August 6, 2026

To whom it may concern:

Company name: JGC HOLDINGS CORPORATION
Representative: Masayuki Sato
Chairman, President, and Chief Executive Officer
(CEO)
(Code number: 1963, Stock Exchange: Tokyo)
Contact: Akihiro Yamagami
Manager, IR Unit
Finance/IR Office
(TEL: 81-45-682-8026)

Notice on Completion of Disposal of Treasury Shares as Restricted Stock Compensation

JGC HOLDINGS CORPORATION announces that the payment procedure for the disposal of treasury shares as Restricted Stock Compensation, as approved by its Board of Directors on July 13, 2026, was completed today. For details, please refer to the "Notice on Disposal of Treasury Shares as Restricted Stock Compensation" released on July 13, 2026.

Overview of the Disposal

(1)	Payment date	August 6, 2026
(2)	Type and number of shares to be disposed of	76,941 common shares of JGC HOLDINGS
(3)	Disposal price	2,336 yen per share
(4)	Total value of disposal	172,081,046 yen
(5)	Recipients, number of recipients, and number of shares to be disposed of	JGC HOLDINGS’ directors (※): 6,680 shares for 3 directors ※Excluding outside directors - JGC HOLDINGS’ executive officers not concurrently serving as directors: 15,255 shares for 12 executive officers - Directors of JGC HOLDINGS’ subsidiaries: 14,597 shares for 15 directors - Executive officers of JGC HOLDINGS’ subsidiaries not concurrently serving as directors: 32,508 shares for 32 executive officers - Retired executive officers of JGC HOLDINGS’ subsidiaries not concurrently serving as directors: 7,901 shares for 2 retired executive officers

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