

July 31, 2026

Company Name: **MAX CO., LTD.**
Representative: Tatsushi Ogawa, President
Security Code: 6454 (Prime Market of TSE)
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Notice Concerning Results of Acquisition of Own Shares Through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

MAX Co., Ltd. (the “Company”) hereby announces that, in line with the announcement made on July 30, 2026, concerning the acquisition of own shares, it has repurchased its own shares as described below.

1. Reason for conducting acquisition of own shares
To enhance shareholder returns and improve capital efficiency.
2. Details of acquisition
 - (1) Class of shares to be acquired : Common shares of the Company
 - (2) Total number of shares to be acquired : 2,471,300 shares
 - (3) Acquisition costs : 4,223,451,700 yen (1,709 yen per share)
 - (4) Date of Acquisition : July 31, 2026
 - (5) Method of acquisition : Purchase through off-auction own share repurchase trading system (ToSTNeT-3) of the Tokyo Stock Exchange

(Reference)

1. Details of the resolution of the meeting of the Board of Directors held on April 30, 2026, regarding the acquisition of treasury shares
 - (1) Class of shares to be acquired : Common shares of the Company
 - (2) Total number of shares to be acquired : 4,000,000 shares (maximum)
(Proportion of the total number of shares issued excluding treasury shares : 2.22%)
 - (3) Total amount of share acquisition costs : 7,100,000,000 yen (maximum)
 - (4) Acquisition period : From May 1, 2026 to December 31, 2026
 - (5) Method of acquisition : Market Purchase of Own Shares including Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)
2. Cumulative total of treasury shares acquired by July 31, 2026, based on the above Board of Directors resolution
 - (1) Total number of shares acquired : 2,900,000 shares
 - (2) Total amount of share acquisition costs : 4,961,101,400 yen