

August 4, 2026

(Amounts are rounded to the nearest million yen, except per share figures)

(Percentage indicates change from same period of the previous fiscal year)

Note: Comprehensive income	FY2027 1st quarter	31,752	millions of yen (	- %)
	FY2026 1st quarter	(53,033)	millions of yen (	- %)

	Total Assets	Net Assets	Equity Ratio
As of	millions of yen	millions of yen	%
June 30, 2026	4,434,293	1,937,617	43.3
March 31, 2026	4,479,493	1,924,950	42.5

As of June 30, 2026	1,917,886	millions of yen
As of March 31, 2026	1,905,559	millions of yen

	Dividends Per Share				
	1st Qtr.	2nd Qtr.	3rd Qtr.	Year End	Full-Year
FY2026	yen -	yen 25.00	yen -	yen 30.00	yen 55.00
FY2027	-				
FY2027 (Forecast)		25.00	-	30.00	55.00

(Percentage indicates change from the previous fiscal year)

	Net Sales		Operating Income		Ordinary Income		Net Income Attributable to Owners of the Parent		Basic Earnings Per Share
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	yen
FY2027 Full Year	5,500,000	11.8	150,000	190.8	140,000	6.2	90,000	156.5	142.67

Note: Revisions to the most recently announced consolidated financial forecast: None

Notes:

- (1) **Significant changes in the scope of consolidation during the period:** None
- (2) **Application of accounting treatment specific to preparation of quarterly consolidated financial statements:** None
- (3) **Changes in accounting policies / Changes in accounting estimates / Restatement:**
- | | |
|--|--------|
| 1) Changes in accounting policies due to revisions of accounting standards | : None |
| 2) Changes in accounting policies other than 1) | : None |
| 3) Changes in accounting estimates | : None |
| 4) Restatement | : None |

(4) **Number of shares issued (Common stock)**

1) Number of shares issued (including treasury stock)		
	As of June 30, 2026	631,803,979 shares
	As of March 31, 2026	631,803,979 shares
2) Number of treasury stock		
	As of June 30, 2026	996,926 shares
	As of March 31, 2026	1,024,049 shares
3) Average number of shares outstanding		
	For 3 months ended June 30, 2026	630,800,328 shares
	For 3 months ended June 30, 2025	630,369,629 shares

Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

Cautionary statement regarding forward-looking statements and other notes

The financial forecast and other descriptions of the future presented in this document are an outlook based on our judgments and projections. The judgments and projections are based on information presently available. As such, the financial forecast and future descriptions are subject to uncertainties and risks and are not contemplated to ensure the fulfillment thereof. Accordingly, the actual financial performance may vary significantly due to various factors.

For detail such as precondition of the financial forecast, please refer to “1. Overview of Consolidated Business Results, etc. for the Quarterly Period - (3) Future Estimates such as Consolidated Financial Forecast” on page 4 of the attachment.

ATTACHMENT

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(Reference)

Financial Summary (Consolidated) For the First Quarter of the Fiscal Year Ending March 31, 2027

1. Overview of Consolidated Business Results, etc. for the Quarterly Period

(1) Overview of Consolidated Business Results

(Global Sales)

Global sales volume for the first three months of the fiscal year ending March 31, 2027 was 304 thousand units, up 1.2% year on year, reflecting increased sales in major markets, including North America and Europe.

(In thousands of units)

	FY 2026 First 3 Months (Apr. '25-Jun. '25)	FY 2027 First 3 Months (Apr. '26-Jun. '26)	vs. Prior Year	
			Volume	Rate (%)
Japan	32	33	1	2.7
North America	147	154	7	4.8
Europe	39	43	5	11.6
China	18	18	0	0.5
Other	65	56	(9)	(14.0)
Total	301	304	4	1.2

<Breakdown>

USA	100	107	7	7.4
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(Consolidated Financial Results)

Financial performance on a consolidated basis for the first three months of the fiscal year ending March 31, 2027 was as follows. Net sales amounted to ¥1,285.7 billion, an increase of ¥185.9 billion or 16.9% from the same period in the previous fiscal year. Operating income amounted to ¥32.8 billion, compared with an operating loss of ¥46.1 billion in the same period of the previous fiscal year. Ordinary income amounted to ¥42.8 billion, compared with an ordinary loss of ¥34.3 billion in the same period of the previous fiscal year. Net income attributable to owners of the parent amounted to ¥29.6 billion, compared with a loss of ¥42.1 billion in the same period of the previous fiscal year, reflecting income taxes of ¥9.9 billion and other factors.

