August 10, 2026

Company name: Morinaga Milk Industry Co., Ltd.
5-2, Higashishimbashi 1-chome, Minato-ku, Tokyo
Representative: Yohichi Ohnuki,
President, Chief Executive Officer
(Code: 2264, Prime Market of the Tokyo Stock Exchange)

Notice Regarding Completion of Payment for Disposal of Treasury Stock as Restricted Stock Compensation

Morinaga Milk Industry Co., Ltd. (hereafter "the Company") hereby announces that, on August 10, 2026, the Company completed payment procedure for a disposal of treasury stock as restricted stock compensation, which was resolved at the meeting of Board of Directors held on July 17, 2026, as described below. For details, please refer to "Notice Regarding Disposal of Treasury Stock as Restricted Stock Compensation" dated July 17, 2026.

Outline of the disposal

(1)	Payment date	August 10, 2026
(2)	Class and number of shares to be disposed of	57,000 shares of common stock of the Company
(3)	Disposal price	1202.5 yen per share
(4)	Total value of shares to be disposed of	68,542,500 yen
(5)	Allottees	6 Directors of the Company (*) 44,800 shares 5 Managing Officers with Titles 12,200 shares * Excluding External Directors

Disclaimer: This English translation is provided for the benefit of readers. In the case that discrepancies exist between the original Japanese version and the English translation, precedence goes to the original Japanese version.