

August 7, 2026

**Recruit Holdings Co., Ltd. (TSE 6098)**  
**Consolidated Financial Results for the Three Months Ended June 30, 2026 (IFRS)**

Tokyo, August 7, 2026 — Recruit Holdings Co., Ltd. announced today its consolidated financial results for the three months ended June 30, 2026 (April 1, 2026 to June 30, 2026)

**Consolidated Operating Results**

| (In billions of yen, unless otherwise stated) | Three Months Ended June 30, |         | % change |
|-----------------------------------------------|-----------------------------|---------|----------|
|                                               | 2025                        | 2026    |          |
| Revenue                                       | 878.8                       | 1,045.3 | 18.9%    |
| EBITDA+S                                      | 187.1                       | 292.8   | 56.5%    |
| Operating income                              | 153.7                       | 255.4   | 66.1%    |
| Profit before tax                             | 158.9                       | 263.5   | 65.8%    |
| Profit for the period                         | 120.9                       | 202.5   | 67.5%    |
| Profit attributable to owners of the parent   | 120.9                       | 202.6   | 67.5%    |
| Total comprehensive income                    | 90.8                        | 231.7   | 155.0%   |
| Basic EPS (yen)                               | 83.97                       | 145.48  | 73.2%    |
| Diluted EPS (yen)                             | 83.24                       | 144.56  | 73.7%    |

EBITDA+S = operating income + depreciation and amortization (excluding depreciation of right-of-use assets) + share-based payment expenses ± other operating income/expenses

**Consolidated Financial Position**

| (In billions of yen, unless otherwise stated)            | As of March 31, 2026 | As of June 30, 2026 |
|----------------------------------------------------------|----------------------|---------------------|
| Total assets                                             | 2,789.0              | 2,909.6             |
| Total equity                                             | 1,594.5              | 1,787.7             |
| Equity attributable to owners of the parent              | 1,583.3              | 1,774.6             |
| Ratio of equity attributable to owners of the parent (%) | 56.8                 | 61.0                |

**Dividends**

| (In yen)         | FY2025 | FY2026 | FY2026 (Guidance) |
|------------------|--------|--------|-------------------|
| At the end of Q1 | -      | -      | -                 |
| At the end of Q2 | 12.50  | -      | 13.00             |
| At the end of Q3 | -      | -      | -                 |
| At the end of Q4 | 12.50  | -      | 13.00             |
| Total            | 25.00  | -      | 26.00             |

**Consolidated Financial Guidance for FY2026**

The Company has revised the financial guidance for FY2026 from the figures announced on May 15, 2026 as below.

| (In billions of yen, unless otherwise stated) | FY2026 Full-year Guidance | % change |
|-----------------------------------------------|---------------------------|----------|
| Revenue                                       | 4,230.0                   | 14.4%    |
| Gross Profit                                  | 2,595.0                   | 18.6%    |
| EBITDA+S                                      | 1,105.0                   | 39.1%    |
| Operating income                              | 945.0                     | 49.9%    |
| Profit attributable to owners of the parent   | 755.0                     | 51.9%    |
| Basic EPS (yen)                               | 543.00                    | 55.2%    |

Please refer to page 5, Qualitative Information on Consolidated Financial Guidance for more details.

### Changes in Significant Subsidiaries Resulting from Change in Scope of Consolidation

There were no changes in significant subsidiaries resulting from changes in the scope of consolidation.

### Changes in Accounting Policies and Changes in Accounting Estimates

There has been no change in: (1) accounting policies required by IFRS, (2) accounting policies other than the foregoing item (1), and (3) accounting estimates.

### Number of Issued Shares - Common Stock

|                                                  | As of March 31, 2026 | As of June 30, 2026 |
|--------------------------------------------------|----------------------|---------------------|
| Number of issued shares including treasury stock | 1,472,504,149        | 1,472,504,149       |
| Number of treasury stock <sup>1</sup>            | 76,290,824           | 80,332,780          |

|                                            | Three Months Ended<br>June 30, 2025 | Three Months Ended<br>June 30, 2026 |
|--------------------------------------------|-------------------------------------|-------------------------------------|
| Average number of shares during the period | 1,440,158,326                       | 1,392,734,530                       |

<sup>1</sup> The number of treasury stock 80,332,780 as of June 30, 2026 includes treasury stock held by the Company (35,531,650 shares) and the Company's stock held in the trust account of the Board Incentive Plan ("BIP") trust and the Employee Stock Ownership Plan ("ESOP") trust (44,801,130 shares).

### Definition of the Abbreviation

| Abbreviation                          | Definition                                                   |
|---------------------------------------|--------------------------------------------------------------|
| Recruit Holdings, the Holding Company | Recruit Holdings Co., Ltd. on a standalone basis             |
| the Company, Recruit Group, We, Our   | Recruit Holdings Co., Ltd. and its consolidated subsidiaries |
| Q1                                    | Three-month period from April 1 to June 30                   |
| FY2025                                | Fiscal year from April 1, 2025 to March 31, 2026             |
| FY2026                                | Fiscal year from April 1, 2026 to March 31, 2027             |

### Supplementary Information

All comparisons in this report are year over year unless otherwise stated.

### Average Exchange Rate during the Period

| (In yen)          | Q1     | FY2025<br>Q2 | Q3     | Q4     | FY2026<br>Q1 |
|-------------------|--------|--------------|--------|--------|--------------|
| US dollar         | 144.48 | 147.47       | 154.07 | 156.92 | 159.38       |
| Euro              | 163.91 | 172.38       | 179.36 | 183.61 | 185.27       |
| Australian dollar | 92.57  | 96.48        | 101.16 | 108.96 | 113.06       |

**The Japanese-language originals of the attached consolidated quarterly financial statements have been voluntarily reviewed by certified public accountants or an audit firm.**

**Forward-Looking Statements**

This document contains forward-looking statements, which reflect the Company's assumptions and outlook for the future and estimates based on information available to the Company and the Company's plans and expectations as of the date of this document or other date indicated. There can be no assurance that the relevant forecasts and other forward-looking statements will be achieved. Please note that significant differences between the forecasts and other forward-looking statements and actual results may arise due to various factors, many of which are outside the Company's control, including changes in economic conditions, changes in individual users' preferences and business clients' needs, competition, changes in the legal and regulatory environment including changes in laws and regulations or guidance, interpretation, enforcement or practice relating to laws and regulations, fluctuations in foreign exchange rates, climate change or other changes in the natural environment, the occurrence of large-scale natural disasters, and other factors. Accordingly, readers are cautioned against placing undue reliance on any such forward-looking statements. The Company has no obligation to update or revise any information contained in this document based on any subsequent developments except as required by applicable law or stock exchange rules and regulations.

