

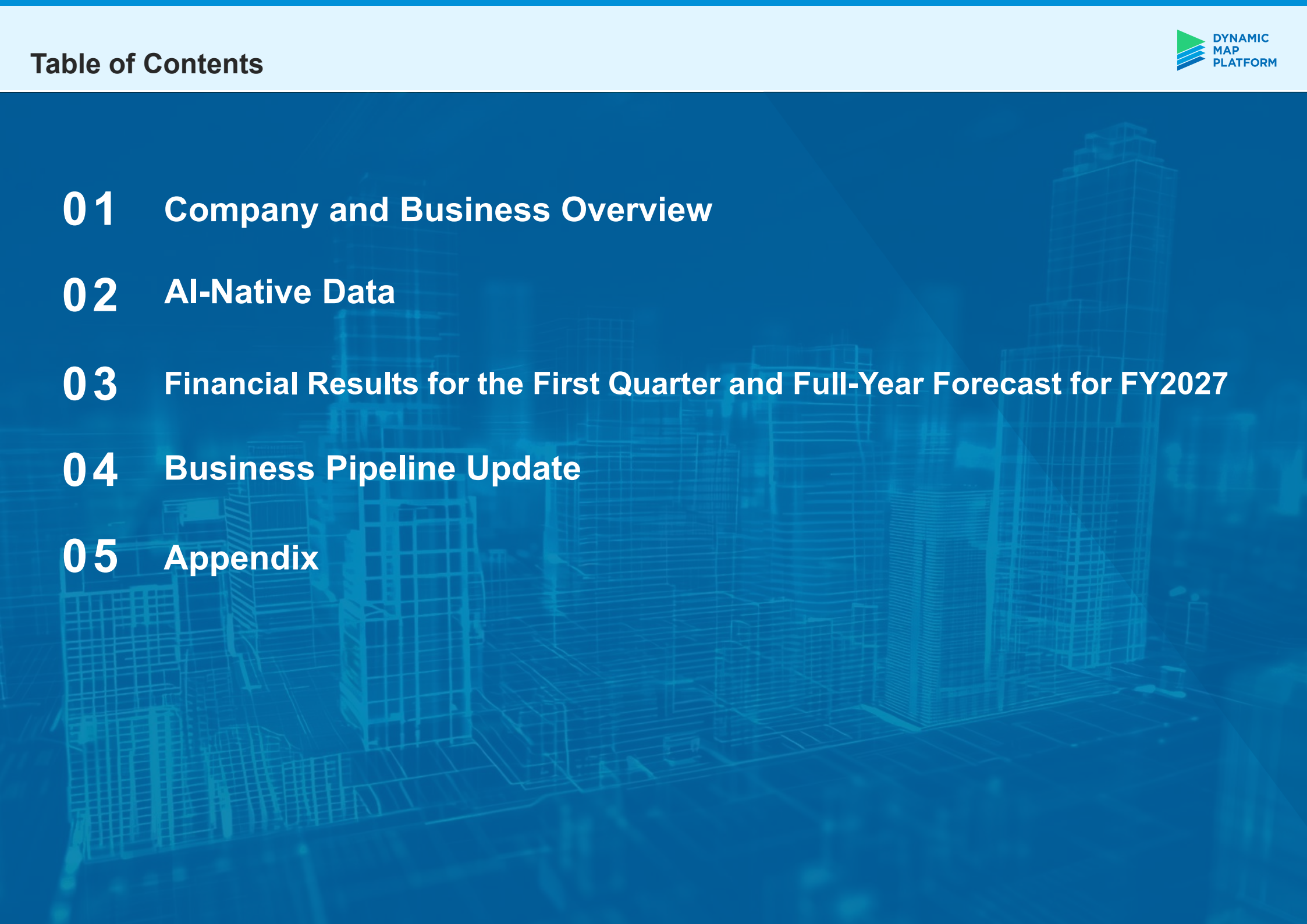


Financial Results Presentation for the First Quarter of the Fiscal Year Ending March 2027 (FY2027)

Dynamic Map Platform Co., Ltd.

Aug. 7, 2026

T S E
Growth
336A

- 
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01

Company and Business Overview

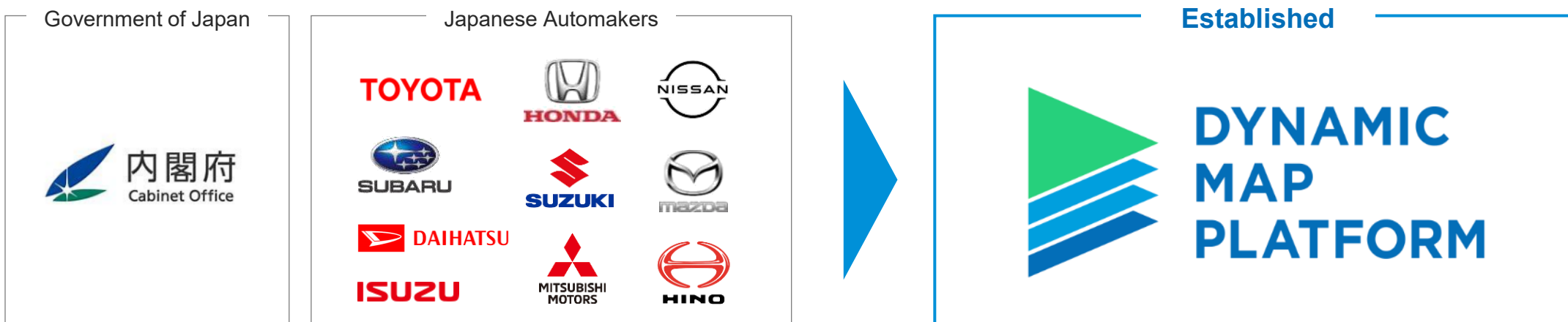


Company Overview

Company Name	Dynamic Map Platform Co., Ltd. (Securities Code: 336A TSE Growth)
Established	June 13, 2016
Head Office Address	2-12-4 Shibuya, Shibuya-ku, Tokyo
Business Locations	Japan, U.S., Germany, Saudi Arabia, UAE, South Korea
Employees	249 (as of August 2026) ⁽¹⁾
Business Scope	● Generation and sale of high-precision 3D map data (HD maps) for use in autonomous driving, advanced driver assistance systems, etc. ● Provision of high-precision location information and solutions for various applications (except autonomous driving) using technologies related to HD maps

Establishment History

Dynamic Map Platform (DMP) was established under the initiative of the Japanese government, with funding from major Japanese automakers. DMP subsequently acquired a U.S.-based HD map company in which General Motors Company had invested, thereby expanding its business globally.



