May 15, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: SANIX HOLDINGS INCORPORATED
Listing: Tokyo Stock Exchange / Fukuoka Stock Exchange
Securities code: 4651
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Scheduled date of annual general meeting of shareholders : June 26, 2026
Scheduled date to commence dividend payments : June 29, 2026
Scheduled date to file annual securities report : June 25, 2026
Preparation of supplementary material on financial results : Yes
Holding of financial results briefing : Yes (for institutional investors and individual investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31,2026	45,291	△0.1	1,272	△42.9	727	△62.7	421	△71.6
March 31,2025	45,352	△3.8	2,227	△40.5	1,950	△43.7	1,483	△45.0

Note: Comprehensive income For the fiscal year ended March 31,2026: ¥835million [△34.3%]
For the fiscal year ended March 31,2025: ¥1,271million [△55.3%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31,2026	8.82	－	4.0	1.9	2.8
March 31,2025	31.03	－	15.6	5.3	4.9

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31,2026: ¥- million
For the fiscal year ended March 31,2025: ¥- million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31,2026	40,024	11,006	27.5	230.24
March 31,2025	36,655	10,170	27.7	212.76

Reference: Equity
As of March 31,2026: ¥11,006 million
As of March 31,2025: ¥10,170 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31,2026	2,158	△3,572	1,293	4,572
March 31,2025	2,648	△3,575	△666	4,686

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31,2025	―	0.00	―	0.00	0.00	―	―	―
Fiscal year ended March 31,2026	―	0.00	―	2.00	2.00	95	22.7	0.9
Fiscal year ending March 31,2027 (Forecast)	―	0.00	―	3.00	3.00		14.3	

3. Consolidated financial forecasts for the fiscal year ended March 31, 2026(from April 1, 2025 to March 31, 2026)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Yen
First Half	22,178	3.1	461	―	335	―	217	―	4.54
Full Year	47,301	4.4	1,837	44.4	1,578	116.8	1,002	137.6	20.96

* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): Yes

Newly included: companies (Company name)
Excluded: 1 companies (Company name) Shanri (Jiashan) Energy Technology Co., Ltd

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31,2026	48,919,396 shares
As of March 31,2025	48,919,396 shares

(ii) Number of treasury shares at the end of the period

As of March 31,2026	1,115,581 shares
As of March 31,2025	1,115,481 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31,2026	47,803,900 shares
Fiscal year ended March 31,2025	47,804,075 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31,2025 (from April 1,2024 to March 31,2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31,2026	13,399	△57.3	△30	—	272	△82.4	537	△63.9
March 31,2025	31,352	△20.6	686	△53.5	1,546	△0.5	1,489	12.3

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31,2026	11.24	—
March 31,2025	31.17	—

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31,2026	23,391	4,866	20.8	101.81
March 31,2025	27,152	4,301	15.8	89.99

Reference: Equity
As of March 31,2026: ¥4,866 million
As of March 31,2025: ¥4,301 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including results forecasts, included in this material are based on the information that the Company has obtained and certain assumptions that the Company considers reasonable. Actual results may differ significantly for a range of factors. The assumptions for the results forecasts and cautions in the use of the forecasts are described in 1. Information of Business Results & Financial Position for the fiscal year ended March 31, 2026, (4) Information on the Future Outlook, Including the forecasts of Consolidated Business Results on page 6 of the Attachment.

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1. Summary of Business Results

(1) Overview of Business Results for the Current Fiscal Year

During the current consolidated fiscal year, while business sentiment in the Japanese economy remained firm, the outlook continued to be uncertain due to unstable international situations such as tariff policies by the U.S. administration and the situation in the Middle East, as well as soaring raw material and energy prices driven by the weak yen and rising commodity prices.

In such social conditions, our group has been working to create a sustainable society by promoting solutions to social issues through our business in the areas of "Residential Environment," "Energy," and "Resource Circulation," in accordance with our corporate philosophy, "Clean and comfortable environment for the next generation."

As for net sales, in the Resource Circulation Area, "Power Plant Sales" posted an increase (up 10.5% year-on-year) due to an increase in electricity sales to retail customers with high unit prices, and in addition, "Liquid Waste Treatment" (up 1.3% year-on-year) and "PPS Business" (up 17.8% year-on-year) each saw an increase in revenue. On the other hand, the Energy Area saw a decline in revenue (down 6.6% year-on-year) due to changes in the solar power market environment and intensified competition. As a result, overall group sales were 45,291 million yen (down 0.1% from the previous year).

