



August 28, 2026

Company name: Calbee, Inc.
President & CEO, Representative Director:
Makoto Ehara
(Company Code: 2229, TSE Prime Market)
Contact person:
Executive Officer & CFO, Director:
Kazuhiro Tanabe
(TEL: +81-3-5220-6222)

Notice of Retirement of Treasury Share

(Retirement of treasury share pursuant to Article 178 of the Companies Act)

Calbee, Inc. (hereinafter "Calbee") hereby announces that the Board of Directors held on August 28, 2026 resolved to retire treasury share pursuant to Article 178 of the Companies Act.

1. Class of shares to be retired : Common share
2. Number of shares to be retired : 11,963,300 shares
(8.9% of issued shares before the retirement)
3. Scheduled date of retirement : September 7, 2026

(Reference)

The number of issued shares after the retirement will be 121,966,500 shares.

ENDS