Operating income changes (an increase of ¥78.9 billion from the same period in the previous fiscal year) were as follows.

Volume & mix	43.4	billion yen
Exchange rate	41.3	billion yen
Raw material, logistics costs, etc.	(24.0)	billion yen
Cost improvement	15.7	billion yen
Growth investment	(9.8)	billion yen
Fixed costs and others	12.3	billion yen
Total	78.9	billion yen

(2) Overview of Consolidated Financial Position and Cash Flows

(Assets, Liabilities and Net Assets)

As of June 30, 2026, total assets decreased by ¥45.2 billion from the end of the previous fiscal year, to ¥4,434.3 billion. Total liabilities decreased by ¥57.9 billion from the end of the previous fiscal year to ¥2,496.7 billion. Net Assets as of June 30, 2026 increased by ¥12.7 billion from the end of the previous fiscal year to ¥1,937.6 billion, mainly reflecting net income attributable to owners of the parent of ¥29.6 billion. Equity ratio increased by 0.7 percentage points from the end of the previous fiscal year to 43.3% (Percentage after consideration of the equity credit attributes of the subordinated loan was 44.0%).

(Cash Flows)

Cash and cash equivalent as of June 30, 2026 decreased by ¥78.4 billion from the end of the previous fiscal year to ¥1,214.8 billion. Interest-bearing debt as of June 30, 2026 decreased by ¥7.2 billion from the end of previous fiscal year to ¥842.9 billion. As a result, we are in a net cash position of ¥371.9 billion.

Cash flows for the first three months of the fiscal year ending March 31, 2027 by activities were as follows.

Cash flows from operating activities

Net cash used in operating activities was ¥40.6 billion, compared with ¥141.1 billion used in operating activities in the same period of the previous fiscal year, despite income before income taxes of ¥39.9 billion, reflecting an increase in inventories and other factors.

Cash flows from investing activities

Net cash used in investing activities was ¥28.6 billion, compared with ¥44.3 billion provided by investing activities in the same period of the previous fiscal year, mainly reflecting capital expenditure for the purchase of property, plant and equipment.

As a result, consolidated free cash flow (net of operating and investing activities) was negative ¥69.2 billion, compared with consolidated free cash flow of negative ¥96.8 billion in the same period in the previous fiscal year.

Cash flows from financing activities

Net cash used in financing activities was ¥27.5 billion, compared with ¥25.7 billion net cash used in financing activities, mainly reflecting payments of dividends and repayments of long-term loans payable.

(3) Future Estimates such as Consolidated Financial Forecast

The full-year consolidated financial forecast for the fiscal year ending March 31, 2027 remains unchanged from the forecast announced on May 12, 2026.

2. Quarterly Consolidated Financial Statements and Major Footnotes

(1) Quarterly Consolidated Balance Sheets

	(Millions of Yen)	
	FY2026	FY2027
As of	March 31, 2026	June 30, 2026
ASSETS		
Current Assets:		
Cash and deposits	1,083,696	1,074,333
Trade notes and accounts receivable	183,829	176,244
Securities	209,500	140,500
Inventories	696,071	753,717
Other	276,857	249,188
Allowance for doubtful receivables	(603)	(643)
Total current assets	2,449,350	2,393,339
Non-current Assets:		
Property, plant and equipment:		
Buildings and structures (net)	217,270	217,934
Machinery, equipment and vehicles (net)	416,831	415,463
Land	425,619	425,841
Leased assets (net)	32,624	31,646
Other (net)	141,775	133,874
Total property, plant and equipment	1,234,119	1,224,758
Intangible assets:	74,070	73,839
Investments and other assets:		
Investment securities	316,060	305,813
Asset for retirement benefits	150,798	152,990
Other	255,342	283,798
Allowance for doubtful receivables	(246)	(244)
Total investments and other assets	721,954	742,357
Total non-current assets	2,030,143	2,040,954
Total Assets	4,479,493	4,434,293

