Translation

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Consolidated Financial Results for the Year Ended June 30, 2026 (Based on Japanese GAAP)

August 7, 2026

Company name: MAEDAKOSEN CO., LTD.
Stock exchange listing: Tokyo Stock Exchange
Stock code: 7821 URL https://www.maedakosen.jp/
Representative: President and COO Takahiro Maeda
Inquiries: Director, Managing Executive Officer Yasuo Saito TEL 0776-51-3535
Scheduled date of ordinary general meeting of shareholders: September 25, 2026
Scheduled date to file Securities Report: September 18, 2026
Scheduled date to commence dividend payments: September 28, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended June 30, 2026 (from July 1, 2025 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended June 30, 2026	71,389	11.4	12,033	0.1	12,892	5.2	9,571	0.9
Fiscal year ended June 30, 2025	64,108	14.8	12,026	12.0	12,259	9.1	9,489	18.9

Note: Comprehensive income For the fiscal year ended June 30, 2026: ¥ 10,311 million [11.2%]
For the fiscal year ended June 30, 2025: ¥ 9,274 million [15.0%]

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/ total assets	Operating profit/ net sales
	Yen	Yen	%	%	%
Fiscal year ended June 30, 2026	142.66	142.43	13.2	14.2	16.9
Fiscal year ended June 30, 2025	139.93	139.70	14.5	14.7	18.8

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended June 30, 2026: ¥ 0 million
For the fiscal year ended June 30, 2025: ¥ (0) million

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of June 30, 2026	94,856	76,179	80.2	1,141.39
As of June 30, 2025	86,959	68,446	78.6	1,019.63

Reference: Equity
As of June 30, 2026: ¥ 76,114 million
As of June 30, 2025: ¥ 68,381 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
As of June 30, 2026	10,945	(3,684)	(4,190)	26,175
As of June 30, 2025	13,408	(7,829)	(4,711)	22,260

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended June 30, 2025	–	12.00	–	14.00	26.00	1,755	18.6	2.7
Fiscal year ended June 30, 2026	–	14.00	–	16.00	30.00	2,007	21.0	2.8
Fiscal year ending June 30, 2027 (Forecast)	–	16.00	–	16.00	32.00		22.2	

Note: Revisions to the forecast of cash dividends most recently announced: Yes
Please refer to the "Notice regarding year-end dividends forecast for the fiscal year ended June 30, 2026" for revisions to the forecast of cash dividends released on August 7, 2026.

3. Forecast of consolidated financial results for the fiscal year ending June 30, 2027 (from July 1, 2026 to June 30, 2027)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
2nd quarter	38,400	1.3	6,500	(9.4)	6,700	(14.7)	5,300	(2.0)	79.48
Full year	73,500	3.0	12,500	3.9	12,900	0.1	9,600	0.3	143.96

4. Notes

(1) Significant changes in the scope of consolidation during the fiscal year ended June 30, 2026: No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No
Changes in accounting policies due to other reasons: No
Changes in accounting estimates: No
Restatement: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	68,080,612 shares	As of June 30, 2025	68,080,612 shares

Number of treasury shares at the end of the period

As of June 30, 2026	1,394,575 shares	As of June 30, 2025	1,015,775shares

Average number of shares during the period

Fiscal year ended June 30, 2026	67,089,582 shares	Fiscal year ended June 30, 2025	67,815,852 shares

* Consolidated financial results reports are exempt from review conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters
The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Actual business and other results may differ substantially due to various factors. Please refer to "(4) Future outlook" of "1. Overview of operating results" on page 6 of the attached materials for the suppositions that form the assumptions for the earnings forecasts and cautions regarding the use of the earnings forecasts.

Table of contents of attached materials

Index

1. Overview of operating results 4
   (1) Overview of operating results for the current fiscal year 4
   (2) Overview of financial position for the current fiscal year 5
   (3) Overview of cash flows for the current fiscal year 6
   (4) Future outlook 6
   (5) Basic policy regarding the distribution of profit and dividends for the current fiscal year and the next fiscal year 9
2. Basic policy on adoption of accounting standards 10
3. Consolidated financial statements and significant notes thereto 11
   (1) Consolidated balance sheets 11
   (2) Consolidated statements of income and consolidated statements of comprehensive income 13
      Consolidated statements of income 13
      Consolidated statements of comprehensive income 14
   (3) Consolidated statement of changes in equity 15
   (4) Consolidated statements of cash flows 17
   (5) Notes to consolidated financial statements 19
      (Notes on going concern assumptions) 19
      (Notes on segment information) 19
      (Notes on per share information) 22
      (Notes on significant subsequent events) 22

1. Overview of operating results

(1) Overview of operating results for the current fiscal year

During the fiscal year under review, the Japanese economy continued to recover gradually due to the improvement in the job market and income environment, as well as steady capital investment by companies. On the other hand, the outlook remains uncertain due to factors including the impact of sustained price increases on consumer spending, as well as US trade policies and overseas economic trends, fluctuations in financial and capital markets, and rising geopolitical risks including the situation in the Middle East.

