

FY2026 First Quarter Financial Results

From April 1 through June 30, 2026

TACHI-S CO.,LTD.

August 5, 2026



Securities Code: 7239 (Tokyo/Prime)

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Financial Results for Q1 FY2026 (Consolidated) - YoY -

Q1 FY2026 Financial Results

100 million yen
(Rounded down to the nearest 100 million yen)

	25/06	26/06	Change	Change (%)
Net Sales	639	666	+26	+4.2
Operating Income	11	20	+ 8	+79.9
Ordinary Income	10	26	+ 15	+146.6
Net Income*	0	14	+14	—

* Net income attributable to owners of the parent

<Overview of Q1 FY2026 Results>

- ◆ Net sales increased due to strong seat sales in North America, robust parts sales in Asia, and favorable foreign exchange effects (weaker yen). Operating income increased despite the absence of benefits of from the business restructuring in China recorded in the previous year, supported by improved performance in Latin America and company-wide profitability improvement initiatives.
- ◆ Ordinary income and net income attributable to owners of the parent increased mainly due to improved earnings in Latin America and foreign exchange gains.

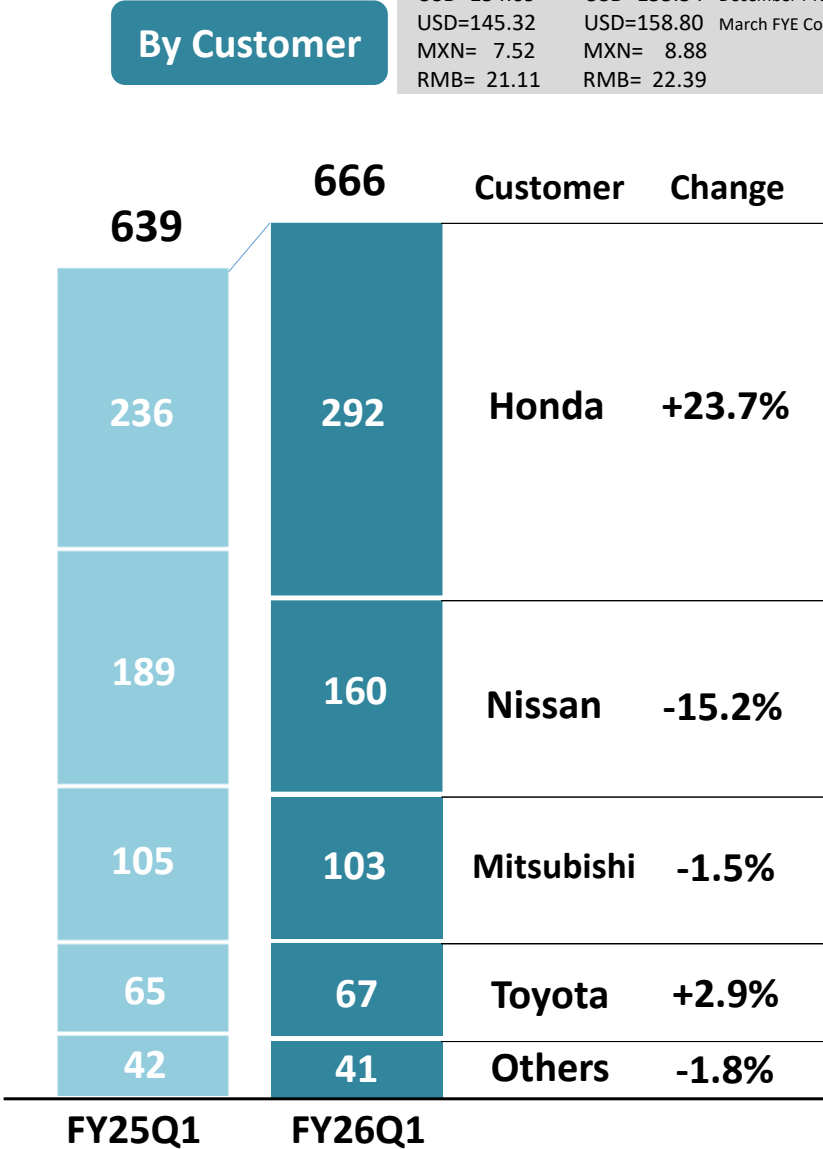
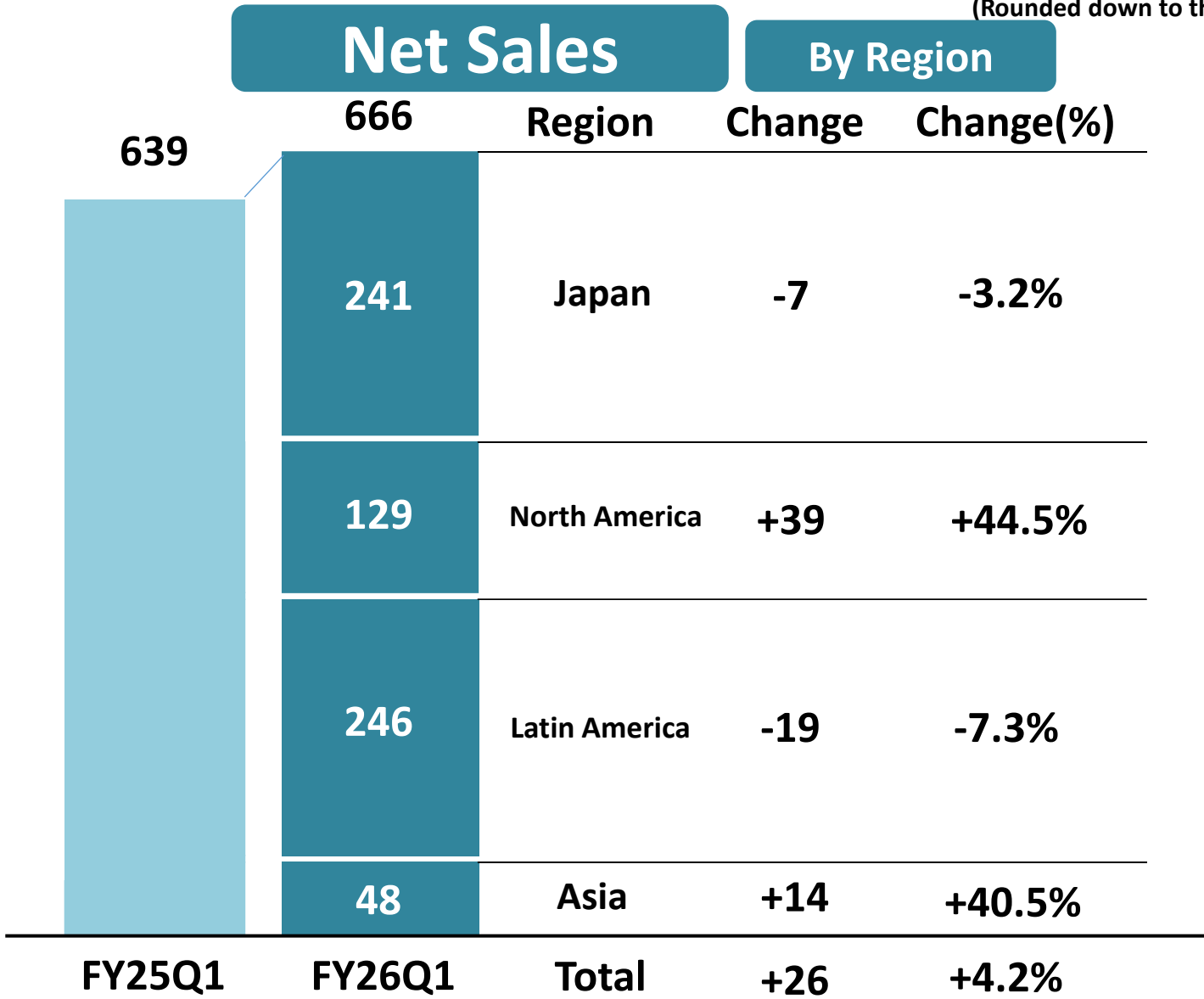
Factors of Changes in Results (Consolidated) - YoY -

Q1 FY2026 Financial Results

100 million yen
(Rounded down to the nearest 100 million yen)

