

Company name	The Monogatari Corporation
Representative	Hisayuki Kato, President and Representative Director (3097 TSE Prime)
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1. Monthly YoY change in sales (Domestic directory managed restaurants + franchise restaurants)

Year 2026 - December 2027		Jul.	Aug.	Sep.	Q1	Oct.	Nov.	Dec.	Q2	H1
All restaurants (New restaurants included)	Net sales	116.5%			116.5%					116.5%
	# of customers	112.2%			112.2%					112.2%
	# of restaurants at end of period	809								
Existing restaurants	Net sales	109.0%			109.0%					109.0%
	# of customers	104.4%			104.4%					104.4%
	# of restaurants at end of period	716								
Yakiniku	Net sales	111.4%			111.4%					111.4%
	# of customers	106.4%			106.4%					106.4%
	# of restaurants at end of period	338								
Ramen	Net sales	104.0%			104.0%					104.0%
	# of customers	103.0%			103.0%					103.0%
	# of restaurants at end of period	225								
Yuzuan	Net sales	111.9%			111.9%					111.9%
	# of customers	106.8%			106.8%					106.8%
	# of restaurants at end of period	100								
Specialty restaurants/new business formats	Net sales	99.4%			99.4%					99.4%
	# of customers	99.6%			99.6%					99.6%
	# of restaurants at end of period	53								

[illegible]

2. Monthly YoY change in sales (Domestic directly managed restaurants)

(July 2026 - December 2026)

		Jul.	Aug.	Sep.	Q1	Oct.	Nov.	Dec.	Q2	H1
All restaurants (New restaurants included)	Net sales	119.3%			119.3%					119.3%
	# of customers	115.8%			115.8%					115.8%
	# of restaurants at end of period	548								
	Existing restaurants	Net sales	109.6%		109.6%					109.6%
		# of customers	104.9%		104.9%					104.9%
		# of restaurants at end of period	471							
	Yakiniku	Net sales	111.8%		111.8%					111.8%
		# of customers	106.6%		106.6%					106.6%
		# of restaurants at end of period	213							
	Ramen	Net sales	104.6%		104.6%					104.6%
		# of customers	103.7%		103.7%					103.7%
		# of restaurants at end of period	123							
	Yuzuan	Net sales	112.6%		112.6%					112.6%
		# of customers	107.6%		107.6%					107.6%
		# of restaurants at end of period	85							
	Specialty restaurants/new business formats	Net sales	99.8%		99.8%					99.8%
		# of customers	100.0%		100.0%					100.0%
		# of restaurants at end of period	50							

(January 2027 - June 2027)

		Jan.	Feb.	Mar.	Q3	Apr.	May	Jun.	Q4	H2	Full-year
All restaurants (New restaurants included)	Net sales										119.3%
	# of customers										115.8%
	# of restaurants at end of period										
	Existing restaurants	Net sales									109.6%
		# of customers									104.9%
		# of restaurants at end of period									
	Yakiniku	Net sales									111.8%
		# of customers									106.6%
		# of restaurants at end of period									
	Ramen	Net sales									104.6%
		# of customers									103.7%
		# of restaurants at end of period									
	Yuzuan	Net sales									112.6%
		# of customers									107.6%
		# of restaurants at end of period									
	Specialty restaurants/new business formats	Net sales									99.8%
		# of customers									100.0%
		# of restaurants at end of period									

(Note)

1. The numbers in this monthly preliminary report show trends in outlet sales and customer traffic relative to the prior year, please note that the data is not representative of the Company's business.

2. Existing restaurants are defined as those in operation for 18 months or more since opening.

3. Restaurants remodeled to different industry formats (e.g., from "Marugen" to "Kyabeton") are considered existing restaurants from the first month after remodeling.

4. Closed restaurants (including those remodeling to a different industry) are considered existing restaurants up to one month prior to the month of closure.

5. Net sales and number of customers of restaurants with less business days which had extraordinary holidays for renovation etc., are not included in existing restaurants.

6. The numbers presented are preliminary, and therefore not audited by an audit corporation.

7. The following table shows the number of restaurants that have been revised or excluded from the figures for existing restaurants for July 2026.