Operating under these conditions, the Group has been taking various measures based on the medium term business plan, Global Vision ∞ "PART II" (FY2023-FY2026) announced in August 2023.

In regards to strengthening existing businesses, we have made systematic facility investments for the purpose of expanding R&D (research and development) and improving production in order to provide high value-added products and techniques. In regards to M&A, we worked to create early synergies by focusing on PMI of subsidiaries acquired in the previous fiscal year. In regards to expansion of global network, we actively developed initiatives to sell the Group's products such as construction-related materials and forged automobile wheels in the global market.

With regard to operating results for the current fiscal year, the Industrial Infrastructure Business posted a decrease in sales due to a reactionary decline from large transactions in the previous period. However, the Social Infrastructure Business saw a significant increase in sales, driven by robust demand for civil engineering and construction materials related to public works against the backdrop of factors such as national resilience measures, as well as the full-year contribution from performance of the two companies consolidated in the previous fiscal year. As a result, net sales for fiscal year ended June 30, 2026 were ¥71,389 million (up 11.4% year on year), exceeding the previous fiscal year and setting a new record high. In terms of profits, operating profit was ¥12,033 million (up 0.1% year on year), ordinary profit was ¥12,892 million (up 5.2% year on year) due mainly to the recording of foreign exchange gains, and profit attributable to owners of the parent was ¥9,571 million (up 0.9% year on year), all of which were record highs.

Operating results by segment are as follows.

(Social Infrastructure Business)

In our main civil engineering materials business, public works investments related to national resilience measures, disaster mitigation, and disaster prevention remained strong, while embankment reinforcement materials, which are the Company's main products, and marine-related materials performed strongly, in addition to other materials performing well overall. As a result, sales and profits exceeded the performance of the previous fiscal year. In non-woven fabric products business, sales of various automotive materials were strong, but sales of medical and health materials were sluggish, resulting in decreases in both sales and profits.

As for other businesses, while the marine products processing business was affected by a decline in unit sales prices of its main products, the agricultural supplies business achieved strong performance in harmful animal control products. As a result of such factors, sales and profits were in line with those of the previous fiscal year overall. Furthermore, the performances of the companies that became subsidiaries in the previous period progressed steadily and contributed to the increase in sales and profits of this segment.

Based on the factors described above, net sales of this business were ¥46,792 million (up 28.6% year on year), and operating profit was ¥8,855million (up 20.4% year on year).

(Industrial Infrastructure Business)

In the automobile wheel business, BBS Japan Co., Ltd. achieved strong domestic and overseas OEM sales, while domestic and overseas aftermarket sales progressed largely according to plan, resulting in sales and profits exceeding those of the previous fiscal year. With regard to wheel sales in Europe by BBS Japan's German subsidiary BBS Motorsport GmbH, on the other hand, sales and profits fell below those of the previous fiscal year due to a decrease in sales and a corresponding decline in profit margins resulting from a reactionary decline from large transactions in the previous fiscal year.

With regard to apparel and various industrial materials, sales of main products such as wiping cloth products for precision equipment performed strongly, and both sales and profits exceeded the performance of the previous fiscal year.

Based on the factors described above, net sales of this business were ¥24,596 million (down 11.2% year on year), and operating profit was ¥4,704 million (down 21.7% year on year).

(2) Overview of financial position for the current fiscal year

(Assets)

As of June 30, 2026, total assets amounted to ¥94,856 million, an increase of ¥7,896 million from the end of the previous fiscal year. Current assets increased by ¥5,701 million from the end of the previous fiscal year. This was mainly due to increases of ¥3,915 million in cash and deposits, ¥1,264 million in electronically recorded monetary claims – operating, ¥642 million in raw materials and supplies, and ¥623 million in work in process, despite decreases of ¥547 million in notes and accounts receivable - trade, and contract assets. Non-current assets increased by ¥2,195 million from the end of the previous fiscal year. This was mainly due to increases of ¥2,691 million in property, plant and equipment, despite decreases of ¥417 million in investments and other assets.