**Note Regarding Reference Translation**

This document has been translated from the Japanese language original for reference purposes only and may not be used or disclosed for any other purpose without the Company's prior written consent. In the event of any conflict or discrepancy between this translated document and the Japanese language original, the Japanese language original shall prevail in all respects. The Company makes no representations regarding the accuracy or completeness of this translation and assumes no responsibility for any losses or damages arising from the use of this translation.

**Third-Party Information**

This document includes information derived from or based on third-party sources, including information about the markets in which we operate. These statements are based on statistics and other information from third-party sources as cited herein, and the Company has not independently verified and cannot assure the accuracy or completeness of any information derived from or based on third-party sources.

**U.S. Disclaimer – Un-sponsored American Depositary Receipt (“ADR”)**

The Company does not support or encourage, and has not consented to, the creation of any unsponsored ADR facilities in respect of its securities and in any event disclaims any liability in connection with an unsponsored ADR. The Company does not represent to any depositary institution, bank or anyone nor should any such entity rely on a belief that the Web site of the Company includes all published information in English, currently, and on an ongoing basis, required to claim an exemption under U.S. Exchange Act Rule 12g3-2(b).

**A full set of materials regarding Q1 FY2026 results announcement is posted on <https://recruit-holdings.com/en/ir/financials/>**

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**1. Management's Discussion and Analysis**

For Q1 FY2026 results, please refer to TDnet or "FY2026 Q1 Consolidated Results" on the Company's IR website disclosed at 3:30 pm JST on August 7, 2026.

<https://recruit-holdings.com/en/ir/>

There are no significant matters regarding Analysis of Consolidated Financial Position.

## 2. Qualitative Information on Consolidated Financial Guidance

Based on the Q1 FY2026 results and the outlook for Q2 FY2026 and onward for HR Technology significantly exceeding the Company's prior assumptions, the Company has revised the segment outlook and the full-year consolidated financial guidance for FY2026 announced on May 15, 2026.

Staffing progressed largely in line with the full-year outlook for FY2026 announced on May 15, 2026; therefore, the Company has made only minor adjustments to the segment outlook.

Marketing Matching Technologies has no changes to the full-year outlook for FY2026 announced on May 15, 2026.

The foreign exchange rate assumptions for FY2026 are 159 yen per US dollar, 184 yen per Euro and 112 yen per Australian dollar, revised from the assumptions announced on May 15, 2026.

The total amount of share-based payment expenses for consolidated financial results for FY2026 is expected to be 78.9 billion yen, and the total amount of share-based payment expenses for HR Technology is expected to be approximately 470 million US dollars, revised from the outlook announced on May 15, 2026.

Staffing in Japan was subject to an on-site inspection by the Japan Fair Trade Commission in June 2026 in connection with suspected violations of the Antimonopoly Act. As the Company is currently cooperating with the inspection, it is difficult to reasonably estimate the financial impact at this time. Accordingly, this guidance does not reflect any such impact.

### Consolidated Guidance

| (In billions of yen)                        | REVISED<br>FY2026 Guidance (as of August 2026) |          | FY2026 Guidance (as of May 2026) |          |
|---------------------------------------------|------------------------------------------------|----------|----------------------------------|----------|
|                                             |                                                | % change |                                  | % change |
| Revenue                                     | 4,230.0                                        | 14.4%    | 4,030.0                          | 9.0%     |
| Gross Profit                                | 2,595.0                                        | 18.6%    | 2,424.0                          | 10.8%    |
| EBITDA+S                                    | 1,105.0                                        | 39.1%    | 949.0                            | 19.5%    |
| Operating income                            | 945.0                                          | 49.9%    | 787.0                            | 24.8%    |
| Profit attributable to owners of the parent | 755.0                                          | 51.9%    | 623.0                            | 25.4%    |
| Basic EPS (yen)                             | 543.00                                         | 55.2%    | 447.00                           | 27.8%    |

### HR Technology

| (In billions of yen, unless otherwise stated) | REVISED<br>FY2026 Outlook (as of August 2026) |          | FY2026 Outlook (as of May 2026) |          |
|-----------------------------------------------|-----------------------------------------------|----------|---------------------------------|----------|
|                                               |                                               | % change |                                 | % change |
| Revenue (in millions of US dollars)           |                                               |          |                                 |          |
| US                                            | 6,650                                         | 25.1%    | 6,035                           | 13.6%    |
| Europe and Others                             | 2,520                                         | 23.2%    | 2,395                           | 17.1%    |
| Japan                                         | 2,315                                         | 0.0%     | 2,308                           | -0.2%    |
| Total                                         | 11,485                                        | 18.7%    | 10,738                          | 11.0%    |
| Revenue (in billions of yen)                  |                                               |          |                                 |          |
| US                                            | 1,055.0                                       | 31.6%    | 929.3                           | 15.9%    |
| Europe and Others                             | 400.0                                         | 29.6%    | 368.8                           | 19.5%    |
| Japan                                         | 367.0                                         | 5.4%     | 355.5                           | 2.1%     |
| Total                                         | 1,822.0                                       | 24.9%    | 1,653.7                         | 13.4%    |
| EBITDA+S                                      | 834.0                                         | 51.6%    | 677.4                           | 23.2%    |
| EBITDA+S margin                               | 45.8%                                         | -        | 41.0%                           | -        |

