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August 14, 2026

To All Concerned Parties,

Company: Asahi Intecc Co., Ltd.
Representative: Kenji Miyata, President & CEO
(Securities code: 7747, Prime of Tokyo Stock Exchange and Premier of Nagoya Stock Exchange)
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Notice concerning Upward Revision of the Numerical Targets of the Medium-Term Management Plan 'Building the Future 2030' and the Long-Term Vision

Asahi Intecc announces that its board of directors resolved today to revise upward the numerical targets for the final fiscal year of its medium-term management plan, "Building the Future 2030 — Unlocking Sustainable Growth," as well as the numerical targets set forth in its long-term vision, as described below.

This revision does not represent a change in the long-term direction or growth strategy of the Company Group. Rather, it reflects progress ahead of schedule in net sales and improved profitability, particularly through enhanced productivity, resulting from the key initiatives implemented to date. It also incorporates changes in foreign exchange rate assumptions in response to changes in the external environment.
Asahi Intecc will continue to steadily implement its strategies and initiatives to achieve sustainable growth and enhance corporate value.

1. Background and Reasons for the Revision of the Numerical Targets

Since the formulation of the medium-term management plan, the Asahi Intecc Group has steadily expanded its market share in each region and business. As a result, sales are expected to reach the initial plan ahead of schedule. In addition, productivity improvements at overseas factories have progressed beyond initial expectations, and the gross profit margin is also expected to exceed the initial assumption based on underlying performance.

In addition to this progress in the Group's businesses, the Company has revised the foreign exchange rate assumptions used when formulating the plan in light of recent exchange rate trends and incorporated the impact of this revision into each management indicator. As a result, the Company has decided to raise the numerical targets for the final fiscal year of the plan.

Furthermore, based on the revision of the numerical targets for the medium-term management plan, the Company has decided to revise the numerical targets set forth in its long-term vision in order to align them with the medium- to long-term growth envisioned by the Asahi Intecc Group.

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2. Numerical Targets for the Final Fiscal Year of the Medium-Term Management Plan

Management Indicator	Initial Target	Revised Target	Main Reason for Revision
Net sales	180.0 billion yen	¥212.5 billion yen	Reflecting growth progress in each region and business
Gross profit margin	69.0%	72.5%	Reflecting productivity improvements and changes in the external environment, including price increases
Operating profit	50.4 billion yen	68.0 billion yen	Reflecting sales growth, productivity improvements, and enhanced profitability
Operating profit margin	28.0%	32.0%	—
ROE	16.0%	20.0%	Reflecting profit growth and improved capital efficiency
ROIC	16.0%	19.0%	Reflecting improved business profitability and efficiency of invested capital

The revised numerical targets above incorporate the impact of changes in the foreign exchange rate assumptions based on recent exchange rate trends. The foreign exchange rate assumptions have been revised as follows:

(Unit: yen)	U.S. dollar	Euro	Chinese yuan	Baht
Initial assumptions	143.00	165.00	20.00	4.60
Revised assumptions	155.00	179.00	22.00	4.90

There is no change to the Company's fundamental approach of maintaining an appropriate balance between growth investment and shareholder returns with respect to capital allocation. In light of changes in cash-generating capacity and other factors associated with the revision of the numerical targets, the Company has also revised the relevant plan figures. Please refer to the accompanying presentation materials for details.

3. Revision of the Numerical Targets for the Long-Term Vision

Based on the revision of the numerical targets for the medium-term management plan, the Company will revise the numerical targets for net sales and operating income margin set forth in its long-term vision as follows, in order to align them with the medium- to long-term growth envisioned by the Asahi Intecc Group. There is no change to the direction or business domains that the Asahi Intecc Group aims to pursue under its long-term vision.

	Initial targets	Revised targets
Net sales	300.0 billion yen	330.0 billion yen
Operating profit margin	30.0%	33.0%

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4. Fundamental Policies and Growth Strategies

This revision does not represent a change to the long-term direction pursued by the Asahi Intecc Group or to the fundamental policies and growth strategies set forth in the medium-term management plan. The Company will continue to steadily implement its strategies and initiatives and pursue sustainable growth and the enhancement of corporate value over the medium to long term.

5. Outlook

The consolidated financial results forecast for the fiscal year ending June 30, 2027 is as stated in "1. Overview of operating results, etc., (4) Future outlook" of the "Consolidated Financial Results for the Fiscal Year Ended June 30, 2026," announced on August 14, 2026.
The revision of the numerical targets for the medium-term management plan reflects a reassessment of the growth outlook through the final fiscal year of the plan, based on the recent expansion in sales, productivity improvements, foreign exchange trends, and other factors incorporated into the formulation of the aforementioned financial results forecast.