(Liabilities)

As of June 30, 2026, total liabilities amounted to ¥18,677 million, an increase of ¥164 million from the end of the previous fiscal year. Current liabilities increased by ¥592 million from the end of the previous fiscal year. This was mainly due to increases of ¥791 million in income taxes payable, ¥683 million in notes and accounts payable – trade and ¥269 million in provision for bonuses, despite decreases of ¥772 million in accounts payable – other and ¥345 million in electronically recorded obligations – operating. Non-current liabilities decreased by ¥428 million from the end of the previous fiscal year. This was mainly due to decreases of ¥208 million in lease liabilities, ¥176 million in long-term borrowings, and ¥79 million in retirement benefit liability.

(Net assets)

As of June 30, 2026, total net assets amounted to ¥76,179 million, an increase of ¥7,732 million from the end of the previous fiscal year. This was mainly due to an increase of ¥7,691 million in retained earnings and ¥924 million in foreign currency translation adjustment, despite a decrease of ¥706 million in treasury shares.

(3) Overview of cash flows for the current fiscal year

At the end of the current fiscal year, cash and cash equivalents totaled ¥26,175 million, an increase of ¥3,915 million (up 17.6%) from the end of the previous fiscal year.
The status of each cash flow and their factors during the current fiscal year are as follows.

(Cash flows from operating activities)
Net cash provided by operating activities totaled ¥10,945 million. This was mainly due to inflows such as profit before income taxes of ¥13,556 million, depreciation of ¥3,627 million, and outflows such as income taxes paid of ¥3,498 million.

(Cash flows from investing activities)
Net cash used in investing activities totaled ¥3,684 million. This was mainly due to an inflow such as ¥890 million of proceeds from sale of investment securities, and outflows such as ¥4,879 million of purchase of property, plant and equipment.

(Cash flows from financing activities)
Net cash used in financing activities totaled ¥4,190 million. This was mainly due to outflows such as ¥1,878 million of dividends paid, ¥1,086 million of repayments of lease liabilities, ¥938 million of purchase of treasury shares.

(4) Future outlook

With regard to the outlook for the Japanese economy, while a continued gradual recovery is expected against the backdrop of improvements in the employment and income environment along with steady capital investment, the outlook is expected to remain uncertain due to factors including geopolitical risks such as protracted conflicts in the Middle East and Ukraine, persistently high raw material costs, and the impact of sustained price increases on corporate earnings and consumer spending.

During the fiscal year ending June 30, 2027, the final fiscal year of the medium-term business plan, Global Vision ∞ “PART II” (FY2023-FY2026), we will continue steadily implementing various measures to achieve the initial numerical targets.
With the Group operating in business fields that are closely aligned with the direction of the government’s regional future strategy, we believe this will give rise to more business opportunities going forward against a backdrop of escalating social demands encompassing measures to address the aging of social infrastructure, disaster prevention and disaster mitigation, and national resilience. Under these circumstances, in order to achieve sustainable growth into the future, the Group will strive to enhance corporate value by leveraging our product development capabilities based on the materials processing technologies we have cultivated to date, our ability to respond to needs at manufacturing sites, and our track record of business expansion through M&A, while expanding business platform and strengthening domestic and overseas networks based on the growth strategy set forth in the medium term business plan.
In addition, although we face a business environment marked by the likelihood of rising manufacturing costs associated with persistently high raw material costs and rising prices, we will continue our efforts to reduce costs through productivity improvements while also working to maintain and improve profitability, which will involve introducing measures such as diversifying procurement sources, adopting other Group-wide initiatives to enhance our procurement capabilities, and setting appropriate sales prices.

With regard to the Social Infrastructure Business, we anticipate that strong performance will continue going forward with respect to public investment related to national resilience measures, and that robust demand will persist with respect to products for social infrastructure, which is the Group’s strength. In addition, we anticipate sales and profit growth in the Social Infrastructure Business overall, driven by profitability gains attained by drawing on synergies derived from our integration with Maedakosen Industrial Products Co., Ltd., which became a subsidiary in the previous fiscal year, as well as by efforts across Group companies to expand sales of products that are aligned with market needs.

In the Industrial Infrastructure Business, we anticipate sales and profit growth despite ongoing concerns regarding developments with respect to US trade policies in the automobile wheel business, given an outlook for robust OEM demand from automotive manufacturers in Japan and abroad, along with effects of sales measures that draw on recognition of the BBS brand in the aftermarket business. We anticipate that the new painting plant, slated to commence full-scale operations around November 2026, will begin contributing to performance from the fiscal year ending June 30, 2028.

In the apparel and various industrial materials business, we anticipate sales and profit growth given projections for persistently favorable sales results of our mainstay wiping cloth products amid a robust market for electronic device equipment applications.