Note: (1) The employee count includes temporary workers.

Dynamic Map Platform At-a-Glance

Global expansion powered by data for physical AI, with growth driven by a license-based business model

26

Countries ⁽¹⁾

North America, Europe,
Japan, South Korea,
Middle East

74%

Overseas
Sales Ratio

FY2026 Actual

JPY 5.7

Billion
Consolidated
Sales

FY2026 Actual

121 % YoY

License-Based
Revenue

FY2026 Actual

1.8

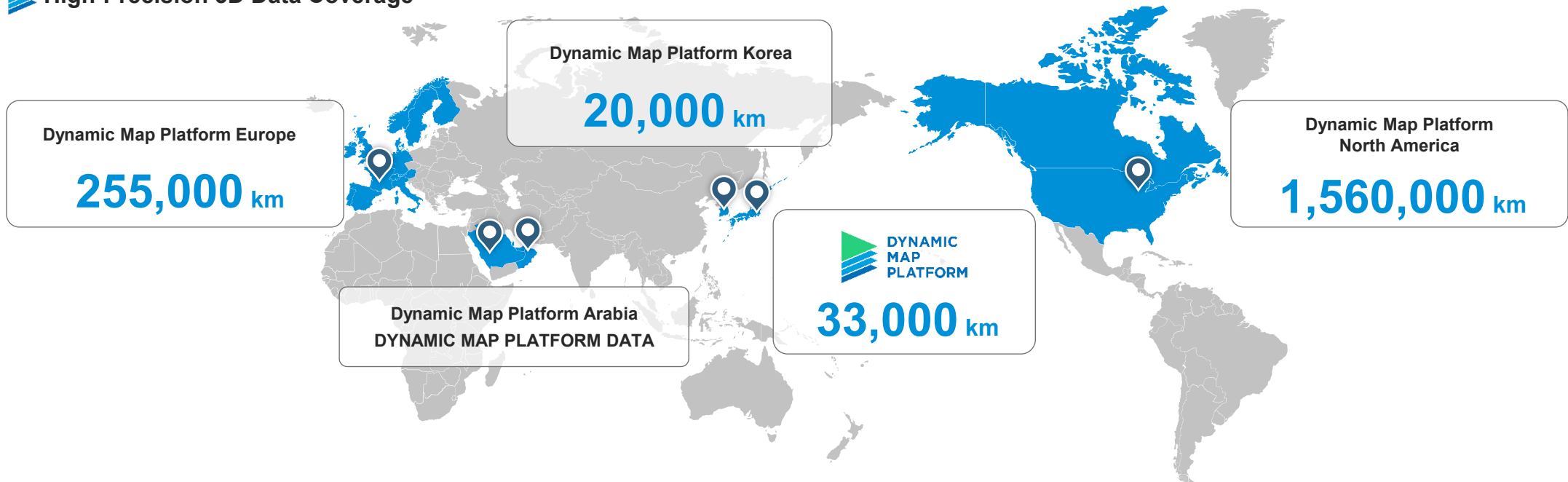
Million km
High-Precision 3D
Data Coverage
2026 Actual

30%

Physical AI
Market CAGR ⁽²⁾

Outlook for the
next 10 years

High-Precision 3D Data Coverage ⁽³⁾



Notes: (1) and (3) As of August 2026. (2) Prepared by the Company based on Grand View Research, Acumen Research & Consulting, and other sources.

Highlights

Global Deep-Tech

A deep-tech company building a global high-precision location information platform known as a dynamic map.

High Growth

With a strong customer base that includes 10 major Japanese automakers, General Motors, and the Japanese government, we are well positioned to achieve high revenue growth.

High Competitiveness

We possess highly competitive, high-precision 3D data and strong technical capabilities that have contributed to the development of the world's first Level 2+ and Level 3 automated driving systems.

