(Translation)

August 6, 2026

Name of Company: Ajinomoto Co., Inc.
Name of Representative: Shigeo Nakamura
President & Chief Executive Officer
(Code No.2802; Tokyo Stock Exchange Prime Market)
Contact: Shinichi Matsumoto
General Manager, Specialty Chemicals Dept.
(TEL. +81 3-5250-8111)

Notice Regarding the Basic Policy for the Absorption-Type Merger of Ajinomoto Fine-Techno Co., Inc. by Ajinomoto Co., Inc.

Ajinomoto Co., Inc. ("Ajinomoto" or the "Company") hereby announces that, at a meeting of its Board of Directors held today, it approved a basic policy to conduct an absorption-type merger (the "Merger") with its wholly owned subsidiary, Ajinomoto Fine-Techno Co., Inc. ("AFT"), with an effective date of April 1, 2027.

As the Merger will be conducted between the Company and its wholly owned subsidiary, certain disclosure items and details have been omitted.

This announcement relates solely to the approval of the basic policy regarding the contemplated Merger. The Company intends to make a further disclosure once the Merger is formally approved.

1. Purpose of the Merger

Under its Purpose of "contributing to the well-being of all human beings, our society and our planet with 'Amino Science'," the Ajinomoto Group promotes ASV (Ajinomoto Group Creating Shared Value), an initiative to create both social and economic value through its business activities.

As part of its efforts to accelerate achievement of the 2030 Roadmap while further advancing ASV management through stronger execution capabilities, the Company has approved a basic policy to absorb AFT in order to enhance the talent and organizational capabilities of its rapidly growing Functional Materials business, including electronic materials, and further accelerate business growth.

2. Summary of the Merger

(1) Schedule of merger

Board resolution approving merger agreement	November 26, 2026 (planned)
Execution of merger agreement	November 26, 2026 (planned)
Effective date of merger	April 1, 2027 (planned)

The Merger will be conducted as a simplified merger pursuant to Article 796, Paragraph 2 of the Companies Act with respect to Ajinomoto, and as a short-form merger pursuant to Article 784, Paragraph 1 of the Companies Act with respect to AFT. Accordingly, neither company will obtain approval of a shareholders' meeting for the merger agreement.

(2) Method of the merger

The Merger will be conducted as an absorption-type merger in which Ajinomoto will be the surviving company and AFT will be dissolved.

(3) Details of allotment in relation to merger

As AFT is a wholly owned subsidiary of Ajinomoto, no shares, cash, or other assets will be delivered in connection with the Merger.

(4) Treatment of stock acquisition rights and bonds with stock acquisition rights of dissolving company

AFT has not issued any stock acquisition rights or bonds with stock acquisition rights. Accordingly, there are no relevant matters to disclose.

3. Outline of the Companies Involved in the Merger

		Surviving Company (As of March 31, 2026)	Absorbed Company (As of March 31, 2026)
(1)	Company name	Ajinomoto Co., Inc.	Ajinomoto Fine-Techno Co., Inc.
(2)	Location	7-1 Kyobashi 1-Chome, Chuo-ku, Tokyo 104-0031, Japan*	1-2 Suzuki-cho, Kawasaki-ku, Kawasaki-shi, Kanagawa, 210-0801, Japan
(3)	Name and title of representative	Director, Representative Executive Officer, President & Chief Executive Officer (CEO): Shigeo Nakamura	President and Representative Director: Genjin Mago
(4)	Description of business	Manufacture and sale of food products and related products	Manufacture and sale of functional chemical products and electronic materials
(5)	Capital	79,863 million yen	315 million yen
(6)	Date of establishment	December 17, 1925	September 14, 1942
(7)	Number of shares issued	977,735,616	112,500
(8)	Fiscal year-end	March 31	March 31
(9)	Major shareholders and shareholding ratios	The Master Trust Bank of Japan, Ltd. (Trust Account): 16.92% Custody Bank of Japan, Ltd. (Trust Account): 6.57% Nippon Life Insurance Company: 5.36% THE CHASE MANHATTAN BANK, N.A. LONDONSECS LENDING OMNIBUS ACCOUNT: 3.25% The Dai-ichi Life Insurance Company, Limited: 2.73% STATE STREET BANK AND TRUST COMPANY 505001 2.62% Meiji Yasuda Life Insurance Company: 2.37% JP MORGAN CHASE BANK 385642: 1.98% JP MORGAN CHASE BANK 385781: 1.45% GOVERNMENT OF NORWAY: 1.33%	Ajinomoto Co., Inc.: 100%

(10) Financial position and operating results for the most recent fiscal year

Ajinomoto Co., Inc. (consolidated, IFRS)		Ajinomoto Fine-Techno Co., Inc. (non-consolidated, JGAAP)	
Total equity	844,275 million yen	Net assets	55,218 million yen
Total assets	1,812,346 million yen	Total assets	85,879 million yen

Equity per share (attributable to owners of the parent company)	804.24 yen	Net assets per share	490,830.70 yen
Sales	1,583,719 million yen	Sales	98,383 million yen
Business profit	181,163 million yen	Operating profit	53,012 million yen
Operating profit	199,412 million yen	Ordinary profit	52,961 million yen
Profit before income taxes	196,115 million yen	Profit before income taxes	52,651 million yen
Profit Attributable to Owners of the Parent Company	134,675 million yen	Profit	37,553 million yen
Basic earnings per Share	138.36 yen	Earnings per Share	333,812.43 yen

*As the Company relocated its head office during the current fiscal year, the head office address shown above reflects the information as of August 6, 2026.

4. Changes in Conditions and Status of the Company after the Merger

Following the Merger, the Company will succeed to the business currently conducted by AFT. No changes are expected to the surviving company's name, location, representative, capital, or fiscal year-end as a result of the Merger.

5. Expected impact on earnings

The impact of the Merger on the consolidated financial results for the fiscal year ending March 31, 2027 is currently being examined. The Company will promptly disclose any matters that require disclosure in the future.

End