As for profits, in the Resource Circulation Area, profits decreased due to increased costs associated with statutory inspections at the Tomakomai Power Plant and the replacement of turbines for future stable operations. As a result, the overall group posted operating income of 1,272 million yen (down 42.9% from the previous year), ordinary income of 727 million yen (down 62.7% from the previous year), and net income attributable to owners of the parent of 421 million yen (down 71.6% from the previous year).

As announced in the “Notice of Transition to Holding Company Structure, Change of Trade Name, and Partial Amendment to the Articles of Incorporation” released on May 15, 2024, the Group believed that transitioning to a holding company structure would be the best way to respond quickly to any changes in the business environment and achieve sustainable growth. Accordingly, after changing its trade name and partially amending its Articles of Incorporation in April 2025 and establishing a management structure including organizational charts, the Group fully transitioned to a holding company structure on October 1, 2026. By establishing and transferring businesses to separate operating companies for the Residential Environment, Energy, and Resource Circulation areas, the Group aims to enhance its corporate value by conducting flexible and speedy business development tailored to the characteristics of each business.
Results for each segment for the current consolidated fiscal year are as follows.

<Residential Environment Area>

In the Residential Environment Area, we have strengthened our sales policy emphasizing the development of new customers and promoted efforts to expand our customer base. In addition, from the current fiscal year, we integrated the HS and SE businesses and promoted them as the HSE business, repositioning its focus to "maintenance and renovation of detached houses" to address diverse needs related to the residential environment. Despite the impact of changes in the sales structure and a review of operating rates to ensure the health and safety of workers during this summer's extreme heat, net sales amounted to 15,104 million yen (up 0.1% year-on-year) as the service business for corporations and multi-family housing remained steady.

As for operating income, although we proceeded with the review and reduction of cost structures, operating income was 1,825 million yen (down 0.4% year-on-year) due to an increase in personnel and other expenses resulting from the reallocation of staff following the company split.

<Energy area>

In the Energy Area, we focused on the sale and installation of self-consumption solar power generation systems for companies and corporations, proposals for PPA projects to local governments, sales of land-based solar power plants, and equipment replacement and maintenance of existing solar power generation systems. During the current consolidated fiscal year, we continued to promote rigorous order management emphasizing profitability and the expansion of partnerships with PPA providers. However, net sales were 8,753 million yen (down 6.6% year-on-year) due to changes in the solar power market environment and intensified competition.

Regarding operating income, although we have continued to implement business structure transformations through rigorous profitability management for each project and cost reviews, operating income was 40 million yen (down 85.7% year-on-year) as the decline in revenue prevented us from absorbing fixed costs.

<Resource Circulation Area>

In the Resource Circulation Area, regarding net sales, the "Plastic Business" decreased 1.5% year-on-year due to a decline in acceptance unit prices and other factors, and "Landfill Disposal" decreased 9.8% year-on-year due to a decline in acceptance volume. On the other hand, "Power Plant Sales" increased 10.5% year-on-year due to an increase in electricity sales to retail customers with high unit prices, and in addition, "Liquid Waste Treatment" (up 1.3% year-on-year) and "PPS Business" (up 17.8% year-on-year) each saw an increase in revenue. As a result, net sales amounted to 21,042 million yen (up 3.0% year-on-year).

As for operating income, it was 1,726 million yen (down 38.4% year-on-year), affected by an increase in repair costs due to statutory inspections in the "Power Plant Sales" and the prolonged period before returning to full capacity, as well as the recording of a provision for waste processing costs related to the increase in plastic fuel inventory during the shutdown.

(2) Overview of Financial Position for the current fiscal year

Assets, Liabilities and Net Assets

Total assets at the end of the current fiscal year were 40,024 million yen, an increase of 3,368 million yen from the end of the previous fiscal year. Total liabilities amounted to 29,018 million yen, up 2,533 million yen from the end of the previous fiscal year. Total net assets amounted to 11,006 million yen, up 835 million yen from the end of the previous fiscal year. As a result, the equity ratio was 27.5%.

(Assets)

Current assets increased 1,228 million yen to 15,102 million yen (up 8.9% from the previous period). The main factors were a 1,224 million yen increase in accounts receivable and a 31 million yen increase in costs on uncompleted construction contracts.

Noncurrent assets increased 2,140 million yen to 24,921 million yen (up 9.4% from the previous period). The main factors were a 1,956 million yen increase in machinery, equipment and vehicles (net) and a 240 million yen increase in deferred tax assets.