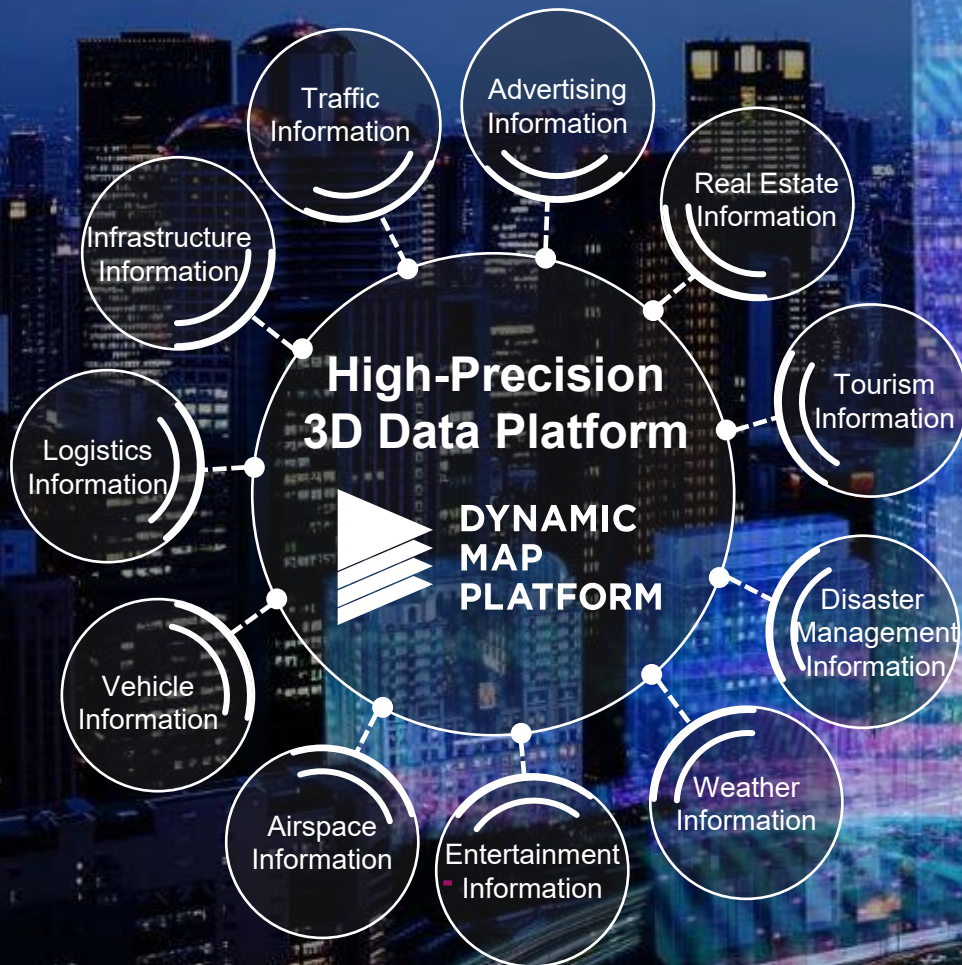
High Profitability

Our business model is built on two pillars: project-based business and license-based business. Project-based business supports the development of our data infrastructure, while license-based business leverages established data assets and is expected to generate higher profit margins. Through the expansion of license-based revenue, we aim to establish a highly profitable business structure.

Modeling the Earth

As a provider of a high-precision 3D data platform, we aggregate a wide range of information.

We aim to enable analysis, control, and prediction, thereby driving innovation that helps address societal challenges.

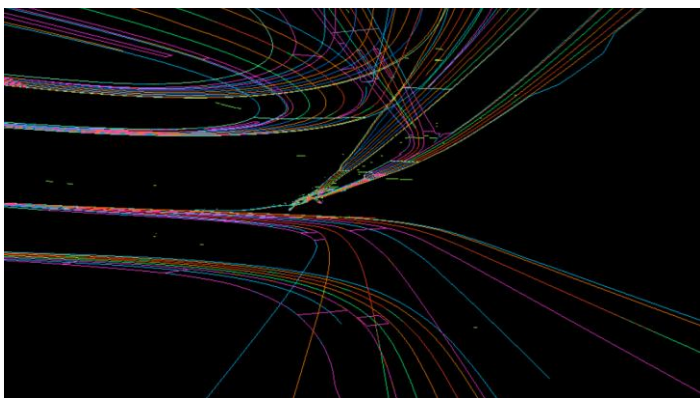


Our High-Precision 3D Data Platform and Services

High-precision 3D map data that accurately represents roads, surrounding environments, and spatial structures, serving as a foundation for autonomous driving and various spatial services.

Data for Autonomous Driving

High-precision 3D data for autonomous driving, advanced driver assistance systems, and a wide range of other industries



Guidance

High-precision guidance leveraging 3D map data generation technology



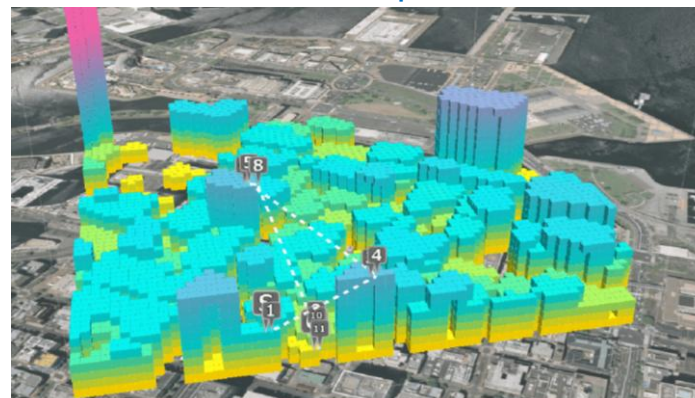
Viewer

A platform that enables viewing and analysis of high-precision 3D point cloud data



Location Information Services

Enabling diverse use cases through the use of “Spatial ID”

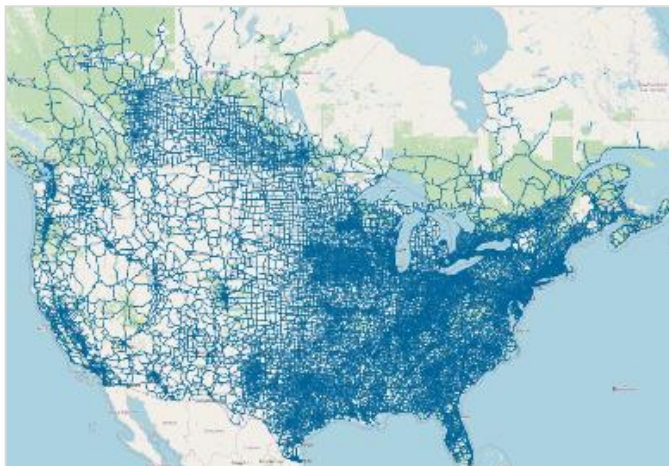


Building One of the World's Largest High-Precision 3D Data Platforms

Building one of the world's largest high-precision 3D data platforms, with coverage of 1,800,000 km and significant potential to support industrial digitalization and help address societal challenges worldwide.