### Staffing

| (In billions of yen)      | REVISED<br>FY2026 Outlook (as of August 2026) |          | FY2026 Outlook (as of May 2026) |          |
|---------------------------|-----------------------------------------------|----------|---------------------------------|----------|
|                           |                                               | % change |                                 | % change |
| Revenue                   |                                               |          |                                 |          |
| Japan                     | 873.0                                         | 3.1%     | 873.0                           | 3.1%     |
| Europe, US, and Australia | 958.0                                         | 11.8%    | 929.5                           | 8.5%     |
| Total                     | 1,831.0                                       | 7.5%     | 1,802.5                         | 5.8%     |
| EBITDA+S                  | 102.5                                         | 2.8%     | 100.5                           | 0.8%     |
| EBITDA+S margin           | 5.6%                                          | -        | 5.6%                            | -        |

**Marketing Matching Technologies**

There is no change to the full-year outlook for FY2026 for Marketing Matching Technologies announced on May 15, 2026.

| (In billions of yen) | FY2026 Outlook (as of August 2026) | % change |
|----------------------|------------------------------------|----------|
| Revenue              | 605.0                              | 7.1%     |
| EBITDA+S             | 181.5                              | 17.1%    |
| EBITDA+S margin      | 30.0%                              | -        |

### 3. Condensed Quarterly Consolidated Financial Statements and Primary Notes

#### Condensed Quarterly Consolidated Statements of Financial Position

| (In millions of yen)                         | As of March 31, 2026 | As of June 30, 2026 |
|----------------------------------------------|----------------------|---------------------|
| <b>Assets</b>                                |                      |                     |
| Current assets                               |                      |                     |
| Cash and cash equivalents                    | 725,578              | 853,046             |
| Trade and other receivables                  | 639,268              | 636,475             |
| Other financial assets                       | 75,697               | 79,326              |
| Other assets                                 | 114,627              | 118,179             |
| <b>Total current assets</b>                  | <b>1,555,172</b>     | <b>1,687,027</b>    |
| Non-current assets                           |                      |                     |
| Property and equipment                       | 57,178               | 55,095              |
| Right-of-use assets                          | 135,188              | 127,481             |
| Goodwill                                     | 553,304              | 561,500             |
| Intangible assets                            | 163,291              | 161,289             |
| Investments in associates and joint ventures | 2,372                | 2,013               |
| Other financial assets                       | 135,323              | 140,242             |
| Deferred tax assets                          | 173,174              | 162,094             |
| Other assets                                 | 14,011               | 12,899              |
| <b>Total non-current assets</b>              | <b>1,233,845</b>     | <b>1,222,616</b>    |
| <b>Total assets</b>                          | <b>2,789,018</b>     | <b>2,909,644</b>    |

| (In millions of yen)                                     | As of March 31, 2026 | As of June 30, 2026 |
|----------------------------------------------------------|----------------------|---------------------|
| <b>Liabilities and equity</b>                            |                      |                     |
| Liabilities                                              |                      |                     |
| Current liabilities                                      |                      |                     |
| Trade and other payables                                 | 425,541              | 385,974             |
| Lease liabilities                                        | 44,020               | 45,031              |
| Other financial liabilities                              | 1,868                | 6,108               |
| Income tax payables                                      | 66,472               | 56,293              |
| Provisions                                               | 20,091               | 12,103              |
| Other liabilities                                        | 317,320              | 301,959             |
| <b>Total current liabilities</b>                         | <b>875,314</b>       | <b>807,471</b>      |
| Non-current liabilities                                  |                      |                     |
| Borrowings                                               | 645                  | 658                 |
| Lease liabilities                                        | 141,610              | 133,138             |
| Other financial liabilities                              | 583                  | 568                 |
| Provisions                                               | 19,554               | 19,829              |
| Net liability for retirement benefits                    | 62,716               | 60,004              |
| Deferred tax liabilities                                 | 85,559               | 91,413              |
| Other liabilities                                        | 8,474                | 8,852               |
| <b>Total non-current liabilities</b>                     | <b>319,145</b>       | <b>314,466</b>      |
| <b>Total liabilities</b>                                 | <b>1,194,459</b>     | <b>1,121,937</b>    |
| Equity                                                   |                      |                     |
| Equity attributable to owners of the parent              |                      |                     |
| Common stock                                             | 40,000               | 40,000              |
| Share premium                                            | -                    | 7,564               |
| Retained earnings                                        | 1,371,067            | 1,555,611           |
| Treasury stock                                           | (414,455)            | (454,980)           |
| Other components of equity                               | 586,709              | 626,486             |
| <b>Total equity attributable to owners of the parent</b> | <b>1,583,321</b>     | <b>1,774,682</b>    |
| Non-controlling interests                                | 11,236               | 13,024              |
| <b>Total equity</b>                                      | <b>1,594,558</b>     | <b>1,787,707</b>    |
| <b>Total liabilities and equity</b>                      | <b>2,789,018</b>     | <b>2,909,644</b>    |

**Condensed Quarterly Consolidated Statements of Profit or Loss**

| (In millions of yen, unless otherwise stated)           | Three Months Ended June 30, |           |
|---------------------------------------------------------|-----------------------------|-----------|
|                                                         | 2025                        | 2026      |
| Revenue                                                 | 878,839                     | 1,045,350 |
| Cost of sales                                           | 356,983                     | 401,822   |
| Gross profit                                            | 521,856                     | 643,527   |
| Selling, general and administrative expenses            | 375,100                     | 389,173   |
| Other operating income                                  | 8,558                       | 3,835     |
| Other operating expenses                                | 1,579                       | 2,776     |
| Operating income                                        | 153,734                     | 255,413   |
| Share of profit (loss) of associates and joint ventures | (1,956)                     | 61        |
| Finance income                                          | 8,785                       | 9,667     |
| Finance costs                                           | 1,617                       | 1,606     |
| Profit before tax                                       | 158,946                     | 263,535   |
| Income tax expense                                      | 38,035                      | 61,008    |
| Profit for the period                                   | 120,910                     | 202,527   |
| Profit attributable to:                                 |                             |           |
| Owners of the parent                                    | 120,936                     | 202,618   |
| Non-controlling interests                               | (25)                        | (91)      |
| Profit for the period                                   | 120,910                     | 202,527   |
| Earnings per share attributable to owners of the parent |                             |           |
| Basic earnings per share (yen)                          | 83.97                       | 145.48    |
| Diluted earnings per share (yen)                        | 83.24                       | 144.56    |

