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September 4, 2026

To whom it may concern,

Company name: HI-LEX Corporation
Name of representative: Taro Teraura, President and CEO
(Securities Code: 7279; TSE Standard Market)
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Announcement Regarding Capital Investment to Establish Mass Production System for Domestic Door Module Business

HI-LEX Corporation (the "Company") hereby announces that its Board of Directors, at a meeting held on September 4, 2026, resolved to make a capital investment to establish a production system following the receipt of its first domestic order for door module products in Japan.

1. Background and Purpose of the Capital Investment

(1) Proven Track Record in the Global Door Module Business

The HI-LEX Group has operated its door module business primarily in Korea, North America, Europe, and China, and has accumulated extensive mass production experience over the years.

A door module is an integrated assembly consisting of multiple components, including window regulators, supplied as a pre-assembled unit. Door modules contribute to improved manufacturing efficiency, simplified assembly processes, and enhanced quality consistency for automobile manufacturers.

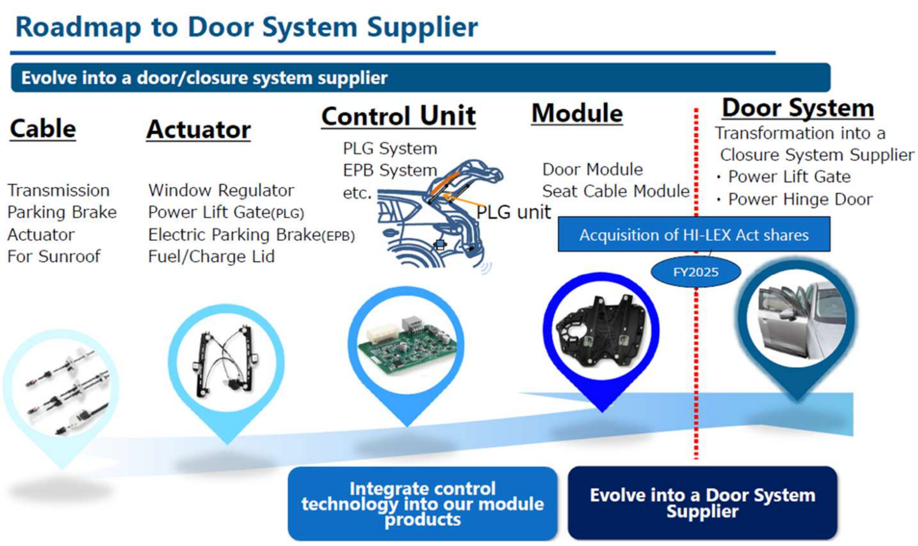
(2) Growing Demand in the Japanese Market

In Japan, the traditional supply model has primarily focused on individual components, and the adoption of door modules has remained limited.

In recent years, however, labor shortages and labor constraints in manufacturing operations have become increasingly evident. As a result, improving process efficiency and productivity has become a critical challenge for manufacturers, leading to growing interest in modularization.

(3) Business Development Leveraging Group Expertise and Domestic Manufacturing Assets

Against this backdrop, the HI-LEX Group has received its first order in Japan for door module products by leveraging its technological expertise and mass production experience accumulated overseas, together with the manufacturing capabilities of the Kyushu Plant of HI-LEX ACT Co., Ltd., which joined the Group in November 2025.



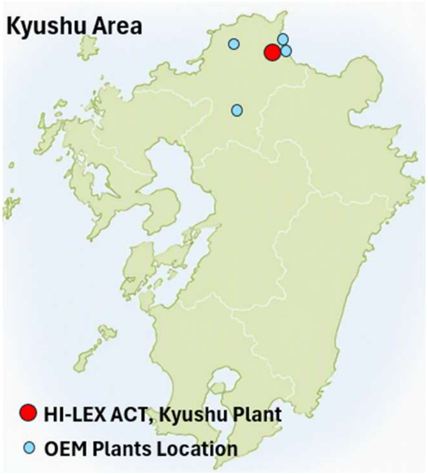
This order represents the first step toward the full-scale development of the door module business in Japan and is regarded as a strategically important project for establishing an early track record in the domestic market.

In addition to supporting this project, and in preparation for future business expansion, the Group has decided to expand the building at the Kyushu Plant of HI-LEX ACT and relocate a large-scale plastic injection molding machine previously used at the Group's Spain plant, which ceased operations in April 2026.

2. Overview of the Capital Investment

To support this order, the Company will construct an extension to the Kyushu Plant of HI-LEX ACT and introduce production equipment required for the mass production of door module products. Large plastic module plates will also be manufactured in-house.

Item	Description
(1) Facility	HI-LEX ACT Kyushu Plant
(2) Location	Miyako-machi, Miyako-gun, Fukuoka Prefecture, Japan
(3) Investment	Building expansion and installation of production facilities
(4) Total Investment	Approximately JPY 1.2 billion
(5) Start of Production	December 2028 (Planned)
(6) Produced Products	Door module products



3. Strategic Significance

The HI-LEX Group is promoting a transformation of its business model from supplying individual components to providing higher-value system solutions by integrating multiple products and technologies.

The receipt of this door module order and the establishment of a mass production system represent a strategic initiative that combines the Group's technological and development capabilities cultivated over many years with manufacturing capabilities and technologies acquired through M&A, thereby creating new growth opportunities.

Going forward, the Group aims to leverage its products, technologies, and manufacturing footprint to offer higher-value door systems that extend beyond conventional door modules. Through these efforts, the Group seeks to expand its business domain and evolve into a comprehensive "Door System Supplier".

4. Impact on Financial Results

The impact of this capital investment on the consolidated financial results for the fiscal year ending October 31, 2026 is expected to be immaterial.

Should any matters requiring disclosure arise in the future, the Company will promptly announce them.

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