Based on the above, for the fiscal year ending June 30, 2027, we forecast consolidated net sales of ¥73,500 million (up 3.0% year on year), operating profit of ¥12,500 million (up 3.9% year on year), ordinary profit of ¥12,900 million (up 0.1% year on year), and profit attributable to owners of parent of ¥9,600 million (up 0.3% year on year).
The forecasted operating results for each segment are as follows.

(Millions of yen)

Segment	Net sales		Operating profit	
	Current fiscal year	Next fiscal year outlook	Current fiscal year	Next fiscal year outlook
Social infrastructure business	46,792	47,000	8,855	9,300
Industry infrastructure business	24,596	26,500	4,704	5,000
Common	—	—	(1,526)	(1,800)
Total	71,389	73,500	12,033	12,500

<Global Vision ∞>

As concrete measures for the above growth strategy, the group published its medium term business plan, “GLOBAL VISION ∞” on November 1, 2019. The measures to achieve these goals are “(1) Strengthen existing businesses and launching new businesses,” “(2) Expanding areas of business through M&A,” “(3) Expansion of global network,” and “(4) ESG+H (*New from FY2023).”

To implement the measures, we make active facility investments for the purpose of expanding R&D (research and development) and enhancing the production capacity in order to provide high value-added products and techniques, in the existing business. Further, in order to go forward into new business fields, irrespective of the existing ones, the group will continue practicing M&A and also promote business for fostering investments with the purpose of creating business synergies, while utilizing the results and know-hows achieved through the past merges and acquisitions. Besides, we aim to expand market shares of the group products by taking advantages of the technologies and sales networks in Japan and overseas and developing our businesses on a global basis.

In the Global Vision ∞ “PART II” (FY2023-FY2026), which is announced in August 2023, it is expected that the group will achieve the sales of ¥70 billion and operating profit of ¥12 billion in the fiscal year ending June 2027, which is the last year of the term of the PART II.

More specifically, in the PART II, facility investments amounting to ¥15 billion over the four years are planned as the investments to growing areas in the group businesses. The facility investments are intended for not only enhancing the production capacity but also increasing production efficiency through automation of product lines and labor savings, which are expected to contribute to our business performance in turn. In PART II, we have positioned “(2) Expanding areas of business through M&A” as a priority measure, and have set a total of ¥20 billion for M&A investment budget over four years, with the aim of accelerating growth through M&A. Under “(3) Expansion of global network,” we have made it a goal to increase the overseas sales ratio of the group up to 30% in the fiscal year ending June 2027.

In addition, as of PART II, the Group is actively addressing “(4) ESG + H,” positioning not only ESG (Environment, Social, Governance) but also H (Human, Health) as an important perspective related to all corporate activities. In particular, for initiatives related to human capital, the Group will strengthen investment in human capital, such as by continuously raising wages as well as by reviewing the internal training system in order to provide opportunities to learn and an environment in which employees can achieve self-growth.

（Progress of numerical targets）

(Millions of yen)

	Fiscal year ended June 30, 2023 (Actual)	Fiscal year ended June 30, 2024 (Actual)	Fiscal year ended June 30, 2025 (Actual)	Fiscal year ending June 30, 2026 (Actual)	Fiscal year ending June 30, 2027 (Forecast)	Fiscal year ending June 30, 2027 (Original Plan)
Net sales	50,204	55,833	64,108	71,389	73,500	70,000
Operating profit	8,493	10,736	12,026	12,033	12,500	12,000
EBITDA	11,682	14,106	15,515	15,737	16,600	15,000
Profit attributable to owners of parent	5,258	7,979	9,489	9,571	9,600	8,000
ROE	12.4%	15.1%	14.5%	13.2%	12.0%	12% or more

The above forecasts are based on information available as of the date of publication of this document, and actual results may differ from the forecasts due to various factors.

(5) Basic policy regarding the distribution of profit and dividends for the current fiscal year and the next fiscal year

The Company understands that returning our profits to shareholders is one of important business issues. We will continue to pay a progressive dividend, as we have since listing, taking account of the future business development and the financial outlook for the current fiscal year and the medium to long-term outlook. We plan to use the internal reserve effectively in facility investments and R&D to improve future profitability of the Group through maintaining or enhancing its competitiveness, as well as in M&A leading to increased business fields and improved business performance.

The interim dividend for the period ended in June 2026 was distributed as an ordinary dividend of ¥14 per share. In addition, with regard to the year-end dividend, in light of the favorable consolidated business performance and the above policy, we plan to pay an ordinary dividend of ¥16 per share, an increase of ¥2 from the most recent forecast of ¥14 per share.