**Condensed Quarterly Consolidated Statements of Comprehensive Income**

| (In millions of yen)                                                                       | Three Months Ended June 30, |         |
|--------------------------------------------------------------------------------------------|-----------------------------|---------|
|                                                                                            | 2025                        | 2026    |
| Profit for the period                                                                      | 120,910                     | 202,527 |
| Other comprehensive income                                                                 |                             |         |
| Items that will not be reclassified to profit or loss:                                     |                             |         |
| Net change in equity instruments measured at fair value through other comprehensive income | 3,665                       | (614)   |
| Remeasurements of defined retirement benefit plans                                         | -                           | -       |
| Share of other comprehensive income of associates and joint ventures                       | (422)                       | -       |
| Subtotal                                                                                   | 3,242                       | (614)   |
| Items that may be reclassified subsequently to profit or loss:                             |                             |         |
| Exchange differences on translation of foreign operations                                  | (33,264)                    | 29,887  |
| Effective portion of changes in fair value of cash flow hedges                             | 11                          | 1       |
| Net change in debt instruments measured at fair value through other comprehensive income   | (6)                         | (12)    |
| Subtotal                                                                                   | (33,259)                    | 29,876  |
| Other comprehensive income (loss) for the period, net of tax                               | (30,016)                    | 29,262  |
| Comprehensive income for the period                                                        | 90,894                      | 231,789 |
| Comprehensive income attributable to:                                                      |                             |         |
| Owners of the parent                                                                       | 90,996                      | 231,866 |
| Non-controlling interests                                                                  | (101)                       | (77)    |
| Comprehensive income for the period                                                        | 90,894                      | 231,789 |

### Condensed Quarterly Consolidated Statements of Changes in Equity

For the Three Months Ended June 30, 2025

|                                                               | Equity attributable to owners of the parent |               |                   |                | Other components of equity |                                                           |                                                                |
|---------------------------------------------------------------|---------------------------------------------|---------------|-------------------|----------------|----------------------------|-----------------------------------------------------------|----------------------------------------------------------------|
|                                                               | Common stock                                | Share premium | Retained earnings | Treasury stock | Share-based payments       | Exchange differences on translation of foreign operations | Effective portion of changes in fair value of cash flow hedges |
| (In millions of yen)                                          |                                             |               |                   |                |                            |                                                           |                                                                |
| Balance as of April 1, 2025                                   | 40,000                                      | -             | 1,606,348         | (515,363)      | 98,619                     | 387,986                                                   | -                                                              |
| Profit (loss) for the period                                  |                                             |               | 120,936           |                |                            |                                                           |                                                                |
| Other comprehensive income                                    |                                             |               |                   |                |                            | (33,227)                                                  | 11                                                             |
| Comprehensive income for the period                           | -                                           | -             | 120,936           | -              | -                          | (33,227)                                                  | 11                                                             |
| Purchase of treasury stock                                    |                                             | (193)         |                   | (325,831)      |                            |                                                           |                                                                |
| Disposal of treasury stock                                    |                                             | 5,400         |                   | 14,941         | (18,880)                   |                                                           |                                                                |
| Dividends                                                     |                                             |               | (17,600)          |                |                            |                                                           |                                                                |
| Share-based payments                                          |                                             |               |                   |                | 27,567                     |                                                           |                                                                |
| Equity transactions with non-controlling interests            |                                             |               |                   |                |                            |                                                           |                                                                |
| Transfer from other components of equity to retained earnings |                                             |               | 3,281             |                |                            |                                                           |                                                                |
| Transfer to non-financial assets                              |                                             |               |                   |                |                            |                                                           | (7)                                                            |
| Transactions with owners - total                              | -                                           | 5,206         | (14,318)          | (310,890)      | 8,686                      | -                                                         | (7)                                                            |
| Balance as of June 30, 2025                                   | 40,000                                      | 5,206         | 1,712,967         | (826,253)      | 107,305                    | 354,759                                                   | 4                                                              |

|                                                               | Equity attributable to owners of the parent                                              |                                                                                            |                                                    |          | Other components of equity |                           |              |
|---------------------------------------------------------------|------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----------------------------------------------------|----------|----------------------------|---------------------------|--------------|
|                                                               | Net change in debt instruments measured at fair value through other comprehensive income | Net change in equity instruments measured at fair value through other comprehensive income | Remeasurements of defined retirement benefit plans | Total    | Total                      | Non-controlling interests | Total equity |
| (In millions of yen)                                          |                                                                                          |                                                                                            |                                                    |          |                            |                           |              |
| Balance as of April 1, 2025                                   | (9)                                                                                      | -                                                                                          | -                                                  | 486,596  | 1,617,582                  | 9,777                     | 1,627,360    |
| Profit (loss) for the period                                  |                                                                                          |                                                                                            |                                                    | -        | 120,936                    | (25)                      | 120,910      |
| Other comprehensive income                                    | (6)                                                                                      | 3,281                                                                                      | -                                                  | (29,940) | (29,940)                   | (75)                      | (30,016)     |
| Comprehensive income for the period                           | (6)                                                                                      | 3,281                                                                                      | -                                                  | (29,940) | 90,996                     | (101)                     | 90,894       |
| Purchase of treasury stock                                    |                                                                                          |                                                                                            |                                                    | -        | (326,025)                  |                           | (326,025)    |
| Disposal of treasury stock                                    |                                                                                          |                                                                                            |                                                    | (18,880) | 1,460                      |                           | 1,460        |
| Dividends                                                     |                                                                                          |                                                                                            |                                                    | -        | (17,600)                   |                           | (17,600)     |
| Share-based payments                                          |                                                                                          |                                                                                            |                                                    | 27,567   | 27,567                     |                           | 27,567       |
| Equity transactions with non-controlling interests            |                                                                                          |                                                                                            |                                                    | -        | -                          | 1,682                     | 1,682        |
| Transfer from other components of equity to retained earnings |                                                                                          | (3,281)                                                                                    |                                                    | (3,281)  | -                          |                           | -            |
| Transfer to non-financial assets                              |                                                                                          |                                                                                            |                                                    | (7)      | (7)                        |                           | (7)          |
| Transactions with owners - total                              | -                                                                                        | (3,281)                                                                                    | -                                                  | 5,397    | (314,605)                  | 1,682                     | (312,922)    |
| Balance as of June 30, 2025                                   | (15)                                                                                     | -                                                                                          | -                                                  | 462,053  | 1,393,973                  | 11,358                    | 1,405,331    |