 Our High-Precision 3D Data Coverage
in North America

1,560,000 km



 Our High-Precision 3D Data Coverage
in Other Regions

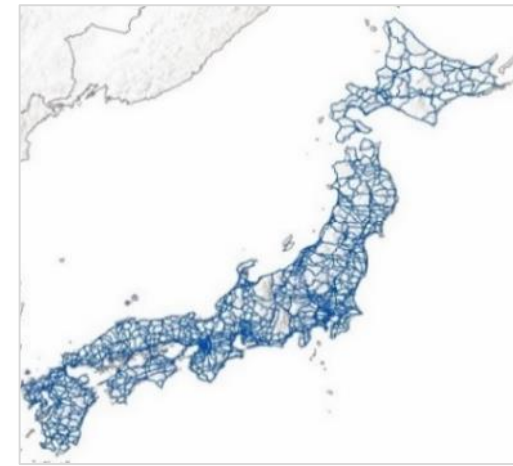
 Our High-Precision 3D Data Coverage
in Europe

255,000 km



 Our High-Precision 3D Data Coverage
in Japan

Expressways **33,000** km



————— **South Korea** —————

Expressways

20,000 km

————— **Middle East** —————

Expressways

**Data development scheduled
for completion by March 2027**

3D data development in major developed markets has been largely completed.

Overview of Our Business Model: Two Pillars of Project-Based and License-Based Business

Project-Based Business: We selectively accept projects based on targeted gross profit margins.

License-Based Business: We leverage established data assets and systems to generate highly profitable revenue.

Project-Based Business

Building the business foundation

- Selectively accept projects based on **targeted gross profit margins**
- Plays a role as **R&D, building a business foundation while reducing the need for self-funded investment**
- **The cost of sales mainly consists of variable costs associated with project orders**

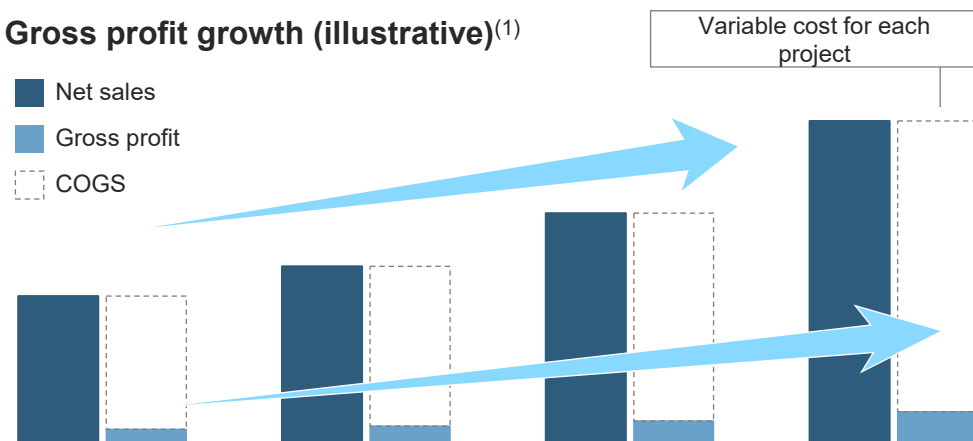
A Automotive Business

Expands HD maps coverage and updates data for GM and other customers

B 3D Data Business

Has a track record of a large number of government-led R&D projects

Gross profit growth (illustrative)⁽¹⁾



License-Based Business

Aiming for high profitability

- Utilizes **established data assets and systems**
- **Generates mass-production license revenue** based on unit prices and sales volumes, as well as **enterprise data license revenue**
- **The cost of sales mainly consists of fixed costs**, resulting in **a high marginal profit ratio**

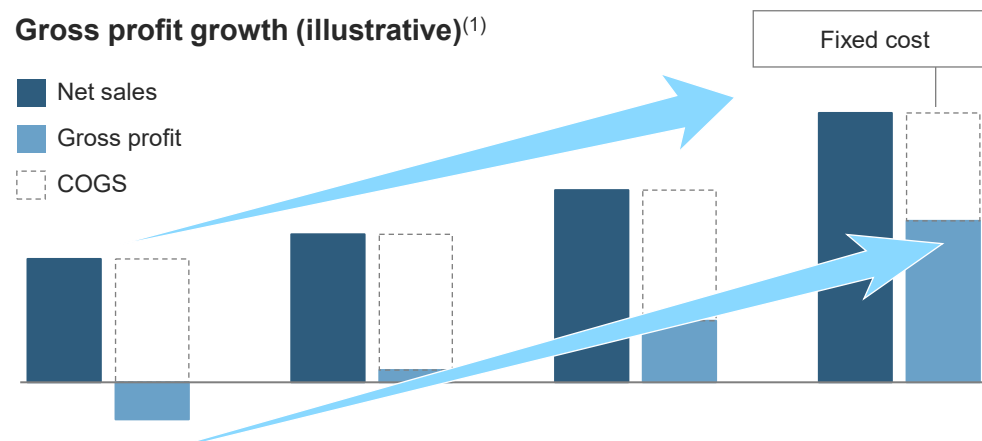
C Automotive Business

Provides HD maps for mass-produced vehicles (mass-production license)
Enterprise data license

D 3D Data Business

Establishes highly versatile data platform
Enterprise data license

Gross profit growth (illustrative)⁽¹⁾



Note: (1) The above charts of gross profit growth are shown for illustrative purposes, and do not guarantee the achievement of figures.