For the fiscal year ending in June 2027, the interim and year-end dividends are planned to be each ¥16 per share, which means the annual dividend will be ¥32 per share (entirely ordinary dividend).

2. Basic policy on adoption of accounting standards

For the time being, the Group's policy is to prepare consolidated financial statements in accordance with Japanese GAAP, taking into consideration the comparability of consolidated financial statements from period to period and the comparability among companies.

As for the application of International Financial Reporting Standards, we will take appropriate measures in consideration of various circumstances in Japan and overseas in the future.

3. Consolidated financial statements and significant notes thereto

(1) Consolidated balance sheets

(Millions of yen)

	As of June 30, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	22,270	26,185
Notes and accounts receivable - trade, and contract assets	10,221	9,674
Electronically recorded monetary claims - operating	5,198	6,462
Merchandise and finished goods	8,215	8,117
Work in process	2,220	2,843
Raw materials and supplies	5,676	6,318
Short-term loans receivable from subsidiaries and associates	29	—
Current portion of long-term loans receivable from subsidiaries and associates	120	—
Other	933	989
Allowance for doubtful accounts	(22)	(27)
Total current assets	54,862	60,564
Non-current assets		
Property, plant and equipment		
Buildings and structures	19,301	20,479
Accumulated depreciation	(9,062)	(9,539)
Buildings and structures, net	10,239	10,940
Machinery, equipment and vehicles	28,384	29,616
Accumulated depreciation	(21,524)	(23,113)
Machinery, equipment and vehicles, net	6,859	6,503
Land	6,436	7,071
Leased assets	5,049	5,794
Accumulated depreciation	(2,373)	(2,816)
Leased assets, net	2,676	2,977
Construction in progress	381	1,822
Other	6,505	6,731
Accumulated depreciation	(5,627)	(5,884)
Other, net	878	847
Total property, plant and equipment	27,470	30,162
Intangible assets		
Software	194	234
Software in progress	19	4
Trademark right	411	362
Other	858	803
Total intangible assets	1,484	1,405
Investments and other assets		
Investment securities	935	426
Long-term loans receivable from subsidiaries and associates	—	120
Deferred tax assets	1,434	1,479
Other	773	699
Allowance for doubtful accounts	—	(0)
Total investments and other assets	3,142	2,724
Total non-current assets	32,097	34,292
Total asset	86,959	94,856

(Millions of yen)

	As of June 30, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,598	3,281
Electronically recorded obligations - operating	1,134	788
Current portion of long-term borrowings	270	208
Accounts payable - other	2,808	2,036
Lease liabilities	656	745
Income taxes payable	3,315	4,107
Provision for bonuses	1,098	1,368
Other	832	769
Total current liabilities	12,713	13,305
Non-current liabilities		
Long-term borrowings	355	179
Long-term accounts payable - other	612	612
Lease liabilities	2,588	2,380
Deferred tax liabilities	234	230
Provision for retirement benefits for directors (and other officers)	61	64
Retirement benefit liability	1,795	1,716
Other	151	187
Total non-current liabilities	5,799	5,371
Total liabilities	18,513	18,677
Net assets		
Shareholders’ equity		
Share capital	6,422	6,422
Capital surplus	7,736	7,744
Retained earnings	54,635	62,327
Treasury shares	(1,915)	(2,621)
Total shareholders’ equity	66,879	73,872
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	347	74
Foreign currency translation adjustment	1,105	2,030
Remeasurements of defined benefit plans	48	137
Total accumulated other comprehensive income	1,502	2,242
Share acquisition rights	64	64
Total net assets	68,446	76,179
Total liabilities and net assets	86,959	94,856

(2) Consolidated statements of income and consolidated statements of comprehensive income
Consolidated statements of income