Number of restaurants: 3

Restaurant name:

Yakiniku King Yokohama Tsuzuki (temporarily closed in the previous year)

Marugen Ramen Toyota Wakabayashi (temporarily closed for renovation in the previous year)

Yakiniku King Tsu Kamihama (temporarily closed for renovation)

3. Number of restaurants at the end of month

(July 2026 - December 2026)

		Jul.	Aug.	Sep.	Oct.	Nov.	Dec.
Yakiniku	# of directly managed restaurants	238					
	# of FC restaurants	131					
	# of restaurants at end of period	369					
Ramen	# of directly managed restaurants	143					
	# of FC restaurants	109					
	# of restaurants at end of period	252					
Yuzuan	# of directly managed restaurants	99					
	# of FC restaurants	17					
	# of restaurants at end of period	116					
Specialty restaurants/new business formats	# of directly managed restaurants	68					
	# of FC restaurants	4					
	# of restaurants at end of period	72					
Other	# of overseas stores	115					
	# of restaurants at end of period	115					
Total	# of domestic directly managed restaurants	548					
	# of domestic FC restaurants	261					
	# of overseas stores	115					
	# of restaurants at end of period	924					

(January 2027 - June 2027)

		Jan.	Feb.	Mar.	Apr.	May	Jun.
Yakiniku	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurants at end of period						
Ramen	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurants at end of period						
Yuzuan	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurants at end of period						
Specialty restaurants/new business formats	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurants at end of period						
Other	# of overseas stores						
	# of restaurants at end of period						
Total	# of domestic directly managed restaurants						
	# of domestic FC restaurants						
	# of overseas stores						
	# of restaurants at end of period						

[Reference]

Fiscal year ended June 2026 Monthly YoY Change in Sales and Number of Restaurants

1. Monthly YoY change in sales (Domestic directory managed restaurants + franchise restaurants)

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	Q1	Oct.	Nov.	Dec.	Q2	H1
All restaurants (New restaurants included)	Net sales	111.9%	114.3%	106.8%	111.2%	108.1%	115.7%	115.0%	113.0%	112.1%
	# of customers	108.3%	111.3%	101.3%	107.1%	104.0%	112.2%	110.4%	108.9%	108.0%
	# of restaurants at end of period	758	759	763		767	776	784		
	Existing restaurants	Net sales	103.5%	105.5%	99.0%	102.8%	99.9%	106.7%	105.7%	104.2%
		# of customers	100.4%	103.0%	94.2%	99.4%	95.9%	103.7%	101.0%	100.3%
		# of restaurants at end of period	659	665	667		670	676	684	
	Yakiniku restaurants	Net sales	99.2%	102.7%	95.1%	99.2%	96.4%	104.1%	104.6%	101.8%
		# of customers	94.2%	99.2%	89.0%	94.4%	93.6%	100.8%	100.3%	98.2%
		# of restaurants at end of period	315	316	317		319	320	323	
	Ramen restaurants	Net sales	108.0%	108.7%	104.4%	107.1%	103.4%	108.6%	103.4%	105.0%
		# of customers	102.5%	103.8%	96.0%	100.9%	95.4%	105.0%	100.3%	100.2%
		# of restaurants at end of period	208	210	211		212	215	218	
	"Yuzu-An" restaurants	Net sales	113.6%	109.9%	105.0%	109.5%	107.8%	113.9%	114.7%	112.4%
		# of customers	110.7%	107.4%	101.5%	106.5%	105.0%	106.8%	107.3%	106.4%
		# of restaurants at end of period	94	94	94		94	95	96	
	Specialty restaurants	Net sales	104.9%	110.3%	99.5%	105.1%	101.4%	104.9%	101.3%	102.5%
		# of customers	108.6%	115.7%	102.6%	109.2%	102.2%	105.5%	100.0%	102.5%
		# of restaurants at end of period	42	45	45		45	46	47	

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	Q3	Apr.	May	Jun.	Q4	H2	Full-year
All restaurants (New restaurants included)	Net sales	115.9%	109.2%	110.3%	111.8%	114.5%	121.8%	107.9%	114.9%	113.3%	112.7%
	# of customers	113.0%	106.3%	108.4%	109.3%	110.3%	115.5%	105.1%	110.4%	109.8%	108.9%
	# of restaurants at end of period	787	789	794		799	802	808			
	Existing restaurants	Net sales	106.8%	101.1%	102.6%	103.5%	106.4%	113.4%	100.9%	107.1%	105.3%
		# of customers	103.6%	98.0%	100.1%	100.7%	102.1%	107.5%	97.8%	102.6%	101.7%
		# of restaurants at end of period	687	690	695		700	704	711		
	Yakiniku restaurants	Net sales	105.9%	101.6%	103.8%	103.9%	110.5%	116.9%	99.3%	109.1%	106.4%
		# of customers	102.5%	96.3%	98.5%	99.1%	104.6%	112.8%	95.7%	104.5%	101.7%
		# of restaurants at end of period	323	325	328		330	329	334		
	Ramen restaurants	Net sales	105.6%	99.6%	101.8%	102.5%	101.3%	105.7%	100.0%	102.4%	102.5%
		# of customers	103.6%	98.5%	101.4%	101.3%	100.3%	102.8%	97.3%	100.2%	100.8%
		# of restaurants at end of period	220	220	221		223	224	224		
	"Yuzu-An" restaurants	Net sales	112.0%	103.2%	99.8%	104.8%	102.6%	116.2%	110.9%	109.9%	107.1%
		# of customers	105.3%	98.1%	96.8%	100.0%	99.8%	108.8%	104.8%	104.5%	102.1%
		# of restaurants at end of period	96	96	97		97	99	100		
	Specialty restaurants	Net sales	106.3%	96.9%	100.4%	101.2%	98.6%	106.5%	99.2%	101.6%	101.4%
		# of customers	108.6%	105.0%	107.8%	107.2%	105.8%	114.5%	105.1%	108.5%	107.9%
		# of restaurants at end of period	48	49	49		50	52	53		

