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Notice Concerning Differences between the Consolidated Financial Forecast and Actual Results for the Six Months Ended June 30, 2026, and Revision of the Full-Year Consolidated Financial Forecast

TAKE AND GIVE. NEEDS Co., Ltd. (the “Company”) hereby announces that differences have arisen between the consolidated earnings forecast for the interim consolidated accounting period of the fiscal year ending December 31, 2026, announced on February 13, 2026, and the actual results for the same period announced today, as described below.

In addition, in light of recent business performance and other trends, the Company has revised its full-year consolidated earnings forecast for the fiscal year ending December 31, 2026, as described below.

There will be no revision to the dividend forecast in connection with this revision to the earnings forecast.

1. Difference between the consolidated forecasts and the actual results for the six months ended June 30, 2026 (January 1 – June 30, 2026)

	Net sales	Operating profit	Ordinary profit	Interim profit attributable to owners of the parent	Interim profit per share
Previously announced forecast (A) (Announced on Feb. 13, 2026)	Millions of yen 23,350	Millions of yen 170	Millions of yen -90	Millions of yen 502	Yen 34.34
Actual results announced today (B)	23,905	609	378	800	54.81
Change (B-A)	+555	+439	+468	+298	
Change (%)	+2.4	+258.2	-	+59.4	
(Reference) Results for the same period of the previous fiscal year (Interim period of FY2025)	21,306	-465	-752	-505	-

Note: Effective from the interim period of the fiscal year ending December 2026, the Company has changed its accounting policy. Accordingly, the figures for the interim period of the fiscal year ended December 2025 have been presented after retrospective application of the change.

2. Revision to Consolidated Earnings Forecast for the Full Year (January 1, 2026 – December 31, 2026)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of the parent	Profit per share
Previously announced forecast (A) (Announced on Feb. 13, 2026)	Millions of yen 47,840	Millions of yen 1,240	Millions of yen 720	Millions of yen 570	Yen 38.99
Revised forecast (B)	49,000	1,500	1,000	800	54.75
Change (B-A)	+1,160	+260	+280	+230	
Change (%)	+2.4	+21.0	+38.9	+40.4	
(Reference) Consolidated results for the previous fiscal year (FY2025)	35,709	1,622	1,194	-81	-

Note: 1. Effective from the fiscal year ending December 2025, the Company has changed its fiscal year-end from March 31 to December 31. Accordingly, the fiscal year ending December 2025 covers the nine-month period from April 1, 2025 to December 31, 2025.

2. Effective from the interim period of the fiscal year ending December 2026, the Company has changed its accounting policy. Accordingly, the figures for the fiscal year ended December 2025 have been presented after retrospective application of the change.

3. Reasons for the Difference and Revisions

During the interim consolidated accounting period under review, in the Company's core domestic wedding business, although the number of wedding ceremonies held fell slightly below the initial plan, sales exceeded the previously announced forecast. This was mainly due to wedding unit prices exceeding the initial plan, supported by successful sales promotion measures for high-value-added products such as higher-priced food and beverage offerings, decorations and floral arrangements, and after-bouquets through campaigns and other initiatives, as well as continued efforts to increase the number of participants, which enabled the Company to maintain a high average number of guests per wedding.

On the profit front, operating profit, ordinary profit and profit attributable to owners of parent all exceeded the previously announced forecast, primarily due to the effect of higher sales.

With regard to the full-year earnings forecast, in light of the interim results exceeding the previously announced forecast and current demand trends, the Company has revised net sales and each profit item as stated above.

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