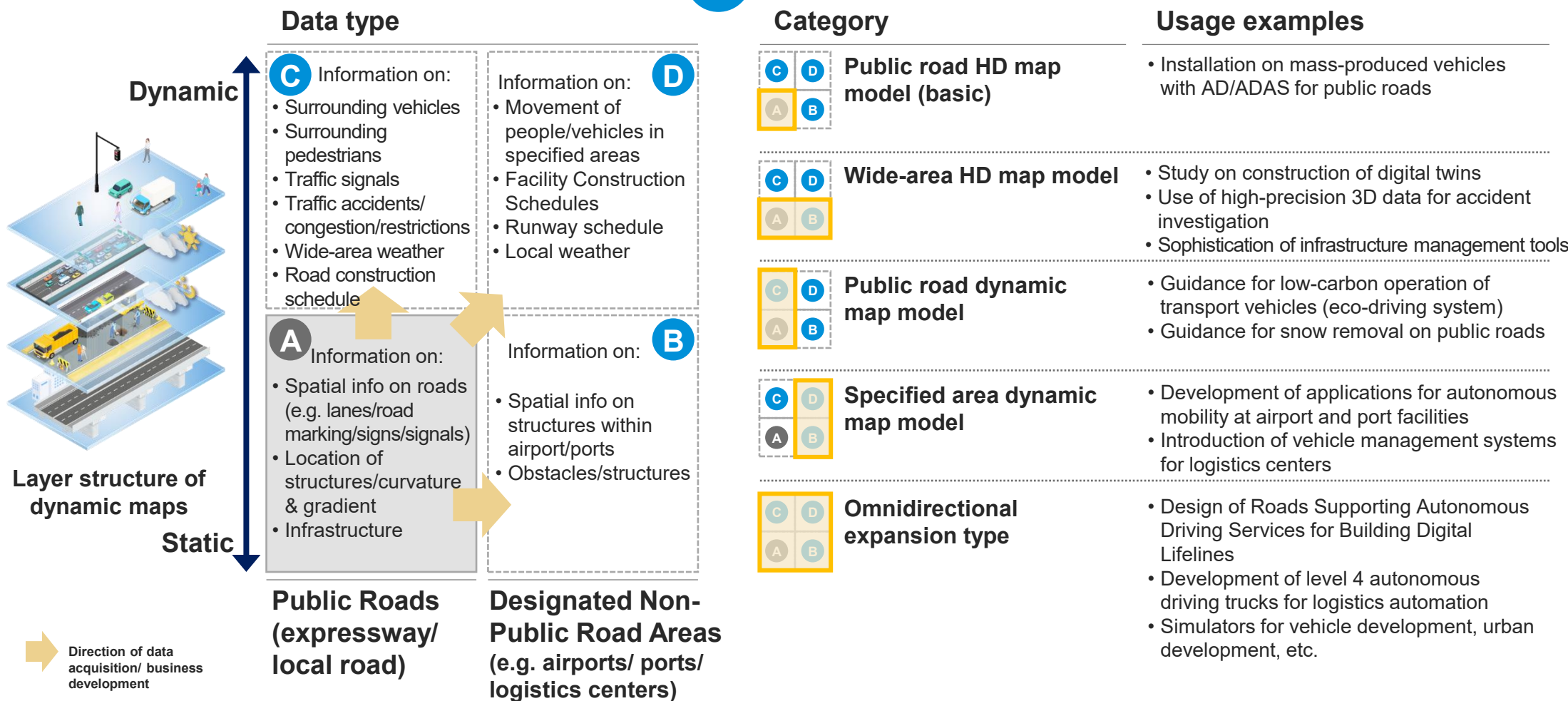
Building a Dynamic Map Platform by Integrating Various Types of Data

Started with static data (high-precision 3D data) for public roads, and expanded into specific areas such as airports, ports, and logistics centers.

Now building dynamic maps through the integration of dynamic data.

Data that makes up dynamic maps

➤ Use cases that can be realized through acquisition/integration of various types of data



Building a Surveying Network: The Need to Expand Surveying Capabilities

To expand business in specific areas such as airports, ports, and logistics centers, we are diversifying data acquisition methods, including satellite data, aerial imagery, and drone surveying, and strengthening agile surveying capabilities.

Technological Trends in 3D Measurement

- With improvements in sensor performance and miniaturization of equipment, data accuracy and processing speed have significantly increased.
- This enables precise data acquisition across large spaces, expanding applications such as ICT-based construction and digital twin development.

Surveying System

MMS



- Vehicles equipped with LiDAR and cameras enable continuous surveying while in motion.
- The system accurately captures point cloud data along roads and their surrounding areas.

Aerial Surveying



- Aircraft equipped with cameras and LiDAR enable the acquisition of wide-area data from high altitudes.

Drone



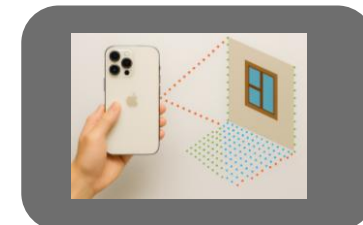
- Equipped with a laser or camera, enabling rapid acquisition of large-area data.
- Capable of capturing terrain beneath tree cover, making it increasingly useful in forests and disaster-affected areas.

Terrestrial Laser Scanner / Handheld Laser Scanner



- Laser measurements conducted on the ground.
- Supports building interiors and underground spaces.

Smartphone LiDAR and Image Data



- Enables easy 3D surveying using smartphone-integrated cameras and LiDAR.