(Liabilities)

Current liabilities increased 1,469 million yen from the end of the previous fiscal year to 18,380 million yen (up 8.7% from the previous period). The main factors were increases of 593 million yen in accrued consumption taxes, 452 million yen in current portion of long-term loans payable, and 197 million yen in accrued payables.

Noncurrent liabilities increased 1,063 million yen from the end of the previous fiscal year to 10,637 million yen (up 11.1% from the previous period). The main factors were a 1,344 million yen increase in long-term loans payable and a 273 million yen decrease in liabilities for retirement benefits.

(Net Assets)

Total net assets increased 835 million yen from the end of the previous fiscal year to 11,006 million yen (up 8.2% year-on-year). The main factor was the net income attributable to parent company shareholders of 421 million yen.

(3) Overview of cash flows for the current fiscal year

Cash and cash equivalents at the end of the current fiscal year decreased by 114 million yen from the end of the previous fiscal year to 4,572 million yen at the end of the current fiscal year.

The status of each cash flow and their factors during the current consolidated fiscal year are as follows.

(Cash Flows from Operating Activities)

Net cash provided by operating activities totaled 2,158 million yen (2,648 million yen in the previous year). The main factors were income before income taxes and minority interests of 1,950 million yen and depreciation and amortization of 1,701 million yen as non-cash expense items.

(Cash Flows from Investing Activities)

Net cash used in investing activities totaled 3,572 million yen (3,575 million yen in the previous year). The main factors were 3,199 million yen used for the purchase of property, plant and equipment and 219 million yen used for the purchase of intangible assets.

(Cash flows from financing activities)

Net cash provided by financing activities amounted to 1,293 million yen (666 million yen was used in the previous year). This was mainly due to proceeds from long-term debt of 3,347 million yen, which were offset by expenditures of 1,550 million yen for repayment of long-term loans payable and 450 million yen for repayment of finance lease obligations.

(Reference) Cash flow indicators

	FYE March 2022	FYE March 2023	FYE March 2024	FYE March 2025	FYE March 2026
Equity Ratio	13.5%	18.0%	24.1%	27.7%	27.5%
Equity ratio based on market value	35.5%	40.9%	44.1%	31.9%	25.4%
Cash flow to interest-bearing debt ratio	-	2.46	2.43	4.14	5.84
Interest Coverage Ratio	-	16.88	19.29	9.87	6.87

(Note) Equity ratio: Equity/Total assets

Equity ratio based on market value: Market capitalization/Total assets

Debt to cash flow ratio: Interest-bearing debt/Operating cash flow

Interest coverage ratio: Operating cash flow/Interest expense

1.All indicators are calculated based on consolidated financial figures.

2.Market capitalization is calculated by multiplying the closing stock price at the end of the fiscal year by the total number of shares issued and outstanding at the end of the fiscal year.

3.Operating cash flow is the cash flow from operating activities shown in the consolidated statements of cash flows. Interest-bearing debt includes all liabilities on the consolidated balance sheets for which interest is paid. Interest payments are based on the amount of interest paid in the consolidated statements of cash flows.

(4) Outlook for the future

Based on our corporate philosophy of "Clean and comfortable environment for the next generation," our group will continue to work toward the creation of a sustainable society through new innovations in the areas of residential environment, resource circulation, and energy, utilizing our past business experience.

As announced in the “Notice of Transition to Holding Company Structure and Change of Trade Name” released on May 15, 2024, we have decided to transition to a holding company structure in October 2025, as we believe this is the best way to respond quickly to any changes in the business environment and to achieve sustainable growth. The holding company will specialize in group management functions to formulate group strategies and optimize the allocation of management resources, while the operating companies will focus on their respective businesses and aim to enhance the corporate value of the Group by conducting flexible and speedy business development in response to changes in the business environment and business characteristics.

Business strategies by segment are as follows.

＜**Residential Environment Area**＞

The HSE Business Division will strengthen its business platform by further expanding its community-based new business development and ongoing follow-up system with existing customers. In addition, measures such as employment will be taken to increase the number of employees and open new branches aggressively to increase the number of customers. Furthermore, in addition to conventional individual door-to-door sales, the Company will expand the scope of sales by strengthening and expanding the corporate sales system. At the same time, we will address diverse needs related to the residential environment, as the energy-saving market is expected to be activated due to improved insulation performance of houses (windows, insulation materials, etc.).

