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August 13, 2026

Consolidated Financial Results for the Six Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Cybozu, Inc.
Listing: Tokyo Stock Exchange
Securities code: 4776
URL: https://cybozu.co.jp/
Representative: Yoshihisa Aono Representative Director & President
Inquiries: Person in charge of investor relations Corporate Affairs Division
Telephone: +81-03) 6671-9525

Scheduled date to file semi-annual securities report: August 13, 2026
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended June 30, 2026 (from January 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	20,780	16.1	5,963	15.5	6,065	21.1	4,067	17.5
June 30, 2025	17,899	27.1	5,163	129.7	5,006	104.3	3,462	105.4

Note: Comprehensive income For the six months ended June 30, 2026: ¥ 3,757 million [(4.8) %]
For the six months ended June 30, 2025: ¥ 3,948 million [106.9%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
June 30, 2026	88.16	-
June 30, 2025	74.91	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	29,433	17,597	59.5
December 31, 2025	30,140	17,815	59.1

Reference: Equity
As of June 30, 2026: ¥ 17,518 million
As of December 31, 2025: ¥ 17,810 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	0.00	-	40.00	40.00
Fiscal year ending December 31, 2026	-	0.00			
Fiscal year ending December 31, 2026 (Forecast)			-	50.00	50.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	42,168	12.7	10,514	4.1	10,732	3.9	7,445	5.1	163.26

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	52,757,800 shares
As of December 31, 2025	52,757,800 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	7,394,195 shares
As of December 31, 2025	6,513,703 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended June 30, 2026	46,137,208 shares
Six months ended June 30, 2025	46,221,502 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Notes on forward-looking statements, etc.)

Financial results forecasts and other forward-looking statements contained in this document are based on information currently available to the Company and certain assumptions deemed reasonable and do not constitute a guarantee by the Company that they will be achieved. Actual performance and other results may differ significantly from these forecasts due to a variety of factors.

Semi-annual Consolidated Financial Statements and Primary Notes

Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	11,694	8,670
Accounts receivable - trade	5,220	5,414
Accounts receivable - other	1,200	1,112
Merchandise and finished goods	6	2
Work in process	11	0
Raw materials and supplies	33	34
Other	1,253	2,405
Allowance for doubtful accounts	(5)	(6)
Total current assets	19,416	17,633
Non-current assets		
Property, plant and equipment		
Buildings	1,363	1,421
Accumulated depreciation	(829)	(845)
Buildings, net	533	576
Tools, furniture and fixtures	13,325	14,596
Accumulated depreciation	(9,048)	(9,939)
Tools, furniture and fixtures, net	4,276	4,657
Construction in progress	45	-
Other	14	20
Accumulated depreciation	(4)	(9)
Other, net	9	11
Total property, plant and equipment	4,865	5,244
Intangible assets		
Software	579	641
Goodwill	106	-
Other	35	36
Total intangible assets	721	677
Investments and other assets		
Investment securities	2,695	3,027
Leasehold and guarantee deposits	775	759
Deferred tax assets	1,482	1,931
Other	182	159
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	5,135	5,877
Total non-current assets	10,723	11,800
Total assets	30,140	29,433

(Millions of yen)

	As of December 31, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	0	0
Current portion of long-term borrowings	11	10
Accounts payable - other	901	1,005
Accrued expenses	1,773	1,842
Income taxes payable	2,984	2,180
Contract liabilities	5,424	5,996
Provision for point card certificates	43	96
Other	970	503
Total current liabilities	12,109	11,636
Non-current liabilities		
Long-term borrowings	24	19
Asset retirement obligations	162	160
Other	28	19
Total non-current liabilities	215	199
Total liabilities	12,324	11,836
Net assets		
Shareholders' equity		
Share capital	613	613
Capital surplus	5,105	5,183
Retained earnings	14,404	16,622
Treasury shares	(4,251)	(6,454)
Total shareholders' equity	15,873	15,964
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,591	1,130
Foreign currency translation adjustment	345	423
Total accumulated other comprehensive income	1,936	1,553
Non-controlling interests	5	78
Total net assets	17,815	17,597
Total liabilities and net assets	30,140	29,433

Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statement of Income

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Net sales	17,899	20,780
Cost of sales	1,639	1,884
Gross profit	16,259	18,895
Selling, general and administrative expenses		
Personnel expenses	4,940	5,367
Outsourcing expenses	449	505
Advertising expenses	2,565	3,242
Retirement benefit expenses	19	22
Research and development expenses	704	894
Other	2,416	2,900
Total selling, general and administrative expenses	11,096	12,932
Operating profit	5,163	5,963
Non-operating income		
Interest income	8	23
Dividend income	12	17
Foreign exchange gains	-	83
Membership fee income	24	27
Other	15	13
Total non-operating income	60	165
Non-operating expenses		
Interest expenses	0	0
Loss on sale of trade receivables	28	31
Loss on investments in investment partnerships	15	14
Foreign exchange losses	173	-
Commission expenses	-	15
Other	-	0
Total non-operating expenses	216	63
Ordinary profit	5,006	6,065
Extraordinary income		
Gain on sale of investment securities	-	0
Total extraordinary income	-	0
Extraordinary losses		
Impairment losses	1	1
Loss on sale and retirement of non-current assets	0	0
Loss on valuation of investment securities	-	27
Amortization of goodwill (extraordinary loss)	-	100
Total extraordinary losses	1	130
Profit before income taxes	5,005	5,935
Income taxes - current	1,832	2,061
Income taxes - deferred	(289)	(266)
Total income taxes	1,542	1,794
Profit	3,462	4,140
Profit attributable to non-controlling interests	0	73
Profit attributable to owners of parent	3,462	4,067

Semi-annual Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Profit	3,462	4,140
Other comprehensive income		
Valuation difference on available-for-sale securities	556	(461)
Foreign currency translation adjustment	(71)	78
Total other comprehensive income	485	(383)
Comprehensive income	3,948	3,757
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,946	3,684
Comprehensive income attributable to non-controlling interests	1	73

Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	5,005	5,935
Depreciation	1,191	1,125
Amortization of software	57	87
Loss (gain) on sale and retirement of non-current assets	0	0
Loss (gain) on sale of investment securities	-	(0)
Loss (gain) on valuation of investment securities	-	27
Impairment losses	1	1
Amortization of goodwill	-	106
Increase (decrease) in allowance for doubtful accounts	(1)	1
Interest and dividend income	(20)	(41)
Interest expenses	0	0
Decrease (increase) in trade receivables	(445)	(190)
Decrease (increase) in accounts receivable - other	9	88
Decrease (increase) in inventories	(8)	14
Increase (decrease) in trade payables	0	0
Increase (decrease) in accounts payable - other	(69)	57
Increase (decrease) in accrued expenses	113	61
Increase (decrease) in contract liabilities	746	550
Increase (decrease) in provision for point card certificates	40	52
Other, net	178	(740)
Subtotal	6,798	7,136
Interest and dividends received	20	40
Interest paid	(0)	(0)
Income taxes paid	(1,291)	(2,839)
Income taxes refund	5	-
Business structure improvement expenses paid	(147)	-
Net cash provided by (used in) operating activities	5,386	4,337
Cash flows from investing activities		
Purchase of property, plant and equipment	(2,209)	(1,483)
Purchase of intangible assets	(157)	(157)
Purchase of investment securities	(53)	(1,052)
Proceeds from sale of investment securities	-	0
Payments into time deposits	-	(100)
Payments of leasehold and guarantee deposits	(0)	(2)
Proceeds from refund of leasehold and guarantee deposits	4	2
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	151	-
Other, net	0	15
Net cash provided by (used in) investing activities	(2,264)	(2,776)
Cash flows from financing activities		
Repayments of long-term borrowings	-	(5)
Purchase of treasury shares	-	(2,237)
Decrease (increase) in deposits for purchase of treasury shares	-	(762)
Dividends paid	(1,383)	(1,845)
Net cash provided by (used in) financing activities	(1,383)	(4,851)
Effect of exchange rate change on cash and cash equivalents	(163)	166
Net increase (decrease) in cash and cash equivalents	1,575	(3,123)
Cash and cash equivalents at beginning of period	5,589	11,694
Cash and cash equivalents at end of period	7,164	8,570