August 10, 2026

Consolidated Financial Results for the Fiscal Year Ended June 30, 2026 (Under Japanese GAAP)

Company name: Suzuki Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 6785
URL: https://www.suzukinet.co.jp
Representative: Noriyoshi Suzuki, Representative Director and President
Inquiries: Noriaki Sato, Executive Officer, Deputy General Manager of Administration Div.
Telephone: +81-26-251-2600
Scheduled date of annual general meeting of shareholders: September 25, 2026
Scheduled date to commence dividend payments: September 28, 2026
Scheduled date to file annual securities report: September 24, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended June 30, 2026 (from July 1, 2025 to June 30, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	40,445	21.4	5,559	29.5	5,828	38.5	3,749	35.8
June 30, 2025	33,322	20.2	4,292	27.4	4,206	14.7	2,760	21.7

Note: Comprehensive income For the fiscal year ended June 30, 2026: ¥6,801 million [103.9%]
For the fiscal year ended June 30, 2025: ¥3,335 million [6.3%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
June 30, 2026	261.13	-	12.8	13.3	13.7
June 30, 2025	192.37	-	10.6	10.9	12.9

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	47,997	33,165	66.4	2,220.66
June 30, 2025	39,772	27,901	67.7	1,875.64

Reference: Equity
As of June 30, 2026: ¥31,886 million
As of June 30, 2025: ¥26,920 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
June 30, 2026	6,909	(3,444)	(2,623)	7,101
June 30, 2025	5,500	(3,087)	(1,925)	6,157

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended June 30, 2025	-	40.00	-	45.00	85.00	1,219	44.2	4.7
Fiscal year ended June 30, 2026	-	45.00	-	60.00	105.00	1,507	40.2	5.1
Fiscal year ending June 30, 2027 (Forecast)		56.00		56.00	112.00		40.4	

Note: Revision from the most recently published dividend forecast: None

3. Forecast of consolidated financial results for the fiscal year ending June 30, 2027 (from July 1, 2026 to June 30, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending June 30, 2027	43,150	6.7	6,030	8.5	6,070	4.2	3,980	6.2	277.22

Note: Since the Company manages its operations on an annual basis, the forecasts of consolidated financial results for the first half of the fiscal year have been omitted. For details, please refer to “(4) Future outlook” of “1. Overview of Operating Results and Others” on page 3 of the attached materials.

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement
   (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
   (ii) Changes in accounting policies due to other reasons: None
   (iii) Changes in accounting estimates: None
   (iv) Restatement: None

(3) Number of issued shares (common shares)

   (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	14,404,400 shares
As of June 30, 2025	14,404,400 shares

   (ii) Number of treasury shares at the end of the period

As of June 30, 2026	45,158 shares
As of June 30, 2025	51,543 shares

   (iii) Average number of shares outstanding during the period

Fiscal year ended June 30, 2026	14,357,030 shares
Fiscal year ended June 30, 2025	14,350,387 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended June 30, 2026 (from July 1, 2025 to June 30, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	22,674	22.7	3,031	35.6	3,956	36.6	3,030	30.8
June 30, 2025	18,483	28.6	2,235	42.0	2,895	29.0	2,317	34.2

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
June 30, 2026	211.09	-
June 30, 2025	161.50	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	36,609	28,623	78.2	1,993.40
June 30, 2025	30,773	24,691	80.2	1,720.32

Reference: Equity
As of June 30, 2026: ¥28,623 million
As of June 30, 2025: ¥24,691 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. Please refer to "(4) Future outlook" of "1. Overview of Operating Results and Others" on page 2 of the attached materials for the conditions that form the assumptions for the forecasts of financial results and cautions concerning the use thereof.

Consolidated balance sheet

(Thousands of yen)