In the ES Business Division, sales channels for maintenance measures for water supply and drainage facilities and maintenance of buildings and condominiums for the main product, "Installation of anti-corrosion equipment (product name: Doleman Shock)," will be expanded by establishing partnerships with management companies, customer introductions through close follow-up with existing partners, and creating more opportunities for business negotiations with real estate owners. In addition, pest control and hygiene management services such as hygiene management support in accordance with HACCP (Hygiene Administration Control Method) for businesses that handle food products will also be promoted.

＜**Energy Area**＞

In solar power generation systems for businesses and corporations, we have been working to shift our sales focus from the FIT system to "self-consumption" solar power generation systems. In addition to expanding sales channels for "self-consumption" solar power generation systems, which can help companies become carbon neutral and reduce electricity costs, the Company will strengthen its system for equipment replacement and after-sales maintenance at customers' solar power plants. Furthermore, in response to the revision of the Electricity Business Act, we will expand the introduction of storage batteries for low-voltage systems to existing solar power facilities for corporations installed by the Company.

＜**Resource Circulation Area**＞

Regarding the conversion of waste plastic into fuel, we have been improving the quality of fuel and the efficiency of plant operations. We will aim to improve business performance by increasing acceptance volume while continuing to emphasize profitability. In addition, we will proceed with the development of "material recycling," in which waste plastics that are suitable for use as plastic raw materials are sorted in the sorting process, processed in cooperation with partner companies, and reused as plastic raw materials. Furthermore, moving beyond the waste treatment business, by promoting sales of a centralized waste management system for waste generators, collection and transportation companies, etc., we will lead to continuous transactions by providing support for complicated tasks such as contracts, management forms (manifest slips), and performance reports to local governments, as well as enabling the calculation of Scope 3 emissions related to waste, which is necessary for sustainability reporting.

In the area of liquid waste treatment, production of "Recycled Oil Bio," an alternative fuel to heavy oil derived from waste, and promotion of the conversion of sludge generated after liquid waste treatment into recycled fuel will contribute to the realization of a carbon-neutral society, as well as to the reduction and recycling of both industrial waste and resources, thereby contributing to a recycling-oriented society.

Regarding the recycling of solar cell panels, the Group has determined that it is currently not commercially viable with existing technology. However, as a large amount of used solar cell panels are expected to be generated in the 2030s with the expiration of the solar FIT purchase period, we will continue verification tests for solar cell panel recycling by applying the knowledge of solar cell panels that we have accumulated so far and our strength in having a nationwide industrial waste treatment network.

In the PPS Business Division, the combination of soaring prices in the wholesale power trading market (JEPX) and global energy prices made it difficult to ensure the profitability of the electricity retail business, and we have liquidated unprofitable contracts and downsized the business. In addition to promoting the sale of electricity by effectively utilizing the added value of the Tomakomai Power Plant's non-fossil value electricity, we will continue our electricity supply and demand management operations with an eye to energy management, including in-house consumption in solar power generation system sales and commercialization of renewable energy introduction models such as PPA.

Forecast of Consolidated Business Results for the Fiscal Year Ending March 31, 2027

For the fiscal year ending March 31, 2027, we forecast consolidated net sales of 47,301 million yen (up 4.4% year-on-year), operating income of 1,837 million yen (up 44.4%), ordinary income of 1,578 million yen (up 116.8%), and net income attributable to shareholders of the parent company is projected at 1,002 million yen (up 137.6% year-on-year).

(Unit：million yen)

Consolidated Forecast	Fiscal year ending Mar. 2027	Fiscal year ending Mar. 2026 (actual results for the current fiscal year)
Net Sales	47,301	45,291
Operating Income	1,837	1,272
Ordinary Income	1,578	727
Net Income Attributable to Owners of the Parent	1,002	421

The above forecasts are based on information available as of the date of publication of this document, and actual results may differ from these forecasts due to various factors.

2. Accounting Standard Selection Policy

The Group has decided to adopt Japanese GAAP for the time being. The Group intends to adopt International Financial Reporting Standards (IFRS) as appropriate, taking into consideration various circumstances in Japan and overseas.

