Translation

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Summary of Consolidated Financial Results for the Three Months Ended June 30, 2026 (Based on Japanese GAAP)

August 6, 2026

Company name: Denyo Co., Ltd.
Stock exchange listing: Tokyo
Stock code: 6517 URL https://www.denyo.co.jp/
Representative: President Takanori Yoshinaga
Inquiries: Director & Managing Executive Officer Makoto Tanabe TEL 03-6861-1111
Scheduled date to commence dividend payments: —
Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended June 30, 2026	16,788	19.2	1,161	89.5	1,381	80.6	1,671	245.3
Three months ended June 30, 2025	14,089	(15.7)	613	(64.3)	765	(60.2)	484	(61.6)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended June 30, 2026	82.85	—
Three months ended June 30, 2025	23.66	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of June 30, 2026	106,029	86,644	78.4
As of March 31, 2026	104,542	85,333	78.3

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2026	—	45.00	—	55.00	100.00
Year ending March 31, 2027	—				
Year ending March 31, 2027 (Forecast)		85.00	—	85.00	170.00

3. Forecast of consolidated financial results for the year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	35,000	9.9	3,000	38.3	3,300	33.3	2,900	79.2	143.92
Full year	74,500	3.1	8,000	3.1	8,700	2.0	5,900	4.6	292.29

4. Notes

(1) Significant changes in the scope of consolidation during the three months ended June 30, 2026: No

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	21,859,660 shares	As of March 31, 2026	21,859,660 shares

Number of treasury shares at the end of the period

As of June 30, 2026	1,729,768 shares	As of March 31, 2026	1,674,468 shares

Average number of shares during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	20,169,506 shares	Three months ended June 30, 2025	20,457,918 shares

Quarterly consolidated financial statements

Consolidated balance sheets

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	21,131	22,748
Notes receivable - trade	666	273
Electronically recorded monetary claims - operating	7,957	6,738
Accounts receivable - trade	15,679	13,418
Securities	998	499
Merchandise and finished goods	7,657	8,362
Work in process	2,079	2,132
Raw materials and supplies	8,313	9,091
Other	506	2,371
Allowance for doubtful accounts	(44)	(4)
Total current assets	64,946	65,630
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	13,409	13,303
Machinery, equipment and vehicles, net	2,107	1,970
Land	6,592	6,599
Construction in progress	276	390
Other, net	338	344
Total property, plant and equipment	22,723	22,607
Intangible assets	2,347	2,106
Investments and other assets		
Investment securities	13,877	14,911
Deferred tax assets	428	406
Other	219	366
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	14,525	15,684
Total non-current assets	39,596	40,399
Total assets	104,542	106,029

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,468	7,543
Electronically recorded obligations - operating	891	794
Short-term borrowings	725	725
Accrued expenses	688	1,437
Income taxes payable	1,272	586
Provision for bonuses	736	470
Provision for bonuses for directors (and other officers)	69	17
Provision for product warranties	192	172
Other	1,676	1,673
Total current liabilities	13,720	13,420
Non-current liabilities		
Long-term borrowings	2,073	2,017
Lease liabilities	361	354
Deferred tax liabilities	2,513	3,022
Retirement benefit liability	529	560
Other	10	10
Total non-current liabilities	5,489	5,965
Total liabilities	19,209	19,385
Net assets		
Shareholders' equity		
Share capital	1,954	1,954
Capital surplus	1,754	1,754
Retained earnings	69,349	69,866
Treasury shares	(2,550)	(2,761)
Total shareholders' equity	70,508	70,814
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,129	7,801
Foreign currency translation adjustment	4,279	4,597
Remeasurements of defined benefit plans	(83)	(92)
Total accumulated other comprehensive income	11,326	12,307
Non-controlling interests	3,498	3,522
Total net assets	85,333	86,644
Total liabilities and net assets	104,542	106,029