	As of June 30, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	6,807,020	8,302,057
Notes receivable - trade	1,600	-
Electronically recorded monetary claims - operating	537,679	530,619
Accounts receivable - trade	6,653,866	8,310,533
Merchandise and finished goods	397,556	446,298
Work in process	2,029,138	2,451,879
Raw materials and supplies	1,872,524	2,349,466
Other	1,164,550	1,576,647
Total current assets	19,463,936	23,967,503
Non-current assets		
Property, plant and equipment		
Buildings and structures	18,131,796	18,464,181
Accumulated depreciation	(9,164,370)	(9,834,162)
Buildings and structures, net	8,967,425	8,630,019
Machinery, equipment and vehicles	20,883,226	22,461,284
Accumulated depreciation	(15,380,432)	(16,410,836)
Machinery, equipment and vehicles, net	5,502,794	6,050,447
Land	1,895,296	1,903,215
Construction in progress	286,429	479,319
Other	7,364,736	8,134,564
Accumulated depreciation	(6,683,530)	(7,392,416)
Other, net	681,205	742,147
Total property, plant and equipment	17,333,152	17,805,149
Intangible assets		
Software	146,869	214,195
Other	240	240
Total intangible assets	147,109	214,435
Investments and other assets		
Investment securities	2,574,562	5,723,969
Investments in capital	4,485	4,485
Long-term prepaid expenses	31,085	29,947
Deferred tax assets	47,966	58,684
Membership	31,011	79,305
Other	140,528	115,428
Allowance for doubtful accounts	(1,060)	(1,060)
Total investments and other assets	2,828,577	6,010,760
Total non-current assets	20,308,839	24,030,345
Total assets	39,772,776	47,997,849

(Thousands of yen)

	As of June 30, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	5,809,233	7,531,924
Short-term borrowings	1,274,842	933,452
Current portion of long-term borrowings	601,200	497,000
Contract liabilities	206,570	376,896
Accounts payable - other	548,699	980,917
Income taxes payable	687,258	1,006,687
Accrued consumption taxes	40,354	122,029
Provision for bonuses	164,836	216,252
Provision for bonuses for directors (and other officers)	55,600	57,700
Other	412,152	526,022
Total current liabilities	9,800,748	12,248,882
Non-current liabilities		
Long-term borrowings	578,500	81,500
Long-term accounts payable - other	327,520	324,040
Deferred tax liabilities	203,047	1,281,308
Retirement benefit liability	953,584	888,741
Other	7,561	7,609
Total non-current liabilities	2,070,213	2,583,200
Total liabilities	11,870,962	14,832,082
Net assets		
Shareholders' equity		
Share capital	2,442,450	2,442,450
Capital surplus	2,222,134	2,230,410
Retained earnings	20,807,007	23,264,060
Treasury shares	(49,835)	(43,853)
Total shareholders' equity	25,421,756	27,893,066
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,503,400	3,682,761
Foreign currency translation adjustment	(18,626)	268,450
Remeasurements of defined benefit plans	14,204	42,690
Total accumulated other comprehensive income	1,498,979	3,993,902
Non-controlling interests	981,078	1,278,796
Total net assets	27,901,814	33,165,766
Total liabilities and net assets	39,772,776	47,997,849

Consolidated statement of income

(Thousands of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Net sales	33,322,765	40,445,777
Cost of sales	26,397,415	31,888,339
Gross profit	6,925,349	8,557,437
Selling, general and administrative expenses	2,632,734	2,997,697
Operating profit	4,292,614	5,559,740
Non-operating income		
Interest income	15,229	29,133
Dividend income	13,974	32,235
Rental income	11,471	12,356
Gain on sale of scraps	13,327	21,575
Foreign exchange gains	-	158,059
Other	21,282	44,631
Total non-operating income	75,284	297,990
Non-operating expenses		
Interest expenses	50,412	27,788
Foreign exchange losses	110,985	-
Other	0	1,893
Total non-operating expenses	161,398	29,681
Ordinary profit	4,206,501	5,828,049
Extraordinary income		
Gain on sale of non-current assets	16,764	12,418
Gain on sale of investment securities	33,568	52,691
Subsidy income	60,030	-
Total extraordinary income	110,362	65,110
Extraordinary losses		
Loss on sale of non-current assets	5,596	1,413
Loss on retirement of non-current assets	1,569	32,181
Loss on tax purpose reduction entry of non-current assets	49,666	-
Impairment losses	-	6,300
Loss on sale of investment securities	1,297	3,522
Total extraordinary losses	58,129	43,418
Profit before income taxes	4,258,734	5,849,741
Income taxes - current	1,111,145	1,535,288
Income taxes - deferred	(25,465)	59,884
Total income taxes	1,085,679	1,595,173
Profit	3,173,055	4,254,568
Profit attributable to non-controlling interests	412,459	505,468
Profit attributable to owners of parent	2,760,595	3,749,099