3. Consolidated Financial Statements and Main Notes to the Statements

(1) Consolidated Balance Sheets

(Unit：million yen)

	Previous fiscal year (March 31, 2025)	Current fiscal year (March 31, 2026)
Assets		
Current assets		
Cash and deposits	4,816	4,704
Notes receivable	31	23
Accounts receivable	4,820	6,045
Electronically recorded receivables	7	16
Merchandise and finished goods	158	146
Costs on uncompleted construction contracts	255	287
Raw materials and supplies	2,370	2,287
Others	1,509	1,688
Allowance for doubtful accounts	△96	△95
Total current assets	13,873	15,102
Fixed assets		
Tangible fixed assets		
Buildings and structures	11,628	11,855
Accumulated depreciation	△9,611	△9,908
Buildings and structures, net	2,017	1,946
Machinery, equipment and vehicles	17,211	19,624
Accumulated depreciation	△11,239	△11,695
Machinery and equipment, net	5,972	7,928
Land	8,732	8,752
Lease assets	1,566	1,803
Accumulated depreciation	△798	△918
Lease assets, net	767	885
Construction in progress	1,744	1,518
Other	863	780
Accumulated depreciation	△663	△608
Other, net	173	171
Total tangible fixed assets	19,407	21,203
Intangible assets	337	437
Investments and other assets		
Investment securities	161	209
Deferred tax assets	617	858
Security deposits and guarantee money	552	575
Other	2,088	2,044
Allowance for doubtful accounts	△384	△406
Total investments and other assets	3,036	3,280
Total fixed assets	22,781	24,921
Total assets	36,655	40,024

(Unit：million yen)

	Previous fiscal year (March 31, 2025)	Current fiscal year (March 31, 2026)
Liabilities		
Current liabilities		
Notes and accounts payable	1,554	1,677
Electronically recorded liabilities	493	432
Short-term borrowings	4,642	4,770
Current portion of long-term debt	1,397	1,850
Current portion of bonds	300	200
Accrued payables	4,264	4,462
Accrued expenses	1,096	1,121
Lease obligations	430	403
Accrued income taxes	339	449
Accrued consumption taxes	469	1,063
Contract liabilities	1,283	1,363
Reserve for bonuses	287	332
Reserve for recycling costs	16	14
Other	334	240
Total current liabilities	16,910	18,380
Fixed liabilities		
Bonds	400	200
Long-term debt	3,213	4,558
Lease obligations	592	617
Long-term leasehold deposits	14	14
Allowance for directors' retirement benefits	2	2
Allowance for disposal site closure costs	635	694
Liabilities for retirement benefits	2,478	2,205
Long-term accounts payable	2,218	2,323
Other	20	23
Total long-term liabilities	9,574	10,637
Total liabilities	26,484	29,018
Total net assets		
Shareholders' equity		
Capital	4,205	4,205
Stock Capital Surplus Interest	5	5
Earned Surplus	7,351	7,772
Treasury Stock	△1,481	△1,481
Total Stockholders' Equity	10,080	10,501
Accumulated other comprehensive income		
Net unrealized gains (losses) on available-for-sale securities.	85	118
Foreign currency translation adjustments.	168	—
Accumulated retirement benefit adjustments.	△164	386
Total accumulated other comprehensive income.	90	504
Total net assets	10,170	11,006
Total liabilities and net assets	36,655	40,024

(2) Consolidated Statements of Income and Comprehensive Income

(Consolidated Statements of Income)

(Unit：million yen)

	Previous fiscal year (from 4/1/2024 to 3/31/2025)	Current fiscal year (from 4/1/2025 to 3/31/2026)
Net sales	45,352	45,291
Cost of sales	28,745	29,851
Gross profit	16,606	15,440
SG&A expenses		
Sales commissions	581	551
Advertising expenses	574	383
Provision for doubtful accounts	△6	24
Salaries and bonuses	6,876	6,803
Provision for bonuses	189	211
Retirement benefit expenses	216	327
Legal welfare expenses	1,074	1,051
Rent expenses	1,043	1,035
Depreciation	349	345
Other	3,479	3,434
Total selling, general and administrative expenses	14,378	14,167
Operating income	2,227	1,272
Non-operating income		
Interest income	9	9
Dividend income	5	9
Land rent income	27	22
Subsidy income	172	189
Electricity sales income	20	23
Other	58	50
Total non-operating income	294	305
Non-operating expenses		
Interest expense	264	303
Commission expense	11	10
Loss on disposal of fixed assets	17	276
Loss on reduction of fixed assets	168	185
Others	108	73
Total non-operating expenses	570	849
Ordinary income	1,950	727
Extraordinary loss		
Gain on liquidation of affiliated companies	–	63
Total extraordinary loss	–	63
Income before income taxes	1,950	791
Income taxes, inhabitants' taxes and enterprise taxes	510	625
Income tax adjustments	△43	△255
Total income taxes	467	369
Net income	1,482	421
Net loss attributable to noncontrolling interests	△0	–
Net income attributable to owners of the parent company	1,483	421

(Consolidated Statements of Comprehensive Income)

(Unit：million yen)