(Millions of Yen)

	As of	FY2026 March 31, 2026	FY2027 June 30, 2026
LIABILITIES			
Current Liabilities:			
Trade notes and accounts payable		528,679	509,923
Short-term loans payable		31,059	35,336
Bonds due within one year		20,000	20,000
Long-term loans payable due within one year		55,386	122,358
Lease obligations		8,434	8,654
Income taxes payable		41,990	43,568
Accrued expenses		499,102	495,606
Reserve for warranty expenses		179,209	177,364
Provision for loss on production termination		2,246	2,246
Provision related to environmental regulations		17,577	16,609
Other		229,934	195,739
Total current liabilities		1,613,616	1,627,403
Non-current Liabilities:			
Bonds		105,000	105,000
Long-term loans payable		622,300	544,298
Lease obligations		27,350	26,181
Deferred tax liability related to land revaluation		66,246	66,246
Provision for loss on production termination		1,020	1,020
Provision related to environmental regulations		23,311	27,765
Liability for retirement benefits		58,613	59,991
Other		37,087	38,772
Total non-current liabilities		940,927	869,273
Total Liabilities:		2,554,543	2,496,676
NET ASSETS			
Capital and Retained Earnings:			
Common stock		283,957	283,957
Capital surplus		262,954	262,948
Retained earnings		952,082	962,788
Treasury stock		(1,109)	(1,080)
Total capital and retained earnings		1,497,884	1,508,613
Accumulated Other Comprehensive Income/(Loss):			
Net unrealized gain/(loss) on available-for-sale securities		59,786	50,001
Deferred gains/(losses) on hedges		379	328
Land revaluation		143,459	143,459
Foreign currency translation adjustment		137,450	150,540
Accumulated adjustments for retirement benefits		66,601	64,945
Total accumulated other comprehensive income/(loss)		407,675	409,273
Stock Acquisition Rights		340	317
Non-controlling Interests		19,051	19,414
Total non-current liabilities		1,924,950	1,937,617
Total Liabilities and Net Assets		4,479,493	4,434,293

(2) Quarterly Consolidated Statements of Operations and Comprehensive Income

Quarterly Consolidated Statements of Operations

(For the first three months ended June 30, 2025 and 2026)

(Millions of Yen)

	FY2026	FY2027
For the first three months ended	June 30, 2025	June 30, 2026
Net sales	1,099,770	1,285,706
Cost of sales	931,521	1,031,573
Gross profit	168,249	254,133
Selling, general and administrative expenses	214,364	221,297
Operating income/(loss)	(46,115)	32,836
Non-operating income		
Interest income	5,731	7,424
Equity in net income of affiliated companies	4,160	4,183
Foreign exchange gain	5,574	5,733
Other	1,974	1,543
Total	17,439	18,883
Non-operating income		
Interest expense	2,726	3,934
Loss on transfer of receivables	1,943	2,021
Other	910	2,921
Total	5,579	8,876
Ordinary income/(loss)	(34,255)	42,843
Extraordinary income		
Gain on sales of property, plant and equipment	169	26
Total	169	26
Extraordinary losses		
Loss on sales and retirement of property, plant and equipment	1,055	1,377
Impairment loss	257	43
Loss on valuation of investment securities	32	1,556
Extra retirement expenses	7,510	-
Total	8,854	2,976
Income/(loss) before income taxes	(42,940)	39,893
Income taxes		
Current	3,626	17,107
Deferred	(4,552)	(7,246)
Total	(926)	9,861
Net income/(loss)	(42,014)	30,032
Net income attributable to Non-controlling interests	90	402
Net income/(loss) attributable to owners of the parent	(42,104)	29,630

Quarterly Consolidated Statements of Comprehensive Income
(For the first three months ended June 30, 2025 and 2026)

(Millions of Yen)

	FY2026	FY2027
For the first three months ended	June 30, 2025	June 30, 2026
Net income/(loss)	(42,014)	30,032
Other comprehensive income		
Net unrealized gain/(loss) on available-for-sale securities	(3,698)	(9,784)
Foreign currency translation adjustment	(743)	12,447
Adjustments for retirement benefits	(1,315)	(1,642)
Share of other comprehensive income/(loss) of affiliates accounted for using equity method	(5,263)	699
Total	(11,019)	1,720
Comprehensive income	(53,033)	31,752
Comprehensive income attributable to:		
Owners of the parent	(52,944)	31,228
Non-controlling interests	(89)	524