## For the Three Months Ended June 30, 2026

|                                                               | Equity attributable to owners of the parent |               |                   |                |                            |                                                           |                                                                |
|---------------------------------------------------------------|---------------------------------------------|---------------|-------------------|----------------|----------------------------|-----------------------------------------------------------|----------------------------------------------------------------|
|                                                               | Common stock                                | Share premium | Retained earnings | Treasury stock | Other components of equity |                                                           |                                                                |
| (In millions of yen)                                          |                                             |               |                   |                | Share-based payments       | Exchange differences on translation of foreign operations | Effective portion of changes in fair value of cash flow hedges |
| Balance as of April 1, 2026                                   | 40,000                                      | -             | 1,371,067         | (414,455)      | 77,854                     | 508,883                                                   | -                                                              |
| Profit (loss) for the period                                  |                                             |               | 202,618           |                |                            |                                                           |                                                                |
| Other comprehensive income                                    |                                             |               |                   |                |                            | 29,881                                                    | 1                                                              |
| Comprehensive income for the period                           | -                                           | -             | 202,618           | -              | -                          | 29,881                                                    | 1                                                              |
| Purchase of treasury stock                                    |                                             | (0)           |                   | (54,501)       |                            |                                                           |                                                                |
| Disposal of treasury stock                                    |                                             | 7,565         |                   | 13,976         | (19,327)                   |                                                           |                                                                |
| Dividends                                                     |                                             |               | (17,452)          |                |                            |                                                           |                                                                |
| Share-based payments                                          |                                             |               |                   |                | 29,234                     |                                                           |                                                                |
| Equity transactions with non-controlling interests            |                                             |               |                   |                |                            |                                                           |                                                                |
| Changes due to loss of control of subsidiaries                |                                             |               |                   |                |                            |                                                           |                                                                |
| Transfer from other components of equity to retained earnings |                                             |               | (622)             |                |                            |                                                           |                                                                |
| Transfer to non-financial assets                              |                                             |               |                   |                |                            |                                                           | (1)                                                            |
| Transactions with owners - total                              | -                                           | 7,564         | (18,074)          | (40,524)       | 9,907                      | -                                                         | (1)                                                            |
| Balance as of June 30, 2026                                   | 40,000                                      | 7,564         | 1,555,611         | (454,980)      | 87,761                     | 538,764                                                   | -                                                              |

|                                                               | Equity attributable to owners of the parent                                              |                                                                                            |                                                    |          |           |                           |              |
|---------------------------------------------------------------|------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----------------------------------------------------|----------|-----------|---------------------------|--------------|
|                                                               | Other components of equity                                                               |                                                                                            |                                                    | Total    | Total     | Non-controlling interests | Total equity |
| (In millions of yen)                                          | Net change in debt instruments measured at fair value through other comprehensive income | Net change in equity instruments measured at fair value through other comprehensive income | Remeasurements of defined retirement benefit plans |          |           |                           |              |
| Balance as of April 1, 2026                                   | (27)                                                                                     | -                                                                                          | -                                                  | 586,709  | 1,583,321 | 11,236                    | 1,594,558    |
| Profit (loss) for the period                                  |                                                                                          |                                                                                            |                                                    | -        | 202,618   | (91)                      | 202,527      |
| Other comprehensive income                                    | (12)                                                                                     | (622)                                                                                      | -                                                  | 29,248   | 29,248    | 14                        | 29,262       |
| Comprehensive income for the period                           | (12)                                                                                     | (622)                                                                                      | -                                                  | 29,248   | 231,866   | (77)                      | 231,789      |
| Purchase of treasury stock                                    |                                                                                          |                                                                                            |                                                    | -        | (54,501)  |                           | (54,501)     |
| Disposal of treasury stock                                    |                                                                                          |                                                                                            |                                                    | (19,327) | 2,214     |                           | 2,214        |
| Dividends                                                     |                                                                                          |                                                                                            |                                                    | -        | (17,452)  |                           | (17,452)     |
| Share-based payments                                          |                                                                                          |                                                                                            |                                                    | 29,234   | 29,234    |                           | 29,234       |
| Equity transactions with non-controlling interests            |                                                                                          |                                                                                            |                                                    | -        | -         | 1,969                     | 1,969        |
| Changes due to loss of control of subsidiaries                |                                                                                          |                                                                                            |                                                    | -        | -         | (104)                     | (104)        |
| Transfer from other components of equity to retained earnings |                                                                                          | 622                                                                                        |                                                    | 622      | -         |                           | -            |
| Transfer to non-financial assets                              |                                                                                          |                                                                                            |                                                    | (1)      | (1)       |                           | (1)          |
| Transactions with owners - total                              | -                                                                                        | 622                                                                                        | -                                                  | 10,528   | (40,505)  | 1,865                     | (38,640)     |
| Balance as of June 30, 2026                                   | (40)                                                                                     | -                                                                                          | -                                                  | 626,486  | 1,774,682 | 13,024                    | 1,787,707    |