2. Monthly YoY change in sales (Domestic directly managed restaurants)

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	Q1	Oct.	Nov.	Dec.	Q2	H1
All restaurants (New restaurants included)	Net sales	114.7%	117.3%	109.6%	114.1%	110.7%	118.9%	118.7%	116.2%	115.1%
	# of customers	112.3%	115.6%	104.7%	111.0%	107.3%	115.5%	114.2%	112.4%	111.7%
	# of restaurants at end of period	506	507	510		512	518	525		
	Existing restaurants	Net sales	103.8%	105.5%	99.1%	102.9%	100.3%	107.6%	106.4%	104.9%
		# of customers	100.7%	103.2%	94.8%	99.7%	96.7%	104.4%	101.7%	101.0%
		# of restaurants at end of period	421	426	429		432	437	444	
	Yakiniku restaurants	Net sales	99.0%	102.5%	95.2%	99.3%	96.6%	104.8%	104.6%	102.1%
		# of customers	94.0%	99.1%	89.7%	94.5%	93.9%	101.6%	100.5%	98.7%
		# of restaurants at end of period	197	198	199		201	201	204	
	Ramen restaurants	Net sales	107.8%	108.0%	104.5%	106.9%	103.4%	109.5%	104.2%	105.6%
		# of customers	102.5%	103.4%	95.9%	100.7%	95.4%	105.8%	100.9%	100.7%
		# of restaurants at end of period	107	108	109		110	113	115	
	"Yuzu-An" restaurants	Net sales	114.5%	110.3%	105.4%	110.1%	108.4%	114.7%	115.2%	113.0%
		# of customers	111.6%	108.0%	101.9%	107.2%	105.6%	107.6%	107.9%	107.1%
		# of restaurants at end of period	79	79	79		79	80	81	
	Specialty restaurants	Net sales	104.7%	110.3%	100.1%	105.2%	101.4%	104.9%	101.4%	102.6%
		# of customers	108.7%	116.2%	103.3%	109.6%	102.5%	105.8%	100.3%	102.8%
		# of restaurants at end of period	38	41	42		42	43	44	

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	Q3	Apr.	May	Jun.	Q4	H2	Full-year
All restaurants (New restaurants included)	Net sales	119.6%	112.3%	113.5%	115.1%	117.8%	125.0%	110.8%	118.1%	116.6%	115.9%
	# of customers	116.8%	109.7%	111.8%	112.8%	114.0%	119.0%	108.6%	114.0%	113.4%	112.6%
	# of restaurants at end of period	528	531	535		539	543	548			
	Existing restaurants	Net sales	107.3%	101.6%	103.3%	104.1%	107.2%	114.2%	101.7%	108.0%	105.0%
		# of customers	104.1%	98.4%	100.8%	101.2%	103.2%	108.8%	98.7%	103.8%	101.4%
		# of restaurants at end of period	448	451	455		460	465	468		
	Yakiniku restaurants	Net sales	106.0%	101.8%	104.8%	104.3%	111.3%	117.0%	99.8%	109.5%	106.9%
		# of customers	102.6%	96.2%	99.3%	99.5%	105.1%	112.8%	96.4%	104.9%	102.1%
		# of restaurants at end of period	205	206	208		210	210	211		
	Ramen restaurants	Net sales	106.1%	100.3%	103.0%	103.2%	103.1%	107.0%	100.2%	103.6%	103.4%
		# of customers	104.0%	98.9%	102.3%	101.8%	102.0%	103.8%	97.5%	101.2%	101.5%
		# of restaurants at end of period	117	118	119		121	122	122		
	"Yuzu-An" restaurants	Net sales	112.5%	103.6%	100.2%	105.2%	102.9%	116.6%	111.7%	110.4%	107.6%
		# of customers	105.9%	98.6%	97.2%	100.4%	100.1%	109.3%	105.6%	105.0%	102.5%
		# of restaurants at end of period	81	81	82		82	84	85		
	Specialty restaurants	Net sales	106.3%	97.0%	100.7%	101.3%	98.7%	106.7%	99.4%	101.7%	101.5%
		# of customers	109.0%	105.7%	108.6%	107.8%	106.3%	115.1%	105.6%	109.1%	108.5%
		# of restaurants at end of period	45	46	46		47	49	50		

(Note)

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3. Restaurants remodeled to different industry formats (e.g., from "Marugen" to "Kyabeton") are considered existing restaurants from the first month after remodeling.
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