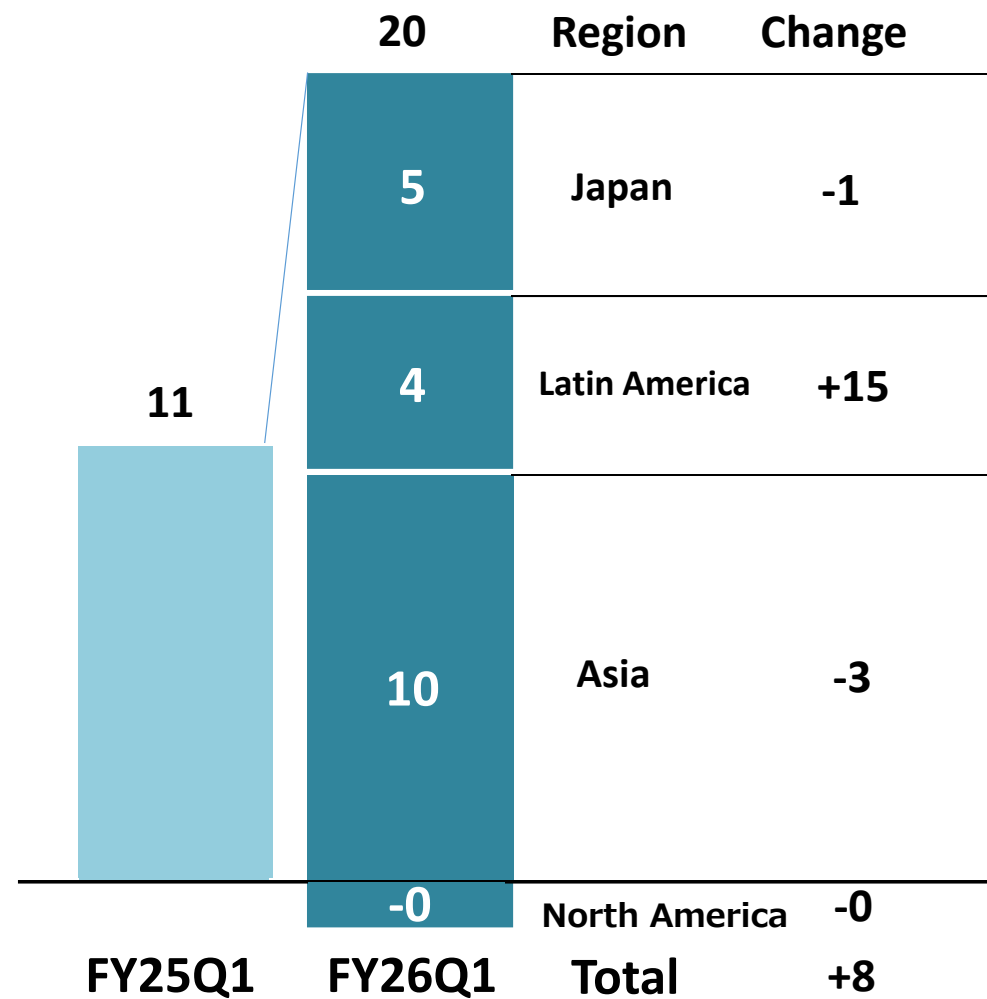
FX Rates (JPY)	
25/06	26/06
USD=154.09	USD=155.34
USD=145.32	USD=158.80
MXN= 7.52	MXN= 8.88
RMB= 21.11	RMB= 22.39