### Condensed Quarterly Consolidated Statements of Cash Flows

| (In millions of yen)                                         | Three Months Ended June 30, |          |
|--------------------------------------------------------------|-----------------------------|----------|
|                                                              | 2025                        | 2026     |
| <b>Cash flows from operating activities</b>                  |                             |          |
| Profit before tax                                            | 158,946                     | 263,535  |
| Depreciation and amortization                                | 25,930                      | 26,835   |
| Share-based payment expenses                                 | 23,648                      | 20,540   |
| Interest and dividend income                                 | (4,606)                     | (7,568)  |
| (Increase) decrease in trade and other receivables           | 325                         | 11,564   |
| Increase (decrease) in trade and other payables              | (23,795)                    | (41,668) |
| Other                                                        | (23,922)                    | (37,377) |
| Subtotal                                                     | 156,525                     | 235,861  |
| Interest and dividends received                              | 5,107                       | 7,395    |
| Interest paid                                                | (1,587)                     | (1,536)  |
| Income taxes paid                                            | (37,507)                    | (38,061) |
| Net cash provided by operating activities                    | 122,538                     | 203,657  |
| <b>Cash flows from investing activities</b>                  |                             |          |
| Payment for purchase of property and equipment               | (2,941)                     | (1,779)  |
| Payment for purchase of intangible assets                    | (13,836)                    | (13,119) |
| Payment for purchase of investments                          | (38,480)                    | (28,924) |
| Proceeds from sale and redemption of investments             | 3,813                       | 12,452   |
| Other                                                        | 9,789                       | (2,087)  |
| Net cash used in investing activities                        | (41,655)                    | (33,457) |
| <b>Cash flows from financing activities</b>                  |                             |          |
| Repayments of lease liabilities                              | (10,097)                    | (10,660) |
| Payment for purchase of treasury stock                       | (326,110)                   | (54,501) |
| Dividends paid                                               | (17,473)                    | (17,331) |
| Proceeds from settlement of derivatives                      | 2,773                       | 7,574    |
| Other                                                        | 3,202                       | 5,195    |
| Net cash used in financing activities                        | (347,705)                   | (69,723) |
| Effect of exchange rate changes on cash and cash equivalents | (32,082)                    | 26,990   |
| Net increase (decrease) in cash and cash equivalents         | (298,903)                   | 127,467  |
| Cash and cash equivalents at the beginning of the period     | 808,625                     | 725,578  |
| Cash and cash equivalents at the end of the period           | 509,721                     | 853,046  |

## Notes to Condensed Quarterly Consolidated Financial Statements

### 1. Applicable Financial Reporting Framework

The Company's condensed quarterly consolidated financial statements (condensed quarterly consolidated statements of financial position, condensed quarterly consolidated statements of profit or loss, condensed quarterly consolidated statements of comprehensive income, condensed quarterly consolidated statements of changes in equity, condensed quarterly consolidated statements of cash flows, and notes) are prepared in accordance with Article 5, Paragraph 2 of Tokyo Stock Exchange, Inc.'s standards for the preparation of quarterly financial statements, etc. (however, the omissions set out in Article 5, Paragraph 5 of the same standards apply). The condensed quarterly consolidated financial statements are prepared based on International Accounting Standard No. 34 "Interim Financial Reporting" (hereinafter "IAS 34"), but some of the disclosure items and notes required by IAS 34 are omitted. Accordingly, the condensed quarterly consolidated financial statements are not a set of condensed financial statements in accordance with IAS 34.

### 2. Going Concern Assumption

Not applicable.

### 3. Operating Segments

#### (1) Overview of Reportable Segments

The Company's operating segments are components of the Company for which discrete financial information is available and whose operating results are reviewed regularly by the Board of Directors to decide on the allocation of operating resources and assess business performance. The Company has three operating segments by type of business, HR Technology, Staffing, and Marketing Matching Technologies, which are also the reportable segments.

HR Technology consists of three operations, the *US*, *Europe and Others*, and *Japan*. Staffing consists of two operations, *Japan* and *Europe, US and Australia*. Marketing Matching Technologies consists of three operations, Lifestyle, Housing & Real Estate, and Others.

#### (2) Information on Reportable Segments

Segment profit (loss) denotes EBITDA+S (operating income + depreciation and amortization (excluding depreciation of right-of-use assets) + share-based payment expenses ± other operating income/expenses).

Revenue from external customers in Adjustments includes revenue that is not allocated to a specific reportable segment, and segment profit (loss) in Adjustments includes corporate expenses not allocated to any reportable segments. Corporate expenses consist primarily of general and administrative expenses that are not allocable to the segments. Intersegment revenue or transfers are calculated based on a price used in similar transactions with third parties. Segment assets and liabilities are not stated as they are not subject to review for the purpose of deciding on the allocation of operating resources and assessing business performance.

For the Three Months Ended June 30, 2025

| (In millions of yen)                                    | Reportable Segment |          |                                 |         | Adjustments | Consolidated |
|---------------------------------------------------------|--------------------|----------|---------------------------------|---------|-------------|--------------|
|                                                         | HR Technology      | Staffing | Marketing Matching Technologies | Total   |             |              |
| Revenue                                                 |                    |          |                                 |         |             |              |
| Revenue from external customers                         | 340,705            | 401,778  | 136,355                         | 878,839 | -           | 878,839      |
| Intersegment revenues or transfers                      | 1,091              | 6,377    | 501                             | 7,970   | (7,970)     | -            |
| Total                                                   | 341,796            | 408,156  | 136,856                         | 886,809 | (7,970)     | 878,839      |
| Segment profit (loss)                                   | 119,467            | 26,879   | 43,227                          | 189,574 | (2,422)     | 187,151      |
| Depreciation and amortization (Note)                    |                    |          |                                 |         |             | 16,748       |
| Share-based payment expenses                            |                    |          |                                 |         |             | 23,648       |
| Other operating income                                  |                    |          |                                 |         |             | 8,558        |
| Other operating expenses                                |                    |          |                                 |         |             | 1,579        |
| Operating income                                        |                    |          |                                 |         |             | 153,734      |
| Share of profit (loss) of associates and joint ventures |                    |          |                                 |         |             | (1,956)      |
| Finance income                                          |                    |          |                                 |         |             | 8,785        |
| Finance costs                                           |                    |          |                                 |         |             | 1,617        |
| Profit before tax                                       |                    |          |                                 |         |             | 158,946      |

Note: Depreciation and amortization exclude depreciation of right-of-use assets.

