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July 30, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Stanley Electric Co., Ltd.
Listing: Tokyo
Securities code: 6923
URL: https://www.stanley-electric.com
Representative: Yasuaki Kaizumi, Representative Director, President
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	145,856	21.7	8,760	1.8	9,552	(6.6)	4,140	(19.7)
June 30, 2025	119,838	(1.3)	8,607	(9.7)	10,229	(12.7)	5,156	(58.4)

Note: Comprehensive income For the three months ended June 30, 2026: ¥ 16,201 million [-%]
For the three months ended June 30, 2025: ¥ 482 million [(98.4)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	33.68	33.66
June 30, 2025	34.58	34.58

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	932,437	574,194	49.4
March 31, 2026	809,264	571,938	56.1

Reference: Equity
As of June 30, 2026: ¥ 460,881 million
As of March 31, 2026: ¥ 454,213 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	49.00	-	55.00	104.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		55.00	-	56.00	111.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	290,000	16.7	17,000	(7.9)	18,000	(18.2)	8,000	(21.3)	65.05
Full year	622,000	20.0	55,000	28.9	58,000	14.1	34,000	3.6	276.43

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 companies(Iwasaki Electric Co., Ltd.)

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	126,000,000 shares
As of March 31, 2026	126,000,000 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	3,011,844 shares
As of March 31, 2026	3,089,694 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	122,938,161 shares
Three months ended June 30, 2025	149,111,349 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes(voluntary)

* Proper use of earnings forecasts, and other special matters

At this point in time, there are no changes to the consolidated business forecasts.

The Company made these projections in forecasts based on currently available economic and business information; as such, these projections include certain risks and other uncertainties, and the Company does not intend to guarantee the achievement of these projections. Actual business performance may differ significantly from current projections resulting from various critical factors.

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	226,985	240,779
Notes and accounts receivable - trade, and contract assets	84,360	92,871
Inventories	56,341	80,093
Other	43,423	45,145
Allowance for doubtful accounts	(54)	(89)
Total current assets	411,055	458,800
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	81,489	91,078
Machinery, equipment and vehicles, net	97,832	99,655
Tools, furniture and fixtures, net	17,969	18,360
Land	26,541	30,409
Leased assets, net	2,556	3,590
Construction in progress	36,897	34,115
Total property, plant and equipment	263,285	277,210
Intangible assets		
Goodwill	5,242	58,268
Other	7,051	7,739
Total intangible assets	12,293	66,007
Investments and other assets		
Investment securities	71,740	80,613
Retirement benefit asset	14,145	14,379
Deferred tax assets	8,632	8,711
Other	28,111	26,714
Total investments and other assets	122,630	130,418
Total non-current assets	398,208	473,637
Total assets	809,264	932,437

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	40,598	55,505
Short-term borrowings	76,700	146,701
Current portion of long-term borrowings	-	1,032
Lease liabilities	1,867	2,131
Income taxes payable	4,509	4,636
Provision for product warranties	7,201	7,016
Provision for bonuses	6,132	4,421
Provision for bonuses for directors (and other officers)	273	89
Other	39,018	52,231
Total current liabilities	176,302	273,766
Non-current liabilities		
Bonds payable	40,000	40,000
Lease liabilities	2,343	3,261
Long-term borrowings	-	13,568
Long-term income taxes payable	63	-
Deferred tax liabilities	13,748	15,388
Provision for retirement benefits for directors (and other officers)	27	155
Other provisions	28	28
Retirement benefit liability	3,614	9,648
Asset retirement obligations	607	745
Other	590	1,680
Total non-current liabilities	61,023	84,476
Total liabilities	237,325	358,242
Net assets		
Shareholders' equity		
Share capital	30,514	30,514
Capital surplus	19,228	19,228
Retained earnings	300,711	298,116
Treasury shares	(9,282)	(9,045)
Total shareholders' equity	341,173	338,814
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	28,299	33,015
Foreign currency translation adjustment	78,231	82,747
Remeasurements of defined benefit plans	6,509	6,304
Total accumulated other comprehensive income	113,040	122,067
Share acquisition rights	314	266
Non-controlling interests	117,410	113,046
Total net assets	571,938	574,194
Total liabilities and net assets	809,264	932,437

