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(Translation)

September 3, 2026

Company name: Fuji Media Holdings, Inc.
Representative: Kenji Shimizu, President
(Stock Code No: 4676, Prime of Tokyo Stock Exchange)
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Notice Regarding Completion of Payment and Partial Forfeiture in Connection with the Disposal of Treasury Shares as Restricted Shares for the Employees Shareholding Association

Fuji Media Holdings, Inc. (the "Company") hereby announces that, with regard to the disposal of treasury shares as restricted shares (the "Treasury Shares Disposal") to the FMH Fuji Television Employees Shareholding Association (the "Shareholding Association"), the shareholding association for employees of the Fuji Media Holdings Group, resolved at a meeting of the Board of Directors held on August 4, 2026, the payment procedures were completed on September 3, 2026, and there was a change to the number of shares it was planned to dispose of due to a partial forfeiture. For details of this matter, please refer to the press release, "Notice Regarding the Disposal of Treasury Shares as Restricted Shares for the Employees Shareholding Association" of August 4, 2026.

1. Changes to Overview of the Disposal (changes are underlined)

	After Change	Before Change
(1) Payment date	September 3, 2026	September 3, 2026
(2) Class and number of shares to be disposed of	Common stock of the Company: 40,494 shares	Common stock of the Company: 40,596 shares
(3) Disposal price	¥3,919 per share	¥3,919 per share
(4) Total disposal amount	¥158,695,986	¥159,095,724
(5) Disposal method	By way of a third-party allotment	By way of a third-party allotment
(6) Allottee	FMH Fuji Television Employees Shareholding Association: 40,494 shares	FMH Fuji Television Employees Shareholding Association: 40,596 shares
(7) Other	Pursuant to the Financial Instruments and Exchange Act, the Company has submitted an extraordinary report regarding the Treasury Shares Disposal.	Pursuant to the Financial Instruments and Exchange Act, the Company has submitted an extraordinary report regarding the Treasury Shares Disposal.

2. Reasons for Changes

The change in the number of shares to be disposed of and other related matters is due to the fact that certain members of the Shareholding Association who had satisfied the prescribed eligibility requirements and were to acquire a beneficial interest in the shares to be allotted to the Shareholding Association ("Subject Employees") withdrew from or otherwise ceased to be members of the Shareholding Association after the Company made the decision on the disposal of treasury shares, resulting in the forfeiture of the shares that were scheduled to be allocated to the Subject Employees.

3. Future Outlook

There will be no change to the financial results forecast for the current fiscal year as a result of this change.

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