(Millions of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Net sales	64,108	71,389
Cost of sales	40,315	44,848
Gross profit	23,792	26,541
Selling, general and administrative expenses		
Packing and transportation costs	2,063	2,854
Design consignment expenses	114	102
Remuneration for directors (and other officers)	533	395
Salaries and allowances	2,792	3,348
Provision for bonuses	552	841
Retirement benefit expenses	207	97
Provision for retirement benefits for directors (and other officers)	4	7
Legal welfare expenses	562	733
Travel and transportation expenses	338	429
Commission expenses	432	479
Depreciation	252	274
Other	3,911	4,943
Total selling, general and administrative expenses	11,766	14,507
Operating profit	12,026	12,033
Non-operating income		
Interest income	105	133
Dividend income	18	10
Foreign exchange gains	—	652
Insurance claim income	142	162
Subsidy income	207	101
Compensation income	96	—
Gain on sale of non-current assets	190	16
Other	89	133
Total non-operating income	850	1,210
Non-operating expenses		
Interest expenses	92	85
Foreign exchange losses	316	—
Loss on retirement of non-current assets	140	204
Other	68	62
Total non-operating expenses	617	351
Ordinary profit	12,259	12,892
Extraordinary income		
Gain on extinguishment of tie-in shares	—	4
Gain on sale of investment securities	—	660
Gain on bargain purchase	1,146	—
Total extraordinary income	1,146	664
Extraordinary losses		
Loss on investments	488	—
Total extraordinary losses	488	—
Profit before income taxes	12,917	13,556
Income taxes - current	3,745	4,066
Income taxes - deferred	(316)	(80)
Total income taxes	3,428	3,985
Profit	9,489	9,571
Profit attributable to owners of parent	9,489	9,571

Consolidated statements of comprehensive income

(Millions of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Profit	9,489	9,571
Other comprehensive income		
Valuation difference on available-for-sale securities	31	△273
Foreign currency translation adjustment	(232)	924
Remeasurements of defined benefit plans, net of tax	(13)	88
Total other comprehensive income	(214)	740
Comprehensive income	9,274	10,311
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	9,274	10,311

(3) Consolidated statement of changes in equity

Fiscal year ended June 30, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	6,422	7,711	46,711	(107)	60,737
Changes during period					
Dividends of surplus			(1,564)		(1,564)
Profit attributable to owners of parent			9,489		9,489
Purchase of treasury shares				(1,895)	(1,895)
Disposal of treasury shares		25		87	112
Net changes in items other than shareholders' equity					
Total changes during period	—	25	7,924	(1,807)	6,142
Balance at end of period	6,422	7,736	54,635	(1,915)	66,879

	Accumulated other comprehensive income				Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasure-ments of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	316	1,338	62	1,717	68	62,522
Changes during period						
Dividends of surplus						(1,564)
Profit attributable to owners of parent						9,489
Purchase of treasury shares						(1,895)
Disposal of treasury shares						112
Net changes in items other than shareholders' equity	31	(232)	(13)	(214)	(3)	(218)
Total changes during period	31	(232)	(13)	(214)	(3)	5,923
Balance at end of period	347	1,105	48	1,502	64	68,446

Fiscal year ended June 30, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	6,422	7,736	54,635	(1,915)	66,879
Changes during period					
Dividends of surplus			(1,879)		(1,879)
Profit attributable to owners of parent			9,571		9,571
Purchase of treasury shares				(938)	(938)
Disposal of treasury shares		7		231	238
Net changes in items other than shareholders' equity					
Total changes during period	—	7	7,691	(706)	6,992
Balance at end of period	6,422	7,744	62,327	(2,621)	73,872

	Accumulated other comprehensive income				Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasure-ments of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	347	1,105	48	1,502	64	68,446
Changes during period						
Dividends of surplus						(1,879)
Profit attributable to owners of parent						9,571
Purchase of treasury shares						(938)
Disposal of treasury shares						238
Net changes in items other than shareholders' equity	(273)	924	88	740	—	740
Total changes during period	(273)	924	88	740	—	7,732
Balance at end of period	74	2,030	137	2,242	64	76,179

(4) Consolidated statements of cash flows

(Millions of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	12,917	13,556
Depreciation	3,451	3,627
Amortization of goodwill	38	76
Gain on negative goodwill	(1,146)	—
Share-based payment expenses	96	175
Increase(decrease) in allowance for doubtful accounts	(33)	3
Increase (decrease) in provision for retirement benefits for directors (and other officers)	5	2
Increase (decrease) in retirement benefit liability	310	50
Increase (decrease) in provision for bonuses	(97)	269
Interest and dividend income	(123)	(144)
Interest expenses	92	85
Foreign exchange losses (gains)	9	(603)
Loss (gain) on sale of investment securities	—	(660)
Insurance claim income	(142)	(162)
Subsidy income	(207)	(101)
Compensation income	(96)	—
Loss on investments	488	—
Decrease (increase) in trade receivables	1,691	(650)
Decrease (increase) in inventories	325	(696)
Increase (decrease) in trade payables	(1,495)	309
Other, net	(343)	(923)
Subtotal	15,740	14,214
Interest and dividends received	123	138
Interest paid	(92)	(84)
Proceeds from insurance income	142	162
Subsidies received	—	13
Proceeds from compensation	96	—
Income taxes paid	(2,601)	(3,498)
Net cash provided by (used in) operating activities	13,408	10,945