For the Three Months Ended June 30, 2026

| of the Three Months Ended June 30, 2020                 |                    |          |                                 |           |             |              |
|---------------------------------------------------------|--------------------|----------|---------------------------------|-----------|-------------|--------------|
| (In millions of yen)                                    | Reportable Segment |          |                                 |           | Adjustments | Consolidated |
|                                                         | HR Technology      | Staffing | Marketing Matching Technologies | Total     |             |              |
| Revenue                                                 |                    |          |                                 |           |             |              |
| Revenue from external customers                         | 454,589            | 449,203  | 141,558                         | 1,045,350 | -           | 1,045,350    |
| Intersegment revenues or transfers                      | 855                | 6,021    | 336                             | 7,213     | (7,213)     | -            |
| Total                                                   | 455,444            | 455,224  | 141,894                         | 1,052,564 | (7,213)     | 1,045,350    |
| Segment profit (loss)                                   | 215,771            | 28,290   | 51,137                          | 295,199   | (2,308)     | 292,891      |
| Depreciation and amortization (Note)                    |                    |          |                                 |           |             | 17,996       |
| Share-based payment expenses                            |                    |          |                                 |           |             | 20,540       |
| Other operating income                                  |                    |          |                                 |           |             | 3,835        |
| Other operating expenses                                |                    |          |                                 |           |             | 2,776        |
| Operating income                                        |                    |          |                                 |           |             | 255,413      |
| Share of profit (loss) of associates and joint ventures |                    |          |                                 |           |             | 61           |
| Finance income                                          |                    |          |                                 |           |             | 9,667        |
| Finance costs                                           |                    |          |                                 |           |             | 1,606        |
| Profit before tax                                       |                    |          |                                 |           |             | 263,535      |

Note: Depreciation and amortization exclude depreciation of right-of-use assets.

#### 4. Treasury Stock

Treasury stock recognized in the Condensed Quarterly Consolidated Statements of Financial Position includes Recruit Holdings shares held by the BIP trust and the ESOP trust.

The breakdown of treasury stock is as follows:

| (In millions of yen, unless otherwise stated)                    | As of March 31, 2026      |                 | As of June 30, 2026       |                 |
|------------------------------------------------------------------|---------------------------|-----------------|---------------------------|-----------------|
|                                                                  | Number of shares (shares) | Carrying amount | Number of shares (shares) | Carrying amount |
| Treasury stock directly held by Recruit Holdings                 | 28,856,988                | 228,809         | 35,531,650                | 278,167         |
| Recruit Holdings shares held by the BIP trust and the ESOP trust | 47,433,836                | 185,646         | 44,801,130                | 176,812         |
| Total                                                            | 76,290,824                | 414,455         | 80,332,780                | 454,980         |

#### 5. Contingencies

On-site Inspection by the Japan Fair Trade Commission

On June 2, 2026, Recruit Staffing Co., Ltd. and Staff Service Co., Ltd., which are subsidiaries within the Japan operations of the Company's staffing business, were subject to an on-site inspection by the Japan Fair Trade Commission on suspicion of violating the Antimonopoly Act. The Company is currently fully cooperating with the authorities for the inspection, and it is difficult to reasonably estimate its outcome or amount of its impact at this time.

#### 6. Significant Subsequent Events

Share Repurchase

The Company, by resolution of its Board of Directors on March 31, 2026, implemented the following share repurchase program, pursuant to Article 156 of the Companies Act as applied by replacing certain terms pursuant to Article 165, Paragraph 3 of the said Act.

(1) Details of common stock repurchased on and after July 1, 2026

|                                         |                                                          |
|-----------------------------------------|----------------------------------------------------------|
| (i) Type of shares repurchased          | Shares of common stock of Recruit Holdings               |
| (ii) Total number of shares repurchased | 5,455,200 shares                                         |
| (iii) Total purchase price              | 67,649 million yen                                       |
| (iv) Acquisition period                 | From July 1, 2026 to July 31, 2026 (delivery date basis) |

(2) Details of the Resolution by the Board of Directors on March 31, 2026

|                                               |                                                                                                                                                                                                                                 |
|-----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (i) Type of shares to be repurchased          | Shares of common stock of Recruit Holdings                                                                                                                                                                                      |
| (ii) Total number of shares to be repurchased | 64,000,000 shares (Maximum)                                                                                                                                                                                                     |
| (iii) Total purchase price                    | 350,000 million yen (Maximum)                                                                                                                                                                                                   |
| (iv) Repurchase period                        | From April 1, 2026, to the earlier of the following:<br>(1) November 30, 2026<br>(2) The date on which either the "total number of shares to be repurchased" or the "total purchase price" mentioned above reaches its maximum. |
| (v) Method of repurchases                     | (1) Market purchases on Tokyo Stock Exchange, Inc. through an appointed securities dealer with transaction discretion<br>(2) Purchases through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)                      |

(3) Status of Repurchase as of July 31, 2026 (Delivery Date Basis)

|                                          |                                            |
|------------------------------------------|--------------------------------------------|
| (i) Type of shares repurchased:          | Shares of common stock of Recruit Holdings |
| (ii) Total number of shares repurchased: | 12,518,500 shares                          |
| (iii) Total purchase price:              | 120,047 million yen                        |

(English Translation)

## Independent Auditor's Report on the Interim Review of Quarterly Consolidated Financial Statements

August 7, 2026

The Board of Directors  
Recruit Holdings Co., Ltd.Ernst & Young ShinNihon LLC  
Tokyo, JapanHitoshi Matsuoka  
Certified Public Accountant  
Designated and Engagement PartnerTakeshi Saida  
Certified Public Accountant  
Designated and Engagement PartnerRyuichiro Umano  
Certified Public Accountant  
Designated and Engagement PartnerMasashi Motohashi  
Certified Public Accountant  
Designated and Engagement Partner*Conclusion*

We have conducted an interim review of Recruit Holdings Co., Ltd.'s condensed quarterly consolidated financial statements for the first quarter (April 1, 2026 to June 30, 2026) and first three months (April 1, 2026 to June 30, 2026) of the consolidated fiscal year from April 1, 2026 to March 31, 2027, listed in the "Attachments" to the quarterly financial results, which comprise the condensed quarterly consolidated statements of financial position, condensed quarterly consolidated statements of profit or loss, condensed quarterly consolidated statements of comprehensive income, condensed quarterly consolidated statements of changes in equity, condensed quarterly consolidated statements of cash flows, and notes to condensed quarterly consolidated financial statements.