	Previous fiscal year (from 4/1/2024 to 3/31/2025)	Current fiscal year (from 4/1/2025 to 3/31/2026)
Net income	1,482	421
Other comprehensive income		
Unrealized gains (losses) on available-for-sale securities	△51	32
Foreign currency translation adjustments	5	△168
Adjustments for retirement benefits	△165	550
Total other comprehensive income	△211	413
Comprehensive income	1,271	835
(Breakdown)		
Comprehensive income attributable to owners of the parent	1,271	835
Comprehensive income attributable to noncontrolling interests	△0	–

(3) Consolidated Statements of Changes in Net Assets

Previous fiscal year (April 1, 2024 to March 31, 2025)

(Unit：million yen)

	Shareholders' equity				
	Capital	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at the beginning of the period	14,041	—	△3,968	△1,481	8,591
Changes during the period					
Net income attributable to owners of the parent			1,483		1,483
Purchase of treasury stock				△0	△0
Changes in parent company's interest in transactions with noncontrolling shareholders		5			5
Transfer from common stock to surplus	△9,836	9,836			—
Deficit adjustment		△9,836	9,836		—
Net changes in items other than shareholders' equity					
Total changes during the period	△9,836	5	11,319	△0	1,488
Balance at the end of the period	4,205	5	7,351	△1,481	10,080

	Accumulated other comprehensive income				Shareholders' Equity Noncontrolling Interests	Total Net Assets
	Marketable securities Unrealized gains (losses) on available-for-sale securities	Foreign currency transaction adjustments	Accumulated retirement benefits	Total accumulated other comprehensive income (loss)		
Balance at the beginning of the period	137	163	0	302	18	8,912
Changes during the period						
Net income attributable to owners of the parent						1,483
Purchase of treasury stock						△0
Changes in parent company's interest in transactions with noncontrolling shareholders						5
Transfer from common stock to surplus						—
Deficit adjustment						—
Net changes in items other than shareholders' equity	△51	5	△165	△211	△18	△230
Total changes during the period	△51	5	△165	△211	△18	1,258
Balance at the end of the period	85	168	△164	90	—	10,170

Current fiscal year (April 1, 2025 to March 31, 2026)

(Unit：million yen)

	Shareholders' equity				
	Capital	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at the beginning of the period	4,205	5	7,351	△1,481	10,080
Changes during the period					
Net income attributable to owners of the parent			421		421
Acquisition of treasury stock				△0	△0
Net changes in items other than shareholders' equity					
Total changes during the period	―	―	421	△0	421
Balance at the end of the period	4,205	5	7,772	△1,481	10,501

	Accumulated other comprehensive income				Total Net Assets Accumulated retirement benefits
	Marketable securities Unrealized gains (losses) on available-for-sale securities	Foreign currency transaction adjustments	Accumulated retirement benefits	Marketable securities Unrealized gains (losses) on available-for-sale securities	
Balance at the beginning of the period	85	168	△164	90	10,170
Changes during the period					
Net income attributable to owners of the parent					421
Acquisition of treasury stock					△0
Net changes in items other than shareholders' equity	32	△168	550	413	413
Total changes during the period	32	△168	550	413	835
Balance at the end of the period	118	―	386	504	11,006

(4) Consolidated Statements of Cash Flows

(Unit：million yen)

	Previous fiscal year (from 4/1/2024 to 3/31/2025)	Current fiscal year (from 4/1/2025 to 3/31/2025)
Cash flows from operating activities		
Income before income taxes and minority interests	1,950	791
Depreciation and amortization	1,701	1,877
Increase (decrease) in allowance for bonuses	3	45
Increase (decrease) in allowance for disposal site closure costs	58	58
Increase (decrease) in liabilities for retirement benefits	96	276
Increase (decrease) in allowance for doubtful accounts	△48	21
Interest and dividend income	△14	△19
Interest expense	264	303
Increase (decrease) in trade receivables	577	△1,224
Increase (decrease) in inventory (Increase)	398	63
Increase (decrease) in other current assets	64	△129
Increase (decrease) in accounts payable	△407	62
Increase (decrease) in accounts payable-other	△354	21
Increase (decrease) in accrued consumption taxes	△54	593
Increase (decrease) in other current liabilities	△591	24
Other	41	190
Subtotal	3,686	2,957
Interest and dividends received	11	15
Interest paid	△268	△313
Income taxes paid	△785	△597
Income taxes refund	5	97
Cash flows from operating activities	2,648	2,158
Cash flows from investing activities		
Payments into time deposits	△31	△1
Proceeds from withdrawal of time deposits	30	―
Purchases of property, plant and equipment	△3,591	△3,199
Proceeds from sales of property, plant and equipment	36	10
Purchases of intangible assets	△28	△219
Others	8	△162
Cash flows from investing activities	△3,575	△3,572

