous forecast (A)	569,000	44,000	43,000	33,500	227.28
Today's announcement (B)	594,000	58,000	57,000	40,000	273.99
Difference (B – A)	25,000	14,000	14,000	6,500	46.71
Change (%)	4.4%	31.8%	32.6%	19.4%	20.6%
(Reference) Six months ended September 30, 2025	543,160	42,759	41,733	26,614	180.62

(2) Consolidated Business Results Forecast for the Fiscal Year Ending March 31, 2027

(April 1, 2026–March 31, 2027)

(¥ Million)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Profit per share (¥)
Previous forecast (A)	1,275,000	142,500	143,000	105,000	712.36
Today's announcement (B)	1,300,000	156,500	157,000	111,500	763.74
Difference (B – A)	25,000	14,000	14,000	6,500	51.38
Change (%)	2.0%	9.8%	9.8%	6.2%	7.2%
(Reference) Fiscal year ended March 31, 2026	1,227,595	136,620	139,310	98,030	665.18

2. Reason for Revisions to Consolidated Business Results Forecast

Net sales are anticipated to surpass the previously announced forecast when accounting for the rise in demand to be seen midway through the fiscal year ending March 31, 2027.

Operating profit, ordinary profit, and profit attributable to owners of parent are similarly projected to surpass the previously announced forecast as a result of the benefits of production increases and cost reduction activities anticipated midway through the fiscal year ending March 31, 2027.

Cautionary Statements:

Statements made in this document regarding estimates or projections are forward-looking statements based on management's judgments and assumptions in light of information currently available. Actual results may differ materially from those projections as a result of uncertainties inherent in such judgments and assumptions as well as changes in business operations or other internal or external conditions. Accordingly, management gives no guarantee regarding the reliability of any information contained in these forward-looking statements.