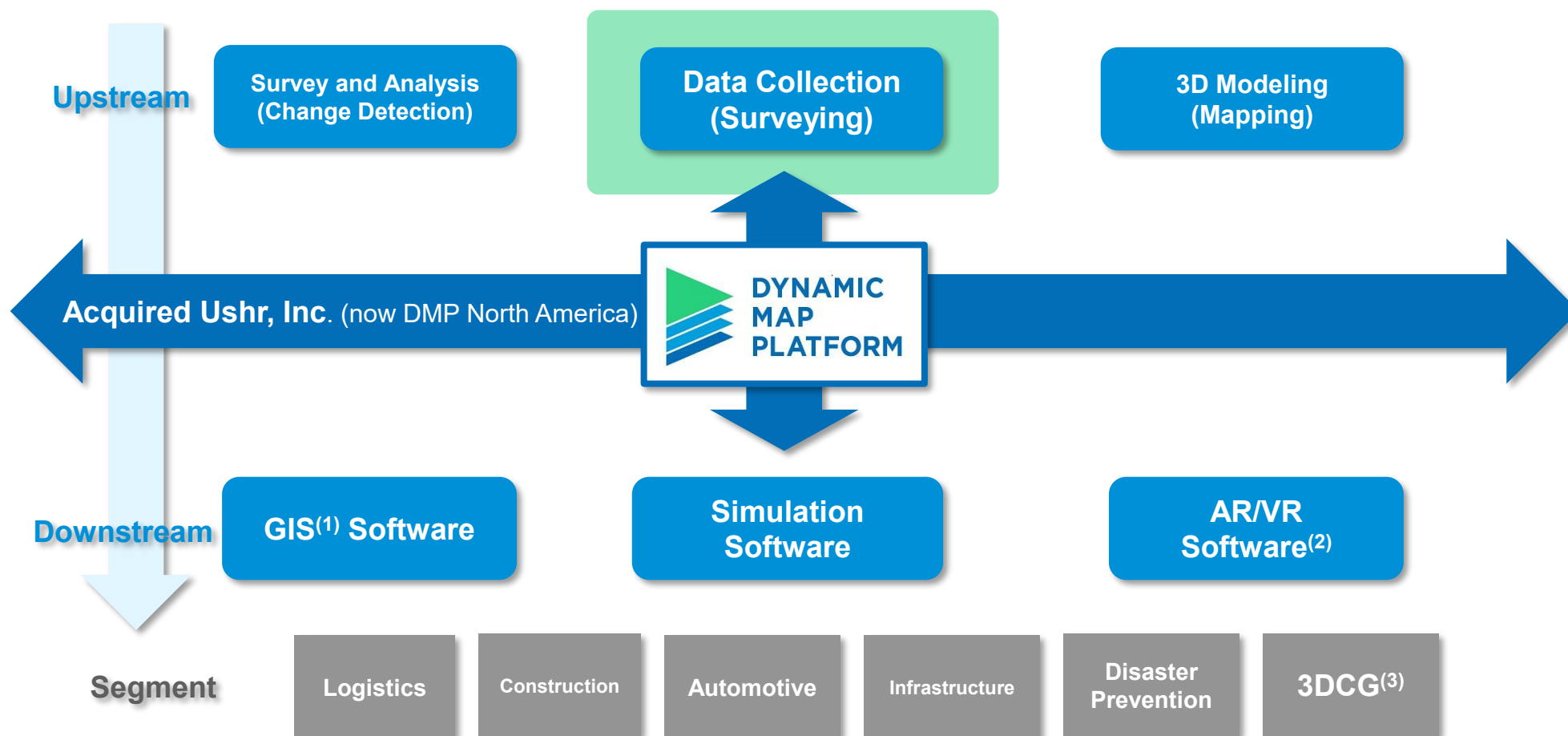
Data Processing

- **Integration with AI:** Enables automatic classification and recognition of images and point cloud data, as well as real-time analysis.
- **Real-time Processing:** Utilizes 5G/6G communication for instant transmission and sharing from the field to the cloud.
- **Operation in GPS-Denied Environments:** Provides self-positioning and map generation in areas without GPS coverage.

Business Expansion Initiatives via M&A

In 2019, we acquired Ushr, Inc., now Dynamic Map Platform North America, as part of our horizontal integration strategy and established a leading position in the global HD map market. Following our IPO in 2025, we began pursuing vertical integration opportunities in upstream and downstream business areas.

We are currently expanding our surveying network to strengthen upstream data collection capabilities.