December FYE Companies
March FYE Companies

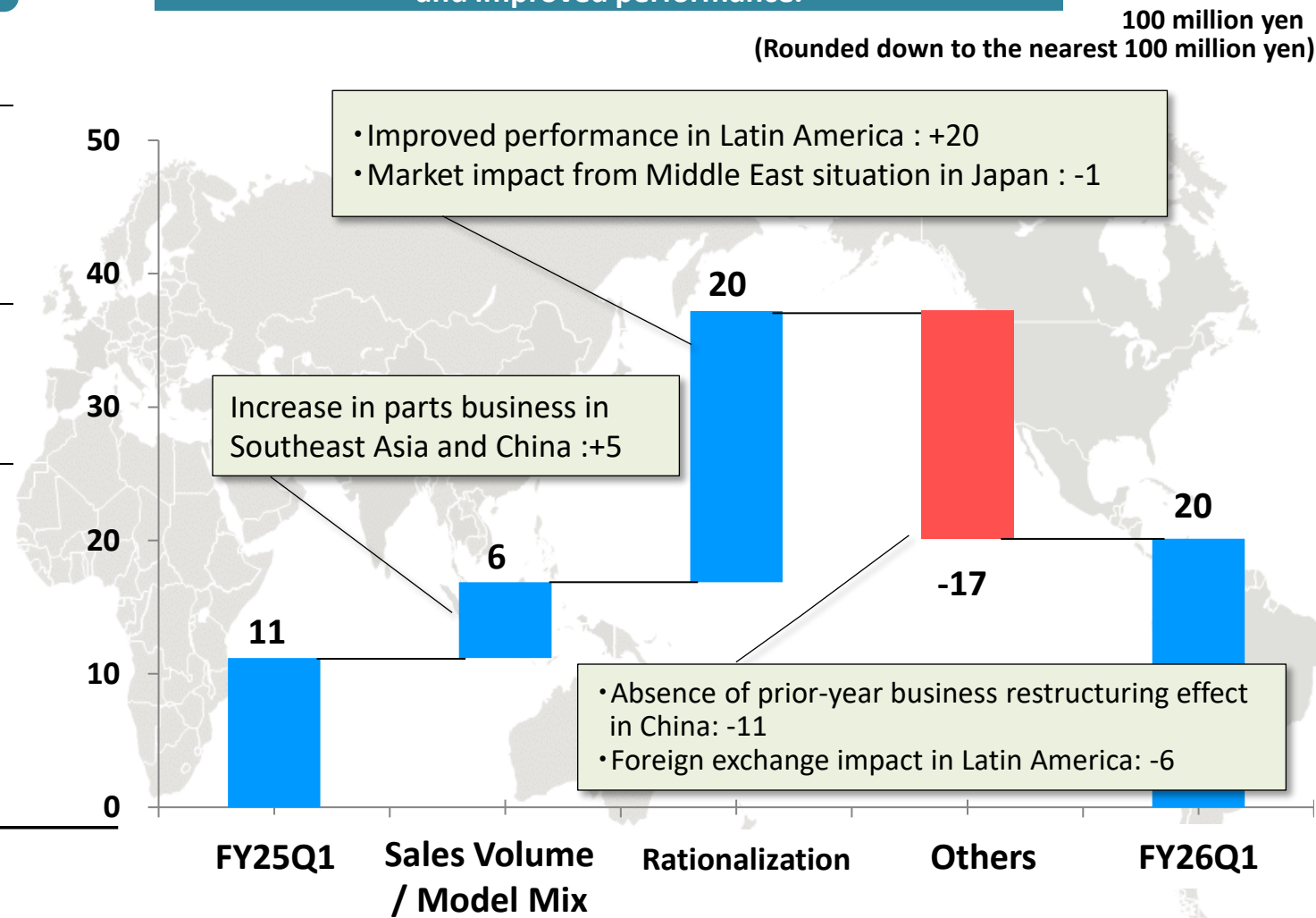


Factors of Changes in Operating Income (Consolidated) - YoY -

Operating Income



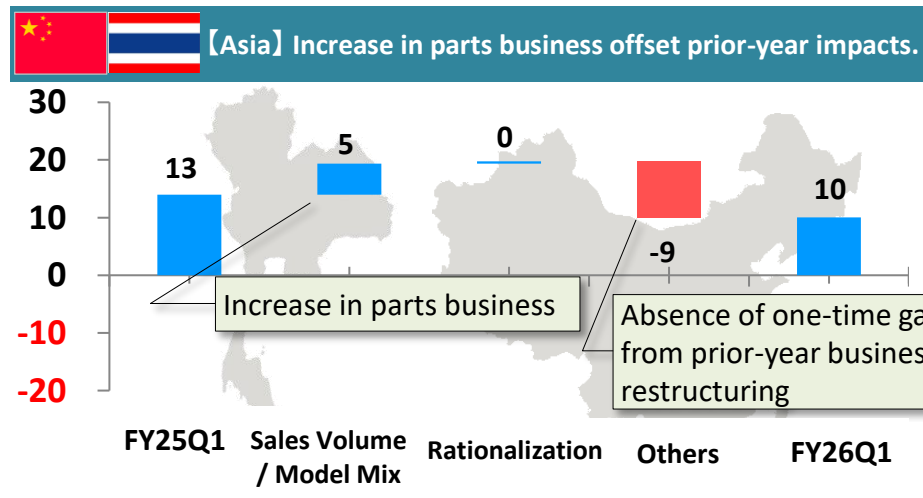