Consolidated statement of comprehensive income

(Thousands of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Profit	3,173,055	4,254,568
Other comprehensive income		
Valuation difference on available-for-sale securities	294,512	2,179,360
Foreign currency translation adjustment	(134,137)	339,026
Remeasurements of defined benefit plans, net of tax	1,597	28,486
Total other comprehensive income	161,971	2,546,873
Comprehensive income	3,335,026	6,801,441
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,927,793	6,244,022
Comprehensive income attributable to non-controlling interests	407,233	557,418

Consolidated statement of changes in equity

Fiscal year ended June 30, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,442,450	2,217,000	19,280,430	(56,700)	23,883,181
Changes during period					
Dividends of surplus			(1,234,019)		(1,234,019)
Profit attributable to owners of parent			2,760,595		2,760,595
Purchase of treasury shares					
Disposal of treasury shares		5,134		6,864	11,999
Net changes in items other than shareholders' equity					
Total changes during period	-	5,134	1,526,576	6,864	1,538,575
Balance at end of period	2,442,450	2,222,134	20,807,007	(49,835)	25,421,756

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,208,888	110,285	12,607	1,331,781	849,714	26,064,677
Changes during period						
Dividends of surplus						(1,234,019)
Profit attributable to owners of parent						2,760,595
Purchase of treasury shares						
Disposal of treasury shares						11,999
Net changes in items other than shareholders' equity	294,512	(128,911)	1,597	167,197	131,363	298,561
Total changes during period	294,512	(128,911)	1,597	167,197	131,363	1,837,136
Balance at end of period	1,503,400	(18,626)	14,204	1,498,979	981,078	27,901,814

Consolidated statement of changes in equity

Fiscal year ended June 30, 2026

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,442,450	2,222,134	20,807,007	(49,835)	25,421,756
Changes during period					
Dividends of surplus			(1,292,046)		(1,292,046)
Profit attributable to owners of parent			3,749,099		3,749,099
Purchase of treasury shares				(302)	(302)
Disposal of treasury shares		8,275		6,284	14,560
Net changes in items other than shareholders' equity					
Total changes during period	-	8,275	2,457,052	5,981	2,471,309
Balance at end of period	2,442,450	2,230,410	23,264,060	(43,853)	27,893,066

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,503,400	(18,626)	14,204	1,498,979	981,078	27,901,814
Changes during period						
Dividends of surplus						(1,292,046)

Profit attributable to owners of parent						3,749,099
Purchase of treasury shares						(302)
Disposal of treasury shares						14,560
Net changes in items other than shareholders' equity	2,179,360	287,076	28,486	2,494,923	297,718	2,792,642
Total changes during period	2,179,360	287,076	28,486	2,494,923	297,718	5,263,952
Balance at end of period	3,682,761	268,450	42,690	3,993,902	1,278,796	33,165,766

Consolidated statement of cash flows

(Thousands of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	4,258,734	5,849,741
Depreciation	2,714,452	2,717,706
Increase (decrease) in provision for bonuses	23,983	46,543
Increase (decrease) in provision for bonuses for directors (and other officers)	5,950	2,100
Increase (decrease) in retirement benefit liability	17,217	(23,035)
Interest and dividend income	(29,203)	(61,369)
Interest expenses	50,412	27,788
Loss (gain) on sale of property, plant and equipment	(11,168)	(11,004)
Loss on retirement of property, plant and equipment	1,569	32,181
Impairment losses	-	6,300
Loss (gain) on sale of investment securities	(32,270)	(49,169)
Subsidy income	(60,030)	(574)
Loss on tax purpose reduction entry of non-current assets	49,666	-
Decrease (increase) in trade receivables	(787,544)	(1,535,252)
Decrease (increase) in inventories	(748,484)	(837,312)
Decrease (increase) in other current assets	88,251	(7,400)
Increase (decrease) in trade payables	1,327,257	1,650,600
Increase (decrease) in accrued consumption taxes	(214,454)	80,982
Increase (decrease) in other current liabilities	72,078	388,904
Other, net	(221,027)	(126,198)
Subtotal	6,505,391	8,151,531
Interest and dividends received	27,345	63,628
Interest paid	(49,841)	(28,281)
Income taxes paid	(982,054)	(1,276,973)
Net cash provided by (used in) operating activities	5,500,840	6,909,904

(Thousands of yen)