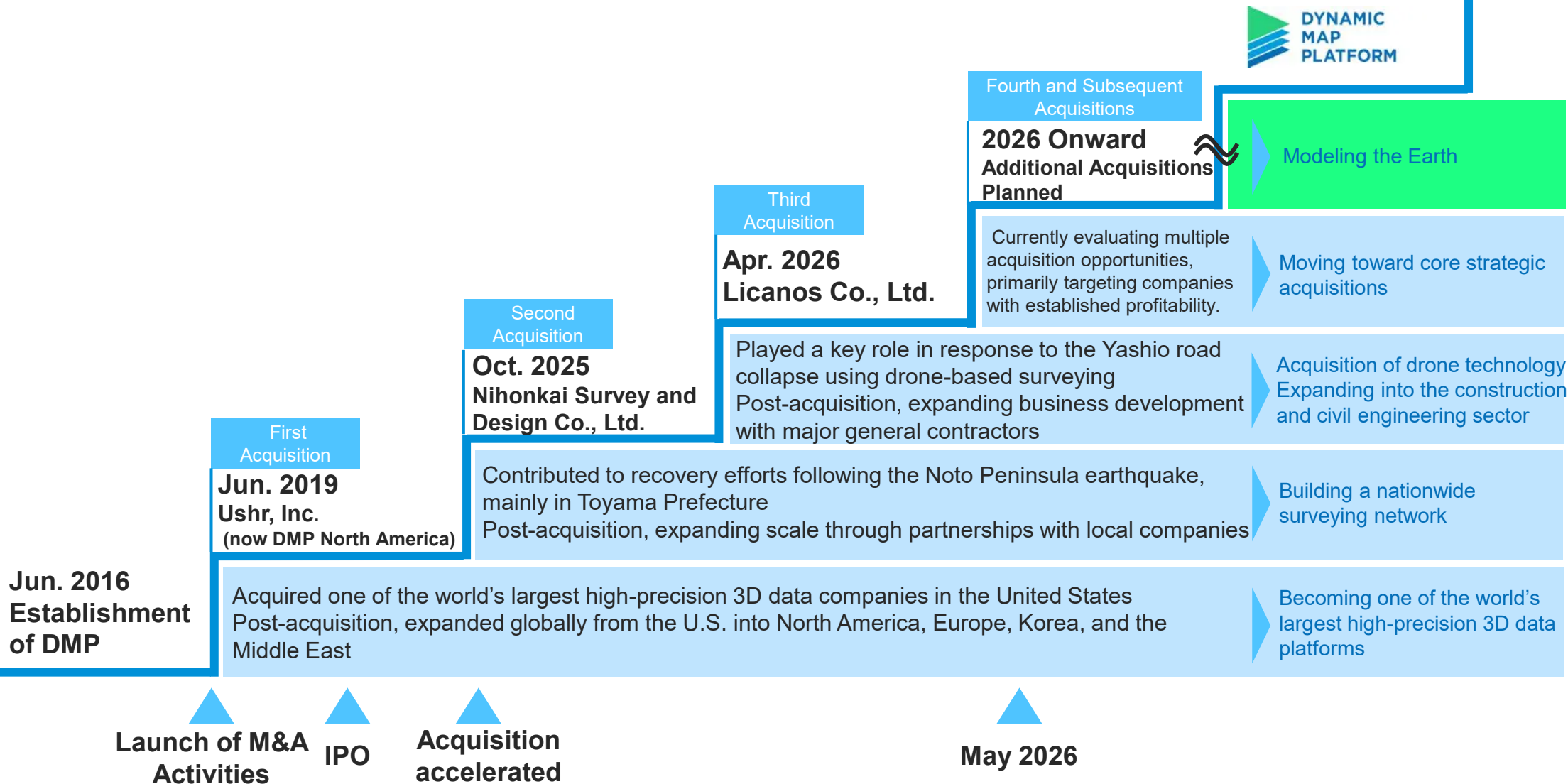


Notes: (1) Geographic Information System Software (A system for handling geospatial data) (2) Augmented Reality (Technology for overlaying digital information onto the real world) / Virtual Reality (Technology that creates a fully virtual environment and immerses the user) Software
(3) Three-dimensional computer graphics (technology for creating three-dimensional images and models using computers)

Accelerating Growth Through Strategic M&A

Our M&A initiatives began with the acquisition of Ushr, Inc. in 2019. Following our IPO in 2025, we resumed our M&A activities.

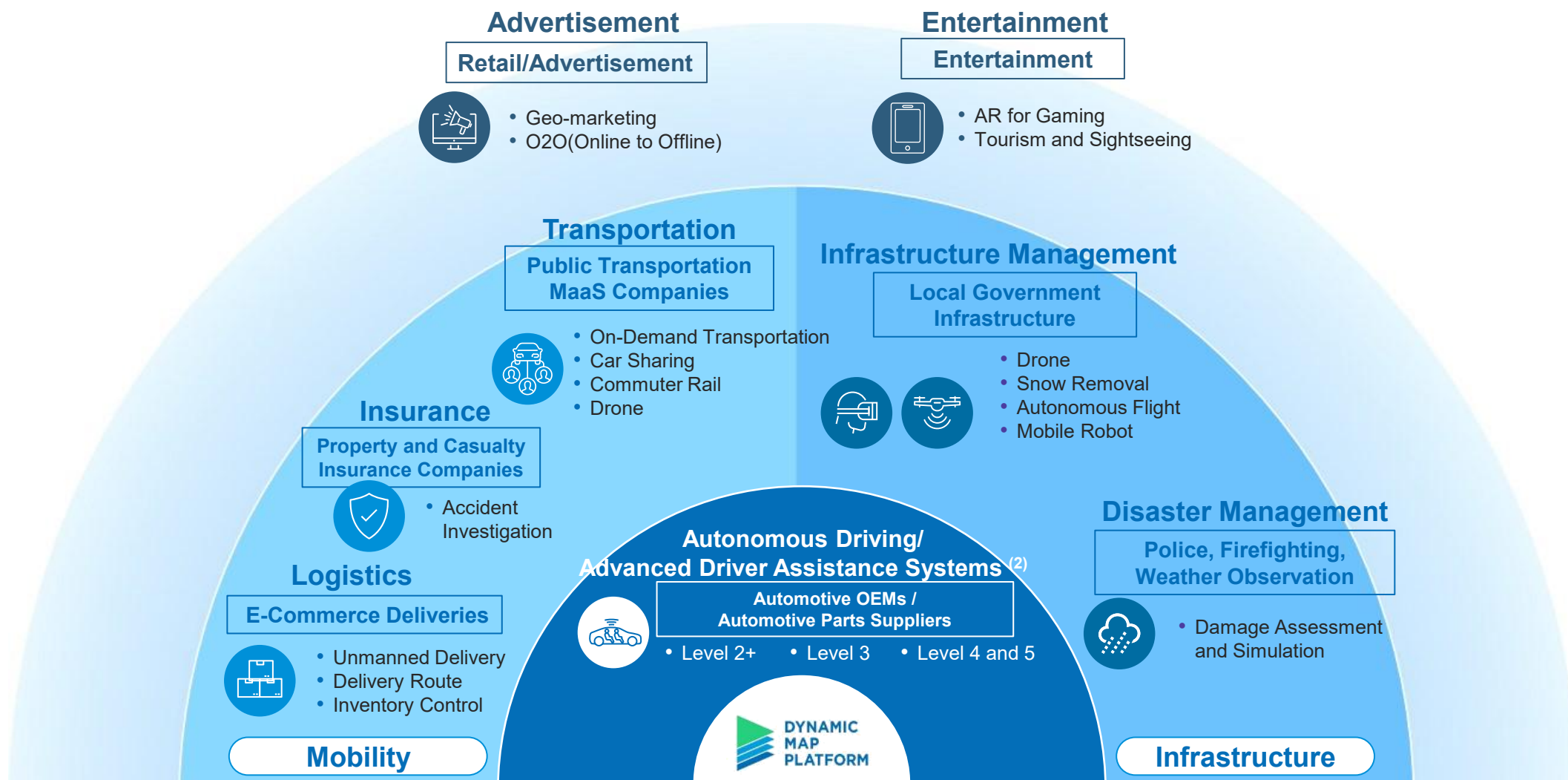
A total of three acquisitions have already been completed, and we plan to further expand our group and improve profitability through the continued acquisition of companies with established profitability.