(Unit : million yen)

	Previous fiscal year (from 4/1/2024 to 3/31/2025)	Current fiscal year (from 4/1/2025 to 3/31/2026)
Cash flows from financing activities		
Increase (decrease) in short-term debt	627	128
Proceeds from long-term debt	560	3.347
Repayment of long-term debt	△1,420	△1,550
Redemption of bonds	△300	△300
Proceeds from sale and leaseback	90	―
Repayment of finance lease obligations	△529	△450
Proceeds from sale and installment back	1,273	1,229
Repayment of installment obligations	△943	△1.101
Other	△24	△10
Net cash provided by (used in) financing activities	△666	1,293
Effect of exchange rate changes on cash and cash equivalents	10	6
Net increase (decrease) in cash and cash equivalents	△1,582	△114
Cash and cash equivalents at beginning of year	6,269	4,686
Cash and cash equivalents at end of year	4,686	4,572

(5) Notes to the Consolidated Financial Statements

(Notes to the Going Concern Assumption)

Not applicable.

(Segment information, etc.)

[Segment information]

1. Overview of reportable segments

The Group's reportable segments are components of the Group for which separate financial information is available and which are subject to regular review by the Board of Directors in order to determine the allocation of management resources and evaluate their performance.

Residential Environment Area

The Group provides termite control installation, foundation repair and house reinforcement work, underfloor and ceiling ventilation system installation, and renovation work, etc., for general households (detached houses). It also provides maintenance and preservation of building water supply and drainage systems for buildings and condominiums, and pest control construction, etc., as well as sales and installation of photovoltaic power generation systems and storage batteries for detached houses.

Energy Area

The Group provides installation and maintenance of photovoltaic power generation systems, etc., and wholesale sales of photovoltaic power generation system equipment, etc., for businesses and corporations.

Resource Circulation Area

The Company processes waste plastics collected as industrial waste and sells them as plastic fuel to the consolidated subsidiary, Sanix Energy Co., Ltd. Sanix Energy conducts the power generation business using plastic fuel purchased from the Company and the consolidated subsidiary, Hokkaido Sanix Kankyo Co., Ltd. The incinerated ash generated by Sanix Energy is finally disposed of by the consolidated subsidiary, C&R Co., Ltd. In addition, the consolidated subsidiary, SE Wings Co., Ltd., purchases electricity from Sanix Energy Co., Ltd. and sells it to electricity consumers, while the consolidated subsidiary, Sanix Solution Co., Ltd., sells chemicals to Sanix Energy Co., Ltd.

Furthermore, the Group treats various types of wastewater, including organic wastewater discharged from the food service industry and food factories and industrial wastewater discharged from other factories, to produce raw materials for compost and cement as well as recycled fuels.

The Group also conducts electricity retail sales, etc., for general

2. Method of calculating sales, profit or loss, assets, liabilities, and other items by reportable segment

The accounting method for reported business segments is the same as that described in “Basis of Presenting Consolidated Financial Statements”.

Profits of reportable segments are based on operating income.

Intersegment sales and transfers are determined based on prevailing market prices.

3. Information on sales, income or loss, assets, liabilities and other items by reportable segment

(1) Previous fiscal year (April 1, 2024 to March 31, 2025)

(Unit：million yen)

	Reporting Segment				Other business (Note 1)	Total	Adjustments (Note 1, 2)	Amount recorded in consolidated financial statements (Note 3)
	Residential Environment	Energy	Resource Circulation	Total				
Net sales								
Sales to external customers	15,091	9,372	20,426	44,890	461	45,352	—	45,352
Intersegment sales or transfers	4	—	—	4	39	43	△43	—
Total	15,095	9,372	20,426	44,894	501	45,395	△43	45,352
Segment income	1,832	284	2,801	4,919	4	4,923	△2,696	2,227
Segment assets	3,391	6,134	21,666	31,193	363	31,556	5,098	36,655
Other items								
Depreciation and amortization	35	61	1,325	1,422	1	1,424	277	1,701
Increase in property, plant and equipment and intangible assets	35	684	3,274	3,995	5	4,000	53	4,053

(Notes)

1. The "Other business" segment is a business segment not included in the reportable segments and includes the SI (System Integration) business, temporary staffing, etc.
2. Adjustment of segment income is 2,696 million yen of corporate expenses that are not allocated to each reportable segment and mainly consist of general and administrative expenses that are not attributable to any reportable segment.
3. Adjustment of assets is corporate assets of 5,098 million yen, which are not allocated to any reportable segment and consist mainly of surplus operating funds (cash and deposits) and long-term investment funds (investment securities) of the Company, which is a holding company, and assets related to administrative departments.
4. Segment income is adjusted to operating income in the consolidated statements of income.