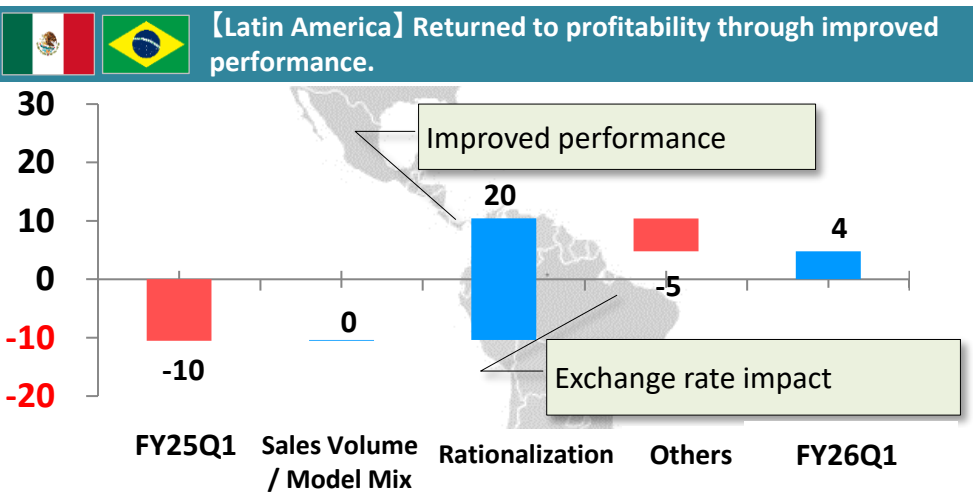
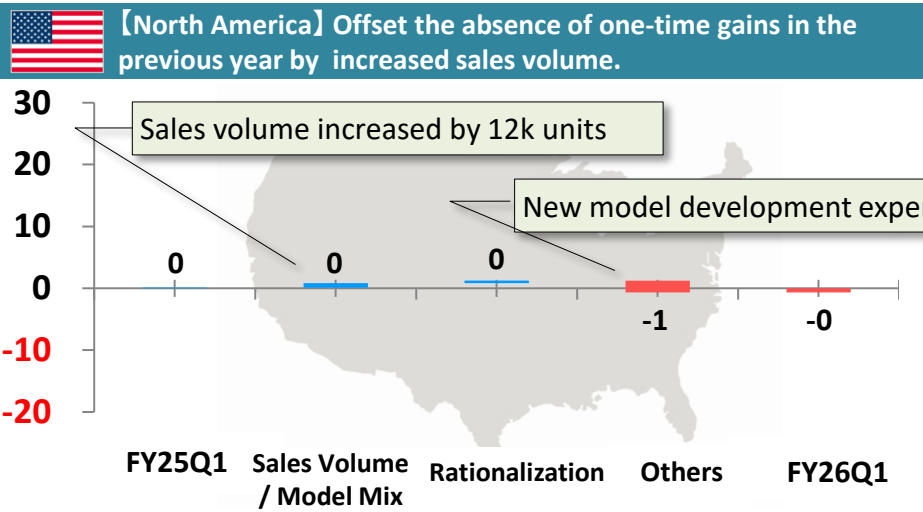
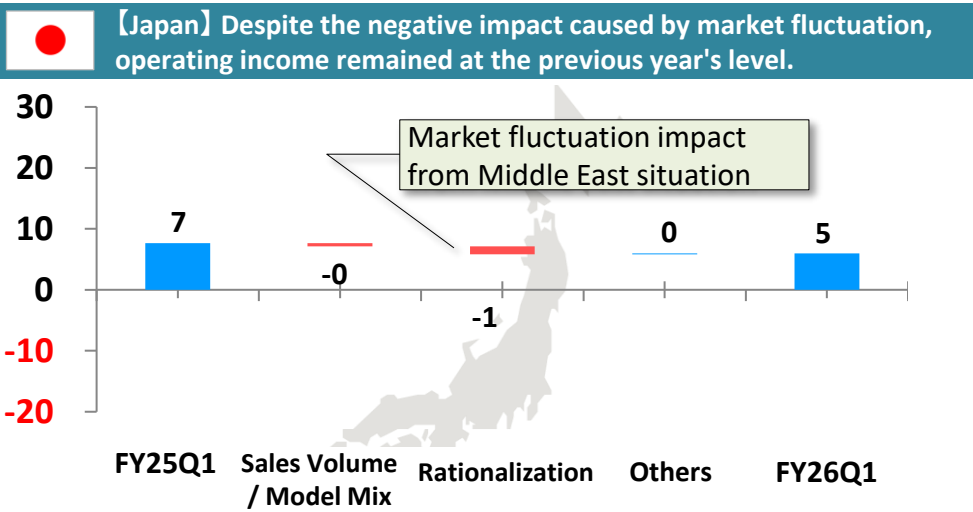
Operating income increased due to growth in parts business and improved performance.