	Fiscal year ended June 30, 2025	Fiscal year ended June 30, 2026
Cash flows from investing activities		
Payments into time deposits	(908,638)	(1,200,635)
Proceeds from withdrawal of time deposits	546,623	650,000
Purchase of property, plant and equipment	(2,786,001)	(2,775,770)
Proceeds from sale of property, plant and equipment	17,036	23,841
Purchase of intangible assets	(87,966)	(127,202)
Purchase of long-term prepaid expenses	(3,781)	(10,499)
Subsidies Received	60,830	574
Purchase of investment securities	(10,421)	-
Proceeds from sale of investment securities	54,099	28,320
Other, net	30,702	(33,053)
Net cash provided by (used in) investing activities	(3,087,516)	(3,444,426)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	151,947	(440,729)
Repayments of long-term borrowings	(601,200)	(601,200)
Purchase of treasury shares	-	(302)
Dividends paid	(1,200,728)	(1,321,927)
Dividends paid to non-controlling interests	(275,870)	(259,700)
Net cash provided by (used in) financing activities	(1,925,851)	(2,623,860)
Effect of exchange rate change on cash and cash equivalents	(53,692)	102,783
Net increase (decrease) in cash and cash equivalents	433,779	944,401
Cash and cash equivalents at beginning of period	5,723,241	6,157,020
Cash and cash equivalents at end of period	6,157,020	7,101,422

(Notes on segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Company's reporting segments are those of the Company's constituent units for which segregated financial information is available and is subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate performance.

The Group consists of the Company and six subsidiaries (six consolidated subsidiaries), and its main business is the manufacture and sale of molds, parts, and machinery and equipment. Based on business segments classified by product type and characteristics, and including domestic and overseas subsidiaries, the four reporting segments are "Molds," "Parts," "Machinery and Equipment," and "Leasing."The "Mold" business manufactures and sells precision stamping dies and precision mold molds. The Components segment manufactures and sells connector contacts, connector housings, and automotive electrical components. The Machinery & Equipment segment manufactures and sells in-vehicle equipment, semiconductor-related equipment, and specialized equipment, as well as assembles medical equipment. The "leasing" business is engaged in the leasing business and the electricity sales business.

2. Method of calculating the amount of sales, profit or loss, assets, and other items for each reporting segment

The accounting method of the reported business segment is described in "Important Matters Fundamental to the Preparation of Consolidated Financial Statements"
It is almost the same as the description above.
Profit in the reporting segment is a figure based on operating income.
Internal revenues and transfers between segments are based on prevailing market prices.

3. Information on the amount of sales, profits or losses, assets, liabilities and other items for each reported segment, and information on the breakdown of earnings

The previous fiscal year (July 1, 2024 to June 30, 2025)

(Thousands of yen)

	Reportable segments					Adjustment amount (Note) 1	Amount recorded in consolidated financial statements (Note)2
	Die	Parts	Machinery and appliances	Rental	Total		
Net sales (Note)3							
Japan	1,239,565	14,269,684	6,359,074	5,862	21,874,186	-	21,874,186
China	-	5,868,629	3,489	-	5,872,119	-	5,872,119
Thailand	12,320	4,408,678	-	-	4,420,999	-	4,420,999
other	-	1,076,498	77,161	-	1,153,660	-	1,153,660
Revenue generated from customer contracts	1,251,885	25,623,491	6,439,725	5,862	33,320,965	-	33,320,965
Other Earnings	-	-	-	1,800	1,800	-	1,800
Revenues from external customers	1,251,885	25,623,491	6,439,725	7,662	33,322,765	-	33,322,765
Transactions with other segments	1,003,426	(788,371)	291,745	357,000	863,799	(863,799)	-
Total	2,255,311	24,835,120	6,731,470	364,662	34,186,565	(863,799)	33,322,765
Segment Profit	254,555	4,702,132	741,443	101,290	5,799,421	(1,506,807)	4,292,614
Segment Assets	1,938,469	23,174,820	3,319,943	4,021,334	32,454,567	7,318,209	39,772,776
Other items							
Depreciation	170,939	2,190,896	70,038	244,605	2,676,480	37,971	2,714,452
Increase in property, plant and equipment and intangible assets	364,010	2,296,683	41,160	20,753	2,722,607	40,312	2,762,920

Note: 1. The details of the adjustment amount are as follows.

(1) Segment profit adjustment of (1,506,807) thousand yen includes inter-segment transaction elimination (11,958) thousand yen, and each reported segment
Unallocated company-wide expenses: (1,473,302) thousand yen, inventory adjustments: (15,901) thousand yen, and other impacts: (5,646) thousand yen
It includes:Corporate expenses are primarily general and administrative expenses and research and development expenses not attributable to the reporting segment.

