DISCLAIMER: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

August 6, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: MORIROKU COMPANY, LTD.
Listing: Tokyo Stock Exchange
Securities code: 4249
URL: https://www.moriroku.co.jp
Representative: Naoki Kurose, Representative Director, President and CEO
Inquiries: Megumi Shimizu, General Manager, Accounting & Finance Department
Telephone: +81-3-3403-6102

Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	48,191	42.5	2,297	113.4	2,297	153.6	3,498	560.5
June 30, 2025	33,821	(6.7)	1,076	(23.6)	906	(42.4)	529	(65.8)

Note: Comprehensive income For the three months ended June 30, 2026: ¥4,950 million [-%]
For the three months ended June 30, 2025: ¥(455) million [-%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	244.20	-
June 30, 2025	36.66	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	174,899	83,171	40.2
March 31, 2026	123,733	67,355	53.5

Reference: Equity
As of June 30, 2026: ¥70,303 million
As of March 31, 2026: ¥66,150 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	57.50	-	57.50	115.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		62.50		62.50	125.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	95,600	44.2	2,900	59.6	2,800	74.4	3,900	306.9	272.26
Fiscal year ending March 31, 2027	194,600	45.4	6,500	40.1	5,600	40.2	5,400	120.7	376.97

Note: Revisions to the earnings forecasts most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 3 companies
(Moriroku ReNova Co., Ltd., Moriroku Mobility Products Co., Ltd., Moriroku Mobility Products (Thailand) Co., Ltd.)

Note: For details, please refer to Appendix P.10 "2. Quarterly Consolidated Financial Statements and Key Notes (3) Notes on Quarterly Consolidated Financial Statements (Notes on Changes to the Scope of Consolidation or Scope of Application by the Equity Method)"

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

Note: For details, please refer to Appendix P.8 "2. Quarterly Consolidated Financial Statements and Key Notes (3) Notes on Quarterly Consolidated Financial Statements (Notes on Accounting Procedures Specific to the Preparation of Quarterly Consolidated Financial Statements)" are available.

(3) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	14,410,000 shares
As of March 31, 2026	14,410,000 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	55,519 shares
As of March 31, 2026	94,619 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	14,324,679 shares
Three months ended June 30, 2025	14,446,417 shares

Note: The number of treasury shares at the end of the fiscal year includes the Company's shares (54,500 shares in the fiscal year ending March 31, 2026 and 15,400 shares in the first quarter of the fiscal year ending March 31, 2027) held by the Custody Bank of Japan, Ltd. (Trust E Account). In addition, the Company's shares held by Custody Bank of Japan, Ltd. (Trust E Account) are included in treasury stock deducted in the calculation of the average number of shares during the period (127,734 shares in the first quarter of the fiscal year ending March 31, 2026 and 45,202 shares in the first quarter of the fiscal year ending March 31, 2027).

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:None

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)
The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for the use of earnings forecasts, please refer to Appendix P.3 "1. Summary of Operating Results, etc. (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

Quarterly consolidated balance sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	15,884	34,660
Notes and accounts receivable - trade	30,224	38,582
Electronically recorded monetary claims - operating	1,901	2,242
Merchandise and finished goods	7,164	7,096
Work in process	7,805	9,275
Raw materials and supplies	4,329	5,173
Other	4,903	8,050
Allowance for doubtful accounts	(34)	(40)
Total current assets	72,178	105,040
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	14,156	16,969
Machinery, equipment and vehicles, net	9,378	12,561
Tools, furniture and fixtures, net	3,491	6,743
Land	4,984	6,463
Leased assets, net	475	454
Construction in progress	5,163	10,860
Total property, plant and equipment	37,649	54,053
Intangible assets	1,586	1,736
Investments and other assets		
Investment securities	8,484	9,696
Long-term loans receivable	751	-
Retirement benefit asset	1,777	1,759
Deferred tax assets	514	1,440
Other	795	1,174
Allowance for doubtful accounts	(2)	(2)
Total investments and other assets	12,319	14,069
Total non-current assets	51,554	69,858
Total assets	123,733	174,899

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	18,579	23,987
Electronically recorded obligations - operating	1,185	1,225
Short-term borrowings	15,096	21,493
Current portion of bonds payable	170	170
Current portion of long-term borrowings	639	2,548
Lease liabilities	334	323
Income taxes payable	301	849
Provision for loss on liquidation of subsidiaries and associates	329	247
Provision for loss on guarantees	17	64
Other	12,635	18,098
Total current liabilities	49,289	69,008
Non-current liabilities		
Bonds payable	688	603
Long-term borrowings	2,216	15,497
Lease liabilities	677	850
Deferred tax liabilities	2,457	2,915
Retirement benefit liability	590	2,269
Asset retirement obligations	173	287
Other	282	294
Total non-current liabilities	7,088	22,719
Total liabilities	56,377	91,727
Net assets		
Shareholders' equity		
Share capital	1,640	1,640
Capital surplus	1,398	1,398
Retained earnings	48,195	50,887
Treasury shares	(162)	(53)
Total shareholders' equity	51,071	53,871
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,062	3,773
Deferred gains or losses on hedges	2	2
Foreign currency translation adjustment	11,234	11,902
Remeasurements of defined benefit plans	779	752
Total accumulated other comprehensive income	15,079	16,431
Non-controlling interests	1,205	12,868
Total net assets	67,355	83,171
Total liabilities and net assets	123,733	174,899