(3) Quarterly Consolidated Statements of Cash Flows

(Millions of Yen)

	FY2026	FY2027
For the first three months ended	June 30, 2025	June 30, 2026
Cash flows from operating activities:		
Income/(loss) before income taxes	(42,940)	39,893
Depreciation and amortization	29,016	30,796
Impairment loss	257	43
Loss/(gain) on valuation of investment securities	32	1,556
Extra retirement expenses	7,510	-
Increase/(decrease) in allowance for doubtful receivables	(123)	39
Increase/(decrease) in reserve for warranty expenses	(2,490)	(2,589)
Increase/(decrease) in provision for loss on production termination	(12,535)	-
Increase/(decrease) in provision related to environmental regulations	14,759	3,514
Net changes in asset and liability for retirement benefits	(2,456)	(3,131)
Interest and dividend income	(5,917)	(7,587)
Interest expense	2,726	3,934
Equity in net loss/(income) of affiliated companies	(4,160)	(4,183)
Loss/(gain) on sales and retirement of property, plant and equipment	886	1,351
Decrease/(increase) in trade notes and accounts receivable	11,397	8,666
Decrease/(increase) in inventories	(15,396)	(50,792)
Decrease/(increase) in other current assets	(10,071)	32,988
Decrease/(increase) in investments and other assets	(28,723)	(19,221)
Increase/(decrease) in trade notes and accounts payable	(43,486)	(21,151)
Increase/(decrease) in other current liabilities	(31,995)	(37,354)
Other	(4,905)	(4,381)
Subtotal	(138,614)	(27,609)
Interest and dividends received	11,823	11,630
Interest paid	(2,865)	(4,482)
Extra retirement payments	-	(1,455)
Income taxes refunded/(paid)	(11,441)	(18,636)
Net cash provided by/(used in) operating activities	(141,097)	(40,552)
Cash flows from investing activities:		
Net decrease/(increase) in time deposits	43,210	4
Net decrease/(increase) in securities	35,000	-
Purchase of property, plant and equipment	(30,472)	(28,024)
Purchase of intangible assets	(5,740)	(4,531)
Net decrease/(increase) in short-term loans receivable	(4,169)	3,770
Other	6,451	150
Net cash provided by/(used in) investing activities	44,280	(28,631)

(Millions of Yen)

	FY2026	FY2027
For the first three months ended	June 30, 2025	June 30, 2026
Cash flows from financing activities:		
Net increase/(decrease) in short-term loans payable	1,303	4,277
Proceeds from long-term loans payable	67,500	4,000
Repayments of long-term loans payable	(73,357)	(15,025)
Proceeds from sale and leaseback transactions	6	8
Repayments of lease obligations	(1,482)	(1,605)
Cash dividends paid	(18,911)	(18,924)
Cash dividends paid to non-controlling interests	(802)	(237)
Net decrease/(increase) in treasury stock	30	-
Net cash provided by/(used in) financing activities	(25,713)	(27,506)
Effect of exchange rate fluctuations on cash and cash equivalents	6,288	18,330
Net increase/(decrease) in cash and cash equivalents	(116,242)	(78,359)
Cash and cash equivalents at beginning of the period	1,105,585	1,293,162
Cash and cash equivalents at end of the period	989,343	1,214,803

(4) Footnotes to the Quarterly Consolidated Financial Statement

Notes on the Assumptions as Going Concern

None

Significant Changes in the Amount of Equity

None

Additional Information

- Funding Through a New Subordinated Loan and Early Repayment of an Existing Subordinated Loan

On July 21, 2026, Mazda Motor Corporation (the “Company”) raised funds through a new subordinated loan (the “Subordinated Loan”) and to make an early repayment of its existing subordinated loan (the “Existing Subordinated Loan”; together with the Subordinated Loan, collectively the “Refinancing”). The details are as follows.