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	14,089	16,788
Cost of sales	10,850	12,868
Gross profit	3,239	3,920
Selling, general and administrative expenses	2,626	2,758
Operating profit	613	1,161
Non-operating income		
Interest income	69	53
Dividend income	110	121
Rental income from buildings	27	30
Foreign exchange gains	—	20
Other	6	29
Total non-operating income	213	254
Non-operating expenses		
Interest expenses	23	12
Foreign exchange losses	22	—
Share of loss of entities accounted for using equity method	5	12
Other	9	9
Total non-operating expenses	61	34
Ordinary profit	765	1,381
Extraordinary income		
Gain on sale of non-current assets	6	0
Gain on sale of investment securities	11	1,141
Total extraordinary income	18	1,142
Extraordinary losses		
Loss on disposal of non-current assets	2	20
Total extraordinary losses	2	20
Profit before income taxes	780	2,503
Income taxes - current	263	625
Income taxes - deferred	(7)	100
Total income taxes	256	726
Profit	523	1,777
Profit attributable to		
Profit attributable to owners of parent	484	1,671
Profit attributable to non-controlling interests	39	106
Other comprehensive income		
Valuation difference on available-for-sale securities	259	673
Foreign currency translation adjustment	(933)	368
Remeasurements of defined benefit plans, net of tax	(9)	(9)
Share of other comprehensive income of entities accounted for using equity method	1	(0)
Total other comprehensive income	(682)	1,031
Comprehensive income	(158)	2,809
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(65)	2,652
Comprehensive income attributable to non-controlling interests	(93)	157

Segment Information

I. For the three months ended June 30, 2025

1. Information on net sales, profit or loss by reportable segments

(Millions of yen)

	Reportable segments					Adjustments (Note)	Amount recorded in the consolidated statements of income and comprehensive income
	Japan	America	Asia	Europe	Total		
Net sales							
Net sales to outside customers	9,871	3,094	1,012	111	14,089	—	14,089
Intersegment net sales or transfers	1,304	59	1,164	1	2,529	(2,529)	—
Total	11,176	3,154	2,176	113	16,619	(2,529)	14,089
Segment profit [Operating profit]	365	121	44	(1)	530	82	613

Note: The adjustments of segment profit(loss) include inventory adjustments related to intersegment transactions.

2. Information on impairment loss of non-current assets and goodwill by each reportable segment

Not applicable.

II. For the three months ended June 30, 2026

1. Information on net sales, profit or loss by reportable segments

(Millions of yen)

	Reportable segments					Adjustments (Note)	Amount recorded in the consolidated statements of income and comprehensive income
	Japan	America	Asia	Europe	Total		
Net sales							
Net sales to outside customers	9,704	5,822	1,225	36	16,788	—	16,788
Intersegment net sales or transfers	1,563	85	1,171	0	2,821	(2,821)	—
Total	11,268	5,907	2,396	37	19,610	(2,821)	16,788
Segment profit (loss) [Operating profit (loss)]	155	590	223	(7)	962	198	1,161

Note: The adjustments of segment profit(loss) include inventory adjustments related to intersegment transactions.

2. Information on impairment loss of non-current assets and goodwill by each reportable segment

Not applicable.

Revenue Recongnition

[Breakdown of Revenue from Contracts with Customers]

(1) Sales results by product

(Millions of yen)

Product	Three months ended June 30, 2025	Three months ended June 30, 2026	Year-on-year Change	Year-on-year %
Generators	11,347	13,697	2,349	20.7
Welders	1,005	1,204	199	19.9
Compressors	159	119	(40)	(25.3)
Others	1,577	1,767	190	12.1
Revenue from contracts with customers	14,089	16,788	2,698	19.2
Other revenue	—	—	—	—
Net sales to external customers	14,089	16,788	2,698	19.2

(2) Sales results by region

(Millions of yen)

Region	Three months ended June 30, 2025	Three months ended June 30, 2026	Year-on-year Change	Year-on-year %
Japan	7,847	7,542	(304)	(3.9)
Overseas	6,242	9,245	3,003	48.1
North/Central America	4,212	6,785	2,572	61.1
Asia	1,382	1,981	598	43.3
Others	646	479	(167)	(25.9)
Revenue from contracts with customers	14,089	16,788	2,698	19.2
Other revenue	—	—	—	—
Net sales to external customers	14,089	16,788	2,698	19.2