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net sales	119,838	145,856
Cost of sales	96,138	112,333
Gross profit	23,700	33,522
Selling, general and administrative expenses	15,092	24,762
Operating profit	8,607	8,760
Non-operating income		
Interest income	1,041	1,133
Dividend income	40	31
Share of profit of entities accounted for using equity method	319	327
Foreign exchange gains	313	-
Miscellaneous income	148	212
Total non-operating income	1,863	1,704
Non-operating expenses		
Interest expenses	142	655
Foreign exchange losses	-	128
Miscellaneous losses	98	128
Total non-operating expenses	240	912
Ordinary profit	10,229	9,552
Extraordinary income		
Gain on sale of non-current assets	16	20
Gain on sale of investment securities	-	1,271
Total extraordinary income	16	1,292
Extraordinary losses		
Loss on retirement of non-current assets	136	168
Business restructuring expenses	4	-
Extra retirement payments	85	299
Special survey costs	11	-
Total extraordinary losses	238	467
Profit before income taxes	10,008	10,377
Income taxes	3,217	4,181
Profit	6,790	6,195
Profit attributable to non-controlling interests	1,634	2,055
Profit attributable to owners of parent	5,156	4,140

Quarterly Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Profit	6,790	6,195
Other comprehensive income		
Valuation difference on available-for-sale securities	(489)	4,714
Foreign currency translation adjustment	(5,504)	5,445
Remeasurements of defined benefit plans, net of tax	(189)	(206)
Share of other comprehensive income of entities accounted for using equity method	(124)	52
Total other comprehensive income	(6,308)	10,006
Comprehensive income	482	16,201
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(695)	13,167
Comprehensive income attributable to non-controlling interests	1,178	3,034

(Notes on segment information, etc.)

Segment information

Sales and profit or loss by reportable segment

For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

(Millions of Yen)

	Automotive Equipment Business	Electronic Components Business	Applied Electronic Products Business	Others (Note 1)	Adjustment (Note 2)	Total amount recognized in quarterly consolidated financial statements (Note 3)
Sales						
Sales to outside customers	102,632	4,598	12,607	—	—	119,838
Intersegment sales or transfer	426	4,588	14,992	729	(20,737)	—
Total	103,059	9,186	27,600	729	(20,737)	119,838
Segment income (loss)	9,425	1,094	2,148	7	(4,069)	8,607

Notes: 1. "Others" mainly includes the following project and services not included in the reportable segments: the project for promotion of employment of the physically disabled; and financial and management services provided within the Stanley Group.

2. (4,069) million yen adjustment to segment income (loss) mainly includes company-wide expenses not included in the reportable segments of (3,813) million yen. The company-wide expenses are mainly general research and development expenses and administrative expenses, which are not attributable to the reportable segments.

3. Segment income (loss) is adjusted to be consistent with operating profit shown on the quarterly consolidated statements of income.

For the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(Millions of Yen)

	Automotive Equipment Business	Electronic Components Business	Applied Electronic Products Business	Others (Note 1)	Adjustment (Note 2)	Total amount recognized in quarterly consolidated financial statements (Note 3)
Sales						
Sales to outside customers	111,139	5,180	29,535	—	—	145,856
Intersegment sales or transfer	847	5,264	18,871	898	(25,881)	—
Total	111,986	10,444	48,407	898	(25,881)	145,856
Segment income (loss)	10,025	1,322	1,268	21	(3,877)	8,760

Notes: 1. "Others" mainly includes the following project and services not included in the reportable segments: the project for promotion of employment of the physically disabled; and financial and management services provided within the Stanley Group.

2. (3,877) million yen adjustment to segment income (loss) mainly includes company-wide expenses not included in the reportable segments of (4,281) million yen. The company-wide expenses are mainly general research and development expenses and administrative expenses, which are not attributable to the reportable segments.

3. Segment income (loss) is adjusted to be consistent with operating profit shown on the quarterly consolidated statements of income.