Operating Income

By Region

100 million yen
(Rounded down to the nearest 100 million yen)



	20	Region	Change
	5	Japan	-1
	4	Latin America	+15
	10	Asia	-3
	-0	North America	-0
		Total	+8

11

FY25Q1

20

FY26Q1

Factors of Changes in Results (Consolidated) - YoY -

Net Income Attributable to Owners of the Parent

100 million yen
(Rounded down to the nearest 100 million yen)

	14	Region	Change
	5	Japan	+1
	0	Latin America	+13
	8	Asia	-0
	2	Equity Method	+1
	-1	North America	-1
FY25Q1	0	Total	+14
FY26Q1			

Net income attributable to owners of the parent increased mainly due to improved earnings in Latin America and foreign exchange gains.

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External Factors

Impact on Q1 Results

Foreign Exchange

MXN/USD			
FY25Q1	→	FY26Q1	
20.4MXN/USD	→	17.5MXN/USD	

- Except for the impact of conversion of foreign currencies into Japanese yen , the trend of stronger Mexican peso against U.S. dollar has continued since January 2025, contributing to the foreign exchange impact of approx. -600 million yen (YoY) at the operating income level for Latin America

Middle East Situation

Impact on Production Volume and Supply Chain

- No material impact on production volume at present.
- Although procurement of certain components has become more difficult, we are taking appropriate actions promptly through information sharing with suppliers and customers.
- Increased cost impact are shared with customers for discussion