A Data Platform for Physical AI

Providing a “data platform” for the physical AI era across diverse industries

Expanding from autonomous driving to mobility, infrastructure, advertising, and entertainment



Notes:

(1) Above is an image of the target market, including areas that DMP has not yet entered as of August 2026.

(2) Level 0: No driving automation, Level 1: Driving assistance (hands-on/shared control), Level 2: Automated driving functions under specific conditions (hands-off), Level 2+: Conditional automated driving on highways, Level 3: Conditional automated driving (eyes-off), Level 4: Fully automated driving under specific conditions (Mind Off), Level 5: Fully automated driving (Driver Off)

Potential Applications of Our Data Across the Japanese Government's 17 Strategic Growth Sectors

High-precision 3D data: Potential to contribute to solving challenges and advancing industries across a wide range of strategic sectors

1. AI and Semiconductors



Data for AI and Semiconductor Development, Training, and Validation

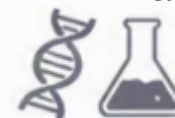
2. Shipbuilding



3. Quantum Technology



4. Synthetic Biology and Biotechnology



5. Aviation and Space



Airspace management, airport operations, and satellite & space development

6. Digital Technologies and Cybersecurity



7. Content Industries (Games, Anime, etc.)



3D map creation and digital environment applications

8. Food Tech



9. Natural Resources and Energy Security, and GX



Power generation infrastructure construction and maintenance

10. Disaster Management and National Resilience



Disaster simulation, damage assessment, and snow removal support

11. Drug Discovery and Advanced Medical Care



12. Fusion Energy



13. Materials



14. Port Logistics



Port automation and operational efficiency

15. Defense Industry



Training environments, simulation, and infrastructure development

16. Information and Telecommunications



Telecommunications infrastructure design and maintenance, and base station deployment optimization

17. Maritime Industries



Contributing to digital transformation, automation, and enhanced safety across diverse industries through our high-precision 3D data platform

02

AI-Native Data

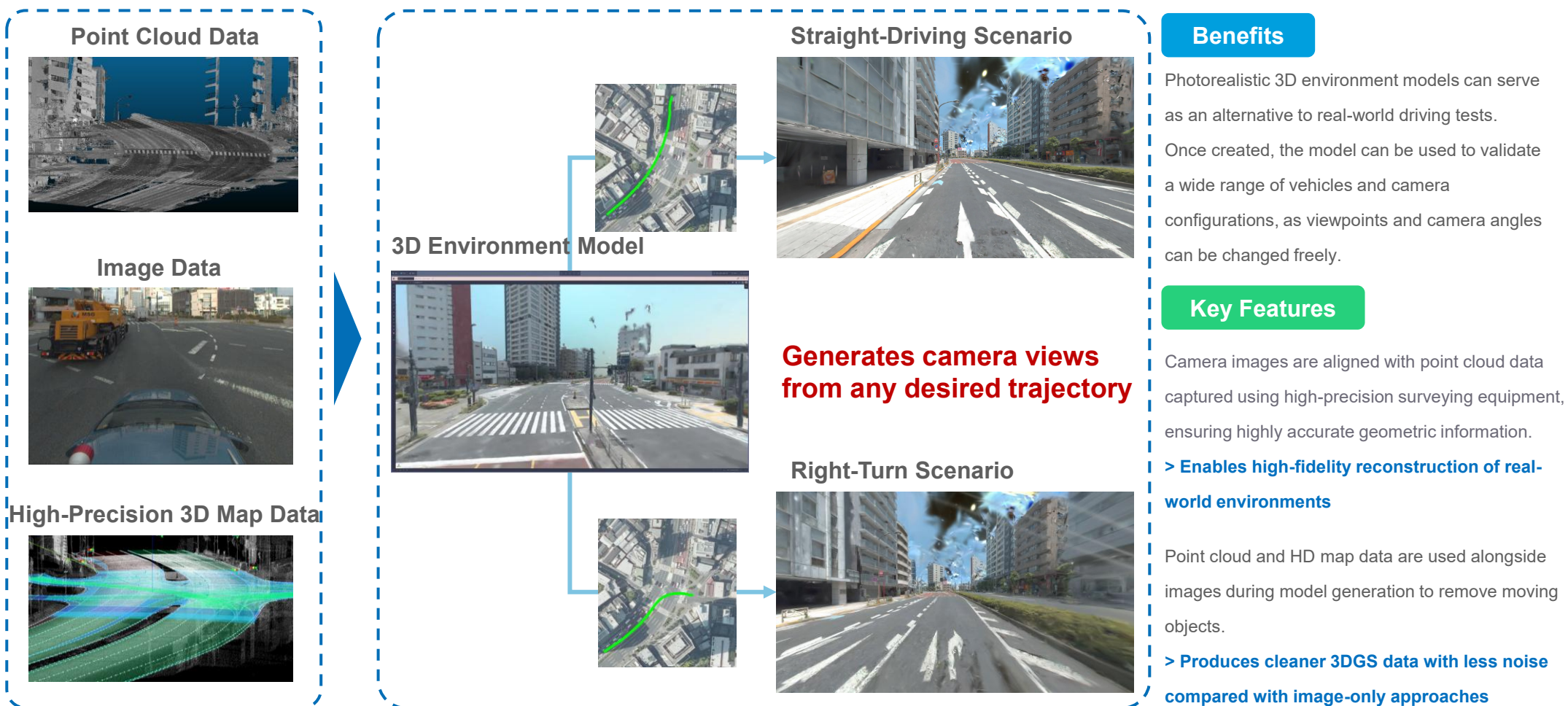


AI-Native Modeling of Real-World 3D Environments

Integrates images