(Millions of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Cash flows from investing activities		
Payments into time deposits	(1,520)	(20)
Proceeds from withdrawal of time deposits	1,520	20
Purchase of property, plant and equipment	(2,149)	(4,879)
Payments for retirement of property, plant and equipment	(22)	(36)
Proceeds from sale of property, plant and equipment	315	97
Purchase of intangible assets	(69)	(105)
Proceeds from sale of intangible assets	187	—
Subsidies received	207	207
Purchase of investment securities	(5)	(5)
Proceeds from sale of investment securities	—	890
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(6,307)	—
Purchase of insurance funds	(2)	—
Proceeds from cancellation of insurance funds	74	119
Other, net	(58)	29
Net cash provided by (used in) investing activities	(7,829)	(3,684)
Cash flows from financing activities		
Repayments of long-term borrowings	(582)	(286)
Repayments of lease liabilities	(656)	(1,086)
Purchase of treasury shares	(1,909)	(938)
Dividends paid	(1,563)	(1,878)
Other, net	0	—
Net cash provided by (used in) financing activities	(4,711)	(4,190)
Effect of exchange rate change on cash and cash equivalents	(28)	836
Net increase (decrease) in cash and cash equivalents	839	3,907
Cash and cash equivalents at beginning of period	21,421	22,260
Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	—	8
Cash and cash equivalents at end of period	22,260	26,175

(5) Notes to consolidated financial statements

(Notes on going concern assumptions)

Not applicable.

(Notes on segment information)

(Segment information)

1. Overview of reportable segment

The reporting segments of the group are components of the company for which separate financial information is available and which are periodically reviewed by the board meeting to make decisions in allocation of business resources and evaluate its business performance.

The group is constituted of business segments, which are determined based on the products and services it offers and taking its economic characteristics and some other elements into consideration. Two of the business segments, namely, “Social Infrastructure Business”, and “Industrial Infrastructure Business” were selected as the reporting segments on the basis of aggregation and quantitative criteria.

In our “Social Infrastructure Business”, embankment reinforcement materials, geotextiles used in civil engineering, riverbank protection materials, slope disaster prevention products, adhesive anchors, polluted water diffusion prevention boom, plastic wood, drainage materials, polymer cement mortar, vegetation products, thinned wood products, non-woven fabric products, etc. are manufactured and sold.

In addition, our consolidated subsidiary, Maedakosen Industrial Products Co., Ltd., manufactures, processes and sells synthetic resin products, civil engineering materials, construction materials and piping materials. MIRAI no Agri CO., LTD., which is a consolidated subsidiary of MAEDAKOSEN, manufactures and sells harmful animal control products and agricultural supplies, designs, builds, and sells horticultural greenhouses and cultivation systems, and sells dairy farming products.

Besides, MIRAI TECHNO CO., LTD. manufactures and sells tents and canvas products and ocean civil engineering items, etc.; OKINAWA KOSEN CO., LTD. manufactures, sells, and rents civil engineering materials; Seven Chemical Inc. manufactures and sells waterproofing, protective, and finishing materials for exterior walls. And, SAIKOBO CO., LTD., plans, designs, manufactures and sells supplies for kindergartens and nursery schools and playground equipment; and Kushiro High-Meal Co., Ltd. manufactures and sells fish meal and fish oil.

In our “Industrial Infrastructure Business”, BBS Japan Co., Ltd., which is our consolidated subsidiary, manufactures and sells light alloy forged wheels for automobiles. MIRAI KOSEN CO., LTD., manufacturers, processes, and sells flat display panels used in a clean room and wiping cloth for precision equipment, as well as name ribbons, narrow woven and knit fabric secondary products including various industrial fibers, circular-knit products for apparel and various industrial materials, etc.

2. Calculation of net sales, profit or loss, assets and other items by reportable segment

The accounting method of business segments that are reported is in accordance with the accounting policies adopted to prepare the consolidated financial statements. Profits of reportable segments are based on operating profit.

Intersegment income and transfers are based on prevailing market prices.

3. Information on net sales, profit or loss, assets and other items by reportable segment and income breakdown information.

Fiscal year ended June 30, 2025

(Millions of yen)

	Reportable segments			Adjustments (Note 1)	Amount reported on the consolidated financial statements (Note 2)
	Social Infrastructure Business	Industrial Infrastructure Business	Total		
Net sales					
Income from contracts with customers	36,395	27,713	64,108	－	64,108
Sales to external customers	36,395	27,713	64,108	－	64,108
Inter-segment sales and transfers	7	4	11	(11)	－
Total	36,402	27,717	64,120	(11)	64,108
Segment income	7,355	6,010	13,365	(1,339)	12,026
Segment assets	37,828	31,690	69,519	17,440	86,959
Other Items					
Depreciation	1,006	2,354	3,361	90	3,451
Amortization of goodwill	38	－	38	－	38
Increase of property, plant and equipment and intangible assets	777	1,306	2,083	21	2,105

Notes: 1. Details of adjustments are as follows.