1. Overview of the Subordinated Loan

Loan Amount	70 billion yen
Use of Proceeds	To be applied to the repayment of the Existing Subordinated Loan
Loan Execution Date	July 21, 2026
Maturity date	July 21, 2086 However, the Company may make early repayment of all or part of the principal on July 21, 2031 or on any interest payment date thereafter, or upon the occurrence of any predefined early repayment events.
Replacement restrictions	The Company intends to raise financing recognized by rating institutions as having equity credit equal to or higher than that of the Subordinated Loan within the 12 months prior to the early repayment date. However, for early repayments made on or after July 21, 2031, if certain financial conditions are satisfied at the time of such early repayment, the Company may not be required to raise such financing.
Interest payment	Unless dividends on common stock are paid or certain other conditions are met, the Company may, at its discretion, defer all or part of the interest payments on the Subordinated Loan.
Subordination	In the event that liquidation, bankruptcy, reorganization, rehabilitation, or any similar proceedings under the laws of any jurisdiction are commenced with respect to the Company and such proceedings continue, the right to receive payment under the Subordinated Loan shall become effective only after all senior obligations have been fully satisfied. No term of the agreement shall be amended to the disadvantage of other creditors in any respect.
Equity credit rating by a ratings institution	Class 3 / 50% (Rating and Investment Information, Inc.)
Lenders participating in the Subordinated Loan	Sumitomo Mitsui Banking Corporation Sumitomo Mitsui Trust Bank, Limited Development Bank of Japan Inc. The Hiroshima Bank, Ltd. The Yamaguchi Bank, Ltd. Momiji Bank, Ltd.

2. Details of Early Repayment of Existing Subordinated Loan

Early repayment date	July 21, 2026
Total amount of early repayment	70 billion yen
Reason for early repayment	Pursuant to the early repayment clause of the Existing Subordinated Loan (*)

*: The repayment will be made on the initially designated optional early repayment date (the interest payment date on or after July 20, 2026), upon notice to all lenders.

3. Impact on Financial Results

The impact on the Company's consolidated financial results resulting from the raising of funds through this subordinated loan and the prepayment of existing subordinated loans is minimal.

Segment Information

I. FY2026 First Three Months (April 1, 2025 through June 30, 2025)

1) Net sales and Income or Loss by Reportable Segments

(Millions of yen)

FY2026 First Three Months Ended June 30, 2025	Reportable Segments					Adjustment (Note 1)	Consolidated (Note 2)
	Japan	North America	Europe	Other areas	Total		
Net sales:							
External customers	213,458	601,104	151,317	133,891	1,099,770	-	1,099,770
Inter-segment sales or transfers	535,701	73,036	7,433	15,572	631,742	(631,742)	-
Total	749,159	674,140	158,750	149,463	1,731,512	(631,742)	1,099,770
Segment income/(loss)	(64,215)	(3,176)	3,776	4,273	(59,342)	13,227	(46,115)

Notes: 1. The adjustment on segment income/(loss) is eliminations of inter-segment transactions.

2. The segment income/(loss) is reconciled with the operating loss in the consolidated statement of operations for FY2026 first three months ended June 30, 2025.

2) Impairment Loss on Property, Plant and Equipment and Goodwill by Reportable Segment

Impairment losses on property, plant and equipment, gains from negative goodwill and changes in the amount of goodwill, that were material, were not recognized.

II. FY2027 First Three Months (April 1, 2026 through June 30, 2026)

1) Net sales and Income or Loss by Reportable Segments

(Millions of yen)

FY2027 First Three Months Ended June 30, 2026	Reportable Segments					Adjustment (Note 1)	Consolidated (Note 2)
	Japan	North America	Europe	Other areas	Total		
Net sales:							
External customers	212,599	752,566	172,569	147,972	1,285,706	-	1,285,706
Inter-segment sales or transfers	671,347	78,369	7,261	16,143	773,120	(773,120)	-
Total	883,946	830,935	179,830	164,115	2,058,826	(773,120)	1,285,706
Segment income/(loss)	(13,897)	41,157	6,114	6,563	39,937	(7,101)	32,836

Notes: 1. The adjustment on segment income/(loss) is eliminations of inter-segment transactions.

2. The segment income/(loss) is reconciled with the operating income in the consolidated statement of operations for FY2027 first three months ended June 30, 2026.

