Company name: DAIICHI SANKYO COMPANY, LIMITED
Representative: Hiroyuki Okuzawa, Representative Director, President and CEO
(Code no.: 4568, Prime Market, Tokyo Stock Exchange)
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(Modification of Disclosed Matter) Notice Regarding Change in the Effective Date of the Absorption-type Merger of Daiichi Sankyo with Its Wholly Owned Subsidiary, Daiichi Sankyo Business Associe (Simplified Merger/Short Form Merger)

Tokyo, Japan (August 28, 2026) – Daiichi Sankyo Company, Limited (hereafter "Daiichi Sankyo") hereby announces that with respect to the absorption-type merger of its wholly owned subsidiary Daiichi Sankyo Business Associe Co., Ltd. (Head Office: Chuo-ku, Tokyo), which was previously announced in the " Notice on the Determined Basic Policy for Absorption-type Merger of Daiichi Sankyo with Its Wholly Owned Subsidiary, Daiichi Sankyo Business Associe (Simplified Merger/Short Form Merger)" dated January 30, 2026, Daiichi Sankyo's Board of Directors resolved at its meeting held today to change the merger schedule as described below.

1. Reason for Change

Daiichi Sankyo has decided to change the effective date of the merger because the system modifications and migration related to the consolidation and transfer of business processes associated with the merger are expected to require more time than originally anticipated. There are no other changes regarding this merger.

2. Details of Change

	Before Change	After Change
Date of the resolution of the Board of Directors on the approval of signing of the merger agreement (Daiichi Sankyo)	May 31, 2027 (planned)	February 29, 2028 (planned)
Date of signing of the merger agreement	May 31, 2027 (planned)	February 29, 2028 (planned)
The merger date (effective date of the Merger)	October 1, 2027 (planned)	July 1, 2028 (planned)

3. Future Outlook

As the Merger involves a wholly owned subsidiary, its impact on the Daiichi Sankyo's consolidated financial results is immaterial.

Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.