(1) Adjustments for segment income of ¥(1,339) million are corporate expenses not allocated to an individual reportable segment. Corporate expenses primarily consist of expenses related to the administrative departments of the Company.

(2) Adjustments for segment assets of ¥17,440 million are corporate assets not allocated to an individual reportable segment. Corporate assets primarily consist of the Company’s surplus operating funds (cash and deposits) and assets related to administrative operations.

(3) Adjustments for depreciation of other items of ¥90 million are depreciation of corporate assets. And, adjustments for increase of property, plant and equipment and intangible assets of ¥21 million are increase of corporate assets.

2. Segment income is adjusted to the operating profit recorded on the consolidated statements of income.

Fiscal year ended June 30, 2026

(Millions of yen)

	Reportable segments			Adjustments (Note 1)	Amount reported on the consolidated financial statements (Note 2)
	Social Infrastructure Business	Industrial Infrastructure Business	Total		
Net sales					
Income from contracts with customers	46,792	24,596	71,389	–	71,389
Sales to external customers	46,792	24,596	71,389	–	71,389
Inter-segment sales and transfers	6	0	7	(7)	–
Total	46,799	24,597	71,396	(7)	71,389
Segment income	8,855	4,704	13,559	(1,526)	12,033
Segment assets	39,720	36,205	75,925	18,931	94,856
Other Items					
Depreciation	1,255	2,284	3,539	87	3,627
Amortization of goodwill	76	–	76	–	76
Increase of property, plant and equipment and intangible assets	801	4,510	5,311	654	5,966

Notes: 1. Details of adjustments are as follows.
(1) Adjustments for segment income of ¥(1,526) million are corporate expenses not allocated to an individual reportable segment. Corporate expenses primarily consist of expenses related to the administrative departments of the Company.
(2) Adjustments for segment assets of ¥18,931 million are corporate assets not allocated to an individual reportable segment. Corporate assets primarily consist of the Company’s surplus operating funds (cash and deposits) and assets related to administrative operations.
(3) Adjustments for depreciation of other items of ¥87 million are depreciation of corporate assets. And, adjustments for increase of property, plant and equipment and intangible assets of ¥654 million are increase of corporate assets.
2. Segment income is adjusted to the operating profit recorded on the consolidated statements of income.

(Information Concerning the Amount of Goodwill Amortized and the Balance of Unamortized Goodwill by Reporting Segment)

Fiscal year ended June 30, 2025

(Millions of yen)

	Social Infrastructure Business	Industrial Infrastructure Business	Common	Total
Amortization of current period	38	–	–	38
Balance at end of period	267	–	–	267

Fiscal year ended June 30, 2026

(Millions of yen)

	Social Infrastructure Business	Industrial Infrastructure Business	Common	Total
Amortization of current period	76	–	–	76
Balance at end of period	190	–	–	190

(Information Concerning the Gain on Negative Goodwill by Reporting Segment)

Fiscal year ended June 30, 2025

In the current consolidated fiscal year, we recognized a gain on negative goodwill in the "Social Infrastructure Business" following the acquisition of shares in Mitsui Chemical Industrial Products Co., Ltd., making it a subsidiary. The amount of negative goodwill recognized due to this event was 1,146 million yen.

Fiscal year ended June 30, 2026

Not applicable.

(Notes on per share information)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Net assets per share	¥1,019.63	¥1,141.39
Earnings per share	¥139.93	¥142.66
Diluted earnings per share	¥139.70	¥142.43

Notes 1. The basis for calculating earnings per share and diluted earnings per share is as follows.

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Earnings per share		
Profit attributable to owners of parent (millions of yen)	9,489	9,571
Amount not attributable to common shareholders (millions of yen)	—	—
Profit attributable to owners of parent pertaining to common shares (millions of yen)	9,489	9,571
Average number of common shares during the period (shares)	67,815,852	67,089,582
Diluted earnings per share		
Adjustment to profit attributable to owners of parent (millions of yen)	—	—
Increase in common share (shares)	109,270	107,544
(Share acquisition rights (shares))	(109,270)	(107,544)
Summary of dilutive shares not included in the calculation of diluted earnings per share due to the absence of dilutive effects	―――	―――

(Notes on significant subsequent events)

Not applicable.