(2) Current fiscal year (April 1, 2025 to March 31, 2026)

(Unit：million yen)

	Reporting Segment				Other business (Note 1)	Total	Adjustments (Note 1, 2)	Amount recorded in consolidated financial statements (Note 3)
	Residential Environment	Energy	Resource Circulation	Total				
Net sales								
Sales to external customers	15,104	8,752	21,025	44,882	409	45,291	―	45,291
Intersegment sales or transfers	0	1	16	18	28	47	△47	―
Total	15,104	8,753	21,042	44,901	438	45,339	△47	45,291
Segment income (loss)	1,825	40	1,726	3,592	16	3,608	△2,336	1,272
Segment assets	5,838	5,123	24,159	35,121	292	35,413	4,611	40,024
Other items								
Depreciation and amortization	40	98	1,525	1,664	2	1,667	210	1,877
Increase in property, plant and equipment and intangible assets	171	147	3,515	3,833	―	3,833	88	3,922

(Notes)

1. The "Other business" segment is a business segment not included in the reportable segments and includes the SI(System Integration) business, temporary staffing, etc.
2. Adjustment of segment income is 2,336 million yen of corporate expenses that are not allocated to each reportable segment and mainly consist of general and administrative expenses that are not attributable to any reportable segment.
3. Adjustment of assets is corporate assets of 4,611 million yen, which are not allocated to any reportable segment and consist mainly of surplus operating funds (cash and deposits) and long-term investment funds (investment securities) of the Company, which is a holding company, and assets related to administrative departments. Segment income (loss) is adjusted with operating income in the consolidated statements of income.
4. Segment income is adjusted to operating income in the consolidated statements of income.

4. Matters related to changes in reportable segments, etc.

Effective from the current consolidated fiscal year, in connection with the company split, the method for classifying business segments has been reviewed. Consequently, the reportable segments have been changed mainly from the former "HS Business," "ES Business," and "SE Business" to "Residential Environment Area," the "PV Business" to "Energy Area," and the "PPS Business" and "Environmental Resource Development Business" to "Resource Circulation Area."

(Per-share information)

	Previous fiscal year (4/1/2024 - 3/31/2025)	Current fiscal year (4/1/2025 - 3/31/2026)
Net assets per share	¥212.76	¥230.24
Net income per share	¥31.03	¥8.82

(Notes)

1. Diluted net income per share is not shown because there are no latent shares.
2. Basis for calculation of net assets per share is as follows.

	Previous fiscal year (March 31, 2025)	Current fiscal year (March 31, 2026)
Total net assets (millions of yen)	10,170	11,006
Amounts deducted from total net assets (millions of yen)	—	—
(of which noncontrolling interests (millions of yen))	(—)	(—)
Net assets at the end of the period related to common stock (millions of yen)	10,170	11,006
Number of common stocks at the end of the period used to calculate net assets per share	47,803,915	47,803,815

3. Basis for calculation of net income per share is as follows

	Previous fiscal year (4/1/2024 - 3/31/2025)	Current fiscal year (4/1/2025 - 3/31/2026)
Net income attributable to owners of the parent	1,483	421
Amounts not attributable to common shareholders (millions of yen)	—	—
Amount attributable to owners of the parent for common shares	1,483	421
Net income	47,804,075	47,803,900

4. Others

Consolidated Net Sales by Business Area

(Unit：million yen)

Item \ By period	Previous fiscal year (4/1/2024 - 3/31/2025)	Current fiscal year (4/1/2025 - 3/31/2026)	Comparative increase/decrease
	Amount	Amount	Amount
Total of Residential Environment Area	15,095	15,104	8
Total of Energy Area	9,372	8,753	△618
Plastic Business	10,765	10,604	△161
Power Plant Business	3,584	3,961	376
Liquid Waste Disposal	2,256	2,287	30
Landfill Disposal	1,122	1,012	△110
PPS Business	2,697	3,177	480
Total of Resource Circulation Area	20,426	21,042	616
Other	501	438	△62
Intersegment sales adjustments	△43	△47	△4
Total sales	45,352	45,291	△60