Quarterly consolidated statement of income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	33,821	48,191
Cost of sales	27,947	38,837
Gross profit	5,873	9,354
Selling, general and administrative expenses	4,797	7,056
Operating profit	1,076	2,297
Non-operating income		
Interest income	37	59
Dividend income	100	128
Foreign exchange gains	-	65
Share of profit of entities accounted for using equity method	-	7
Other	37	66
Total non-operating income	175	327
Non-operating expenses		
Interest expenses	175	266
Foreign exchange losses	131	-
Share of loss of entities accounted for using equity method	15	-
Other	22	59
Total non-operating expenses	345	326
Ordinary profit	906	2,297
Extraordinary income		
Gain on sale of non-current assets	13	22
Subsidy income	37	4
Gain on bargain purchase	-	2,172
Reversal of provision for loss on guarantees	47	-
Total extraordinary income	98	2,199
Extraordinary losses		
Loss on sale of non-current assets	20	11
Loss on retirement of non-current assets	2	12
Provision for loss on guarantees	-	46
Total extraordinary losses	22	71
Profit before income taxes	981	4,426
Income taxes	446	787
Profit	534	3,638
Profit attributable to non-controlling interests	5	140
Profit attributable to owners of parent	529	3,498

Quarterly consolidated statement of comprehensive income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	534	3,638
Other comprehensive income		
Valuation difference on available-for-sale securities	(0)	719
Deferred gains or losses on hedges	1	(0)
Foreign currency translation adjustment	(967)	625
Remeasurements of defined benefit plans, net of tax	(16)	(27)
Remeasurements of other postretirement benefit plans of foreign consolidated subsidiaries	(12)	-
Share of other comprehensive income of entities accounted for using equity method	5	(5)
Total other comprehensive income	(989)	1,312
Comprehensive income	(455)	4,950
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(460)	4,850
Comprehensive income attributable to non-controlling interests	5	100

(Notes on segment information, etc.)

I. The three months of the previous fiscal year (April 1, 2025 to June 30, 2025)

Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments			Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Resin-Treated Product Business	Chemicals Business	Total		
Sales					
Revenues from external customers	27,715	6,106	33,821	-	33,821
Internal sales or transfers between egments	144	217	361	(361)	-
Total	27,859	6,323	34,182	(361)	33,821
Segment Profit	1,235	281	1,517	(441)	1,076

Note: 1. Segment profit adjustment of (441) million yen includes the elimination of inter-segment transactions of 27 million yen and the Company's head office expenses of (469) million yen, which are not attributable to each reporting segment.

2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

II. The three months of the current fiscal year (April 1, 2026 to June 30, 2026)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments			Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Resin-Treated Product Business	Chemicals Business	Total		
Sales					
Revenues from external customers	41,697	6,494	48,191	-	48,191
Internal sales or transfers between segments	142	116	258	(258)	-
Total	41,839	6,610	48,449	(258)	48,191
Segment Profit	2,040	724	2,764	(467)	2,297

Note: 1. Segment profit adjustment of (467) million yen includes (3) million yen for the elimination of inter-segment transactions and (464) million yen for the Company's head office expenses not attributable to each reporting segment.

2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

2. Information on Assets by Reporting Segment

During the first quarter of the current fiscal year, the Company acquired the shares of Preparatory Company for Molded Components Split, Inc. (currently Moriroku ReNova Co., Ltd.), a company newly established by Resonac Corporation. As a result, the company and its subsidiaries, Resonac Automotive Products Co., Ltd. (currently Moriroku Mobility Products Co., Ltd.) and Resonac Automotive Products (Thailand) Co., Ltd. (currently Moriroku Mobility Products (Thailand) Co., Ltd.), were newly included in the scope of consolidation.

As a result, compared with the end of the previous fiscal year, assets of the Resin-Treated Product Business reportable segment increased by ¥49,873 million as of the end of the first quarter of the current fiscal year.

3. Information on impairment losses or goodwill on fixed assets by reporting segment (Significant Gain on Negative Goodwill)

In the Resin-Treated Product Business, the above-mentioned three companies have been consolidated subsidiaries of the Company, resulting in a gain on negative goodwill.

The amount of gain on negative goodwill accrued as a result of this event was 2,172 million yen in the three months of the current fiscal year, but it was provisionally calculated because the allocation of acquisition costs had not been completed at the end of the first quarter of the current fiscal year.

The gain on negative goodwill is not included in segment income because it is extraordinary income.