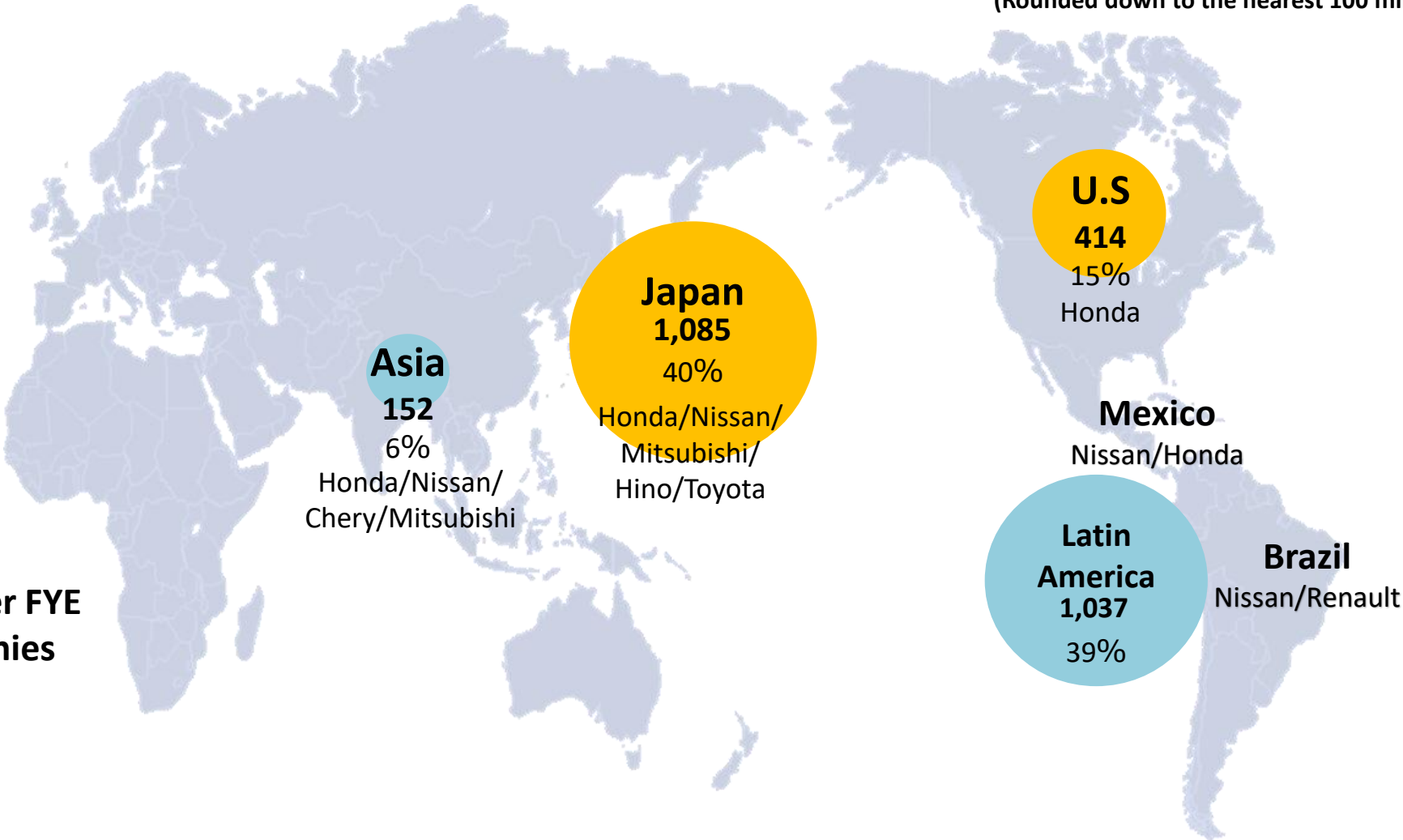
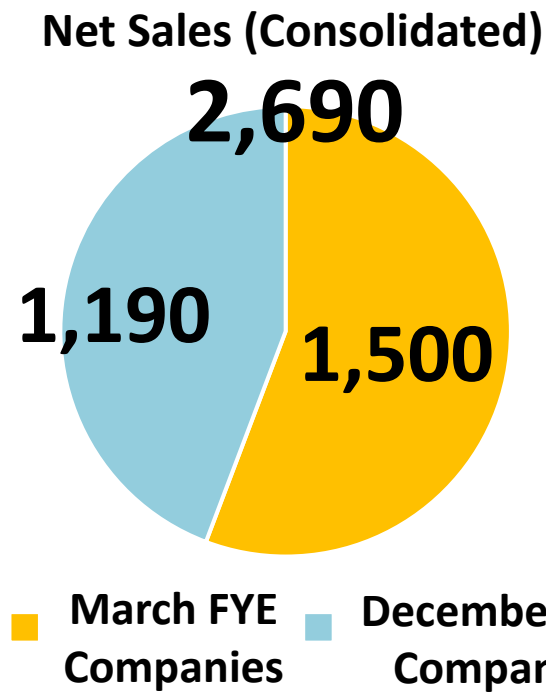
2026 Kumamoto Earthquake

We would like to express our deepest condolences to those who lost their lives in the Kumamoto Earthquake on July 28, and our sincere sympathies to all those affected.

- We are continuously monitoring the situation of our business partners.
- No significant impact on the Group’s production or business performance has been identified at this time. Should any impact arise in the future, we will respond in a timely and appropriate manner.

Fiscal Year-End and Net Sales by Region (FY2026 Full-Year Results)

100 million yen
(Rounded down to the nearest 100 million yen)



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Cautionary Statement

This document contains forward-looking statements that reflect TACHI-S' judgments and estimates that have been made on the basis of currently available information. Such forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause TACHI-S' actual results to be materially different from any future results, performance or achievements expressed or implied by those forward-looking statements.