2) Impairment Loss on Property, Plant and Equipment and Goodwill by Reportable Segment

Impairment losses on property, plant and equipment, gains from negative goodwill and changes in the amount of goodwill, that were material, were not recognized.

Significant Subsequent Events

None

Financial Summary (Consolidated)

For the First Quarter of the Fiscal Year Ending March 31, 2027

(For the Three Months Ended June 30, 2026)

August 4, 2026

Mazda Motor Corporation

(In 100 millions of yen)		FY 2026		FY 2027		FY 2026		FY 2027	
(In thousands of units)		First 3 Months		First 3 Months		Full Year		Full Year Forecast	
(Upper left: return on sales)		(Apr.'25-Jun.'25)		(Apr.'26-Jun.'26)		(Apr.'25-Mar.'26)		(Apr.'26-Mar.'27)	
			%		%		%		%
Domestic	1	1,524	24.3	1,474	(3.3)	6,160	6.5	6,400	3.9
Overseas	2	9,474	(12.5)	11,383	20.2	43,022	(3.1)	48,600	13.0
Net sales	3	10,998	(8.8)	12,857	16.9	49,182	(2.0)	55,000	11.8
Operating income	4	(4.2%) (461)	-	2.6% 328	-	1.0% 516	(72.3)	2.7% 1,500	190.8
Ordinary income	5	(3.1%) (343)	-	3.3% 428	-	2.7% 1,318	(30.2)	2.5% 1,400	6.2
Income before income taxes	6	(3.9%) (429)	-	3.1% 399	-	1.2% 594	(61.9)	2.4% 1,300	118.9
Net income attributable to owners of the parent	7	(3.8%) (421)	-	2.3% 296	-	0.7% 351	(69.2)	1.6% 900	156.5
Operating income by segment (geographic area)									
Japan	8	(642)		(139)		(1,618)			
North America	9	(32)		412		1,675			
Europe	10	38		61		180			
Other areas	11	43		66		327			
Operating income changes									
Volume & mix	12			434				698	
Exchange rate	13			413				798	
Raw material, logistics costs, etc.	14			(240)				(817)	
Cost improvement	15			157				776	
Growth investment	16			(98)				(305)	
Fixed costs and others	17			123				(166)	
Total	18			789				984	
Average rate for the period (Yen)									
USD	19	145		160		151		155	
EUR	20	164		185		175		180	
Capital expenditures	21	225		200		1,200		1,500	
Depreciation and amortization	22	290		308		1,211		1,200	
R&D cost	23	445		400		1,609		1,600	
Total assets	24	39,223		44,343		44,795			
Net assets	25	17,205		19,179		19,056			
Interest-bearing debt	26	6,996		8,429		8,501			
Net cash	27	2,897		3,719		4,430			
Free cash flow (Operating & Investing)	28	(968)		(692)		(6)			
Japan	29	32	10.5	33	2.7	144	(5.3)	153	6.1
North America	30	147	0.7	154	4.8	582	(5.7)	629	8.1
Europe	31	39	(20.8)	43	11.6	164	(6.0)	197	20.5
China	32	18	(2.3)	18	0.5	71	(4.0)	71	(0.6)
Other	33	65	(3.1)	56	(14.0)	262	(8.2)	274	4.8
Global sales volume	34	301	(2.8)	304	1.2	1,223	(6.1)	1,324	8.3
Japan	35	35	22.0	33	(6.4)	142	4.9	148	3.7
North America	36	142	(7.7)	159	11.9	581	(9.6)	632	8.7
Europe	37	30	(24.6)	32	5.3	169	10.2	184	8.7
Other	38	58	(14.4)	56	(3.4)	254	(11.3)	270	6.2
Consolidated wholesales volume	39	266	(8.6)	280	5.3	1,147	(5.9)	1,233	7.5
Domestic	40	167	(10.0)	188	12.5	735	(1.8)		
Overseas	41	109	(4.9)	108	(1.2)	430	(6.3)		
Global production volume	42	276	(8.0)	296	7.1	1,165	(3.5)		

Note: Global sales volume refers to the total retail units of Mazda-brand vehicles sold on a global basis.

Global production volume refers to the total volume of the units produced in the domestic plant and Mexico plant plus the units of Mazda-brand vehicles produced in other overseas plants (mainly in the U.S., China and Thailand).