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July 31, 2026

Company name: MOS FOOD SERVICES, INC.
Name of representative: Eisuke Nakamura, President & Representative Director
(Securities code: 8153; Tokyo Stock Exchange, Prime Market)
Inquiries: Shoichi Hayata, Executive Officer, General Manager of Corporate Planning Division, General Manager of Corporate Planning Department
(Telephone: +81-3-5487-7371)

(Progress on Disclosure Matters) Notice Concerning the Completion of Acquisition of Shares of BYO Co., Ltd. as a Subsidiary

MOS FOOD SERVICES, INC. (the "Company") hereby announces that it has completed the procedures for the acquisition of shares of BYO Co., Ltd., which was disclosed in the "Notice Concerning the Acquisition of Shares of BYO Co., Ltd. as a Subsidiary" dated June 30, 2026. The details are as below.

1. Overview of BYO Co., Ltd.

(1)	Name	BYO Co., Ltd.
(2)	Location	5F Nishi-Ikebukuro TS Bldg., 3-1-15 Nishi-Ikebukuro, Toshima-ku, Tokyo
(3)	Name and job title of representative	Koji Nakano, President & Representative Director
(4)	Description of business	Operation of restaurants
(5)	Share capital	49 million yen
(6)	Date of establishment	July 27, 2015
(7)	Major shareholders and ownership ratios	MOS FOOD SERVICES, INC. (100%)
(8)	Number of shares held after the transfer	10,666,667 shares (Number of voting rights: 10,666,667) (Proportion of voting rights: 100.0%)

2. Future outlook

As a result of the share acquisition, BYO Co., Ltd. will become a consolidated subsidiary of the Company. The Company plans to include BYO Co., Ltd. in the consolidated financial results starting with the second quarter of the fiscal year ending March 31, 2027, and believes that this will contribute to enhancing corporate value over the medium to long term.

The Company will promptly provide details on any items which should be disclosed in relation to any impact of this matter on consolidated business performance for the current fiscal year if such items arise in the future.