As a result of conducting our interim review, there were no matters that cause us to believe that the condensed quarterly consolidated financial statements referred to above have not been prepared in accordance with Article 5, Paragraph 2 of the Tokyo Stock Exchange's Standards Used for Preparation of Quarterly Financial Statements, etc. (however, the omission of the description prescribed in Article 5, Paragraph 5 of the Standards Used for Preparation of Quarterly Financial Statements, etc., has been applied), in all material respects.

*Basis for the Conclusion*

We conducted our interim review in accordance with interim review standards generally accepted in Japan. Our responsibility under the interim review standards is stated in the "Auditor's Responsibility for the Interim Review of the Condensed Quarterly Consolidated Financial Statements." We are independent of the Company and its consolidated subsidiaries in accordance with the provisions related to professional ethics in Japan (including provisions applicable to the financial statement audits of public interest entities (PIE)), and are fulfilling other ethical responsibilities as an auditor. We believe that we have obtained sufficient and appropriate evidence to provide a basis for our conclusion.

*Responsibilities of Management, Audit and Supervisory Board Members and Audit and Supervisory Board for the Condensed Quarterly Consolidated Financial Statements*

Management is responsible for the preparation of condensed quarterly financial statements in accordance with Article 5, Paragraph 2 of the Tokyo Stock Exchange's Standards Used for Preparation of Quarterly Financial Statements, etc. (however, the omission of the description prescribed in Article 5, Paragraph 5 of the Standards Used for Preparation of Quarterly Financial Statements, etc., has been applied), and for designing and operating such internal control as management determines is necessary to enable the preparation of the condensed quarterly consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the condensed quarterly consolidated financial statements, management is responsible for assessing whether it is appropriate to prepare the condensed quarterly consolidated financial statements in accordance with the premise of a going concern, and for disclosing matters relating to going concern when it is required to do so in accordance with Article 5, Paragraph 2 of the Tokyo Stock Exchange's Standards Used for Preparation of Quarterly Financial Statements, etc. (however, the omission of the description prescribed in Article 5, Paragraph 5 of the Standards Used for Preparation of Quarterly Financial Statements, etc., has been applied).

Audit and Supervisory Board members and Audit and Supervisory Board are responsible for monitoring the execution of Directors' duties related to designing and operating the financial reporting process.

*Auditor's Responsibilities for the Interim Review of the Condensed Quarterly Consolidated Financial Statements*

Our responsibility is to give a conclusion on the condensed quarterly consolidated financial statements from an independent standpoint in an interim review report based on our interim review.

As part of an interim review in accordance with interim review standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the interim review. We also:

- Ask questions primarily to management and persons responsible for financial and accounting matters, perform analytical procedures and other interim review procedures. Interim review procedures are more limited procedures than audits of annual financial statements performed in accordance with auditing standards generally accepted in Japan.

- If we determine that there is significant uncertainty in regard to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern, we conclude, based on the evidence obtained, whether there are any matters that cause us to believe that the condensed quarterly consolidated financial statements have not been prepared in accordance with Article 5, Paragraph 2 of the Tokyo Stock Exchange's Standards Used for Preparation of Quarterly Financial Statements, etc. (however, the omission of the description prescribed in Article 5, Paragraph 5 of the Standards Used for Preparation of Quarterly Financial Statements, etc., has been applied). In addition, if there is significant uncertainty concerning the premise of a going concern, we are required to call attention to the notes to the condensed quarterly consolidated financial statements in the interim review report, or if the notes to the condensed quarterly consolidated financial statements pertaining to the significant uncertainty are inappropriate, issue a modified opinion or a negative opinion on the condensed quarterly consolidated financial statements. While our conclusion is based on the evidence obtained up to the date of the interim review report, depending on future events or conditions, an entity may be unable to continue as a going concern.

- Assess whether there are any matters that cause us to believe that the presentation of and notes to the condensed quarterly consolidated financial statements have not been prepared in accordance with Article 5, Paragraph 2 of the Tokyo Stock Exchange's Standards Used for Preparation of Quarterly Financial Statements, etc. (however, the omission of the description prescribed in Article 5, Paragraph 5 of the Standards Used for Preparation of Quarterly Financial Statements, etc., has been applied).

- Obtain evidence regarding the financial statements of the Company and its consolidated subsidiaries that forms the basis for giving a conclusion on the condensed quarterly consolidated financial statements. We are responsible for direction, supervision and inspections relating to the interim review of the condensed quarterly consolidated financial statements. We remain solely responsible for our conclusion.

We communicate with the Audit and Supervisory Board members and Audit and Supervisory Board regarding the planned scope and timing of the interim review and material interim review findings.

We also provide the Audit and Supervisory Board members and Audit and Supervisory Board with a statement that we have complied with the ethical requirements in Japan regarding independence, and communicate to them all relationships and other matters that may reasonably be thought to have impacts on our independence, and where applicable, related measures in order to eliminate obstruction factors or safeguards to reduce them to an acceptable level.

*Conflicts of Interest*

We have no interest in the Company which should be disclosed in accordance with the Certified Public Accountants Act.

The original Independent Auditor's Interim Review Report related to the condensed quarterly consolidated financial statements is in Japanese. This English translation is prepared only for readers' convenience.

*Notes:*

1. The above is a digital version of the matters stated in the original interim review report. The original is stored separately by the Holding Company (the company submitting the quarterly financial results).
2. XBRL data and HTML data are not included in the scope of the interim review.