(2) The adjusted amount of segment assets of 7,318,209 thousand yen includes the elimination of inter-segment transactions of (3,006,447) thousand yen and the company-wide assets of 10,324,657 thousand yen that have not been allocated to each reporting segment. Company-wide assets include the parent company's surplus funds under management (cash and deposits) that are not attributable to the reporting segment and assets related to the administrative division.

(3) The adjustment for depreciation and amortization of 37,971 thousand yen includes the elimination of inter-segment transactions of (45,175) thousand yen and the company-wide expenses of 83,146 thousand yen that have not been allocated to each reporting segment. Corporate expenses are general and administrative expenses and research and development expenses that are not primarily attributable to the reporting segment.

(4) The adjustment amount of 40,312 thousand yen for the increase in property, plant and equipment and intangible assets includes the elimination of inter-segment transactions of (62,383) thousand yen and the company-wide assets of 102,695 thousand yen that have not been allocated to each reporting segment. Company-wide assets are primarily assets not attributable to the reporting segment and are related to the parent management department and R&D assets.

2. Segment profit is adjusted to operating income in consolidated financial statements.

3. Sales are based on the location of the customer and are categorized by country or region.

The current fiscal year (July 1, 2025 to June 30, 2026)

(Thousands of yen)

	Reportable segments					Adjustment amount (Note) 1	Amount recorded in consolidated financial statements (Note)2
	Die	Parts	Machinery and appliances	Rental	Total		
Net sales (Note)3							
Japan	1,465,899	18,157,912	6,947,067	6,158	26,577,037	-	26,577,037
China	-	8,508,079	1,125	-	8,509,204	-	8,509,204
Thailand	16,269	4,095,268	-	-	4,111,537	-	4,111,537
other	-	1,144,681	101,516	-	1,246,198	-	1,246,198
Revenue generated from customer contracts	1,482,168	31,905,941	7,049,708	6,158	40,443,977	-	40,443,977
Other Earnings	-	-	-	1,800	1,800	-	1,800
Revenues from external customers	1,482,168	31,905,941	7,049,708	7,958	40,445,777	-	40,445,777
Transactions with other segments	961,885	(1,086,536)	401,817	360,000	637,166	(637,166)	-
Total	2,444,053	30,819,405	7,451,526	367,958	41,082,944	(637,166)	40,445,777
Segment Profit	339,984	5,901,949	873,602	88,612	7,204,149	(1,644,409)	5,559,740

Segment Assets	2,285,972	27,210,607	3,468,205	3,738,138	36,702,923	11,294,925	47,997,849
Other items							
Depreciation	184,018	2,184,604	69,271	240,861	2,678,755	38,950	2,717,706
Increase in property, plant and equipment and intangible assets	266,921	2,544,500	23,236	1,584	2,836,243	261,805	3,098,049

Note: 1. The details of the adjustment amount are as follows.

(1) Segment profit adjustment of (1,644,409) thousand yen includes (3,749) thousand yen for inter-segment transaction elimination, and for each reported segment
Unallocated company-wide expenses: (1,682,149) thousand yen, inventory adjustments: 5,991 thousand yen, and other impacts: 35,498 thousand yen
It includes:Corporate expenses are primarily general and administrative expenses and research and development expenses not attributable to the reporting segment.

(2) The 11,294,925 thousand yen adjustment for segment assets includes (2,672,029) thousand yen for inter-segment transactions and 13,966,954 thousand yen for company-wide assets that have not been allocated to each reporting segment. Company-wide assets include the parent company's surplus funds under management (cash and deposits) that are not attributable to the reporting segment and assets related to the administrative division.

(3) The adjustment for depreciation and amortization of 38,950 thousand yen includes the elimination of inter-segment transactions of (53,789) thousand yen and the company-wide expenses of 92,740 thousand yen that have not been allocated to each reporting segment. Corporate expenses are general and administrative expenses and research and development expenses that are not primarily attributable to the reporting segment.

(4) The adjustment amount of 261,805 thousand yen for the increase in property, plant and equipment and intangible assets includes the elimination of inter-segment transactions of (32,482) thousand yen and the company-wide assets of 294,287 thousand yen that have not been allocated to each reporting segment. Company-wide assets are primarily assets not attributable to the reporting segment and are related to the parent management department and R&D assets.

2. Segment profit is adjusted to operating income in consolidated financial statements.

3. Sales are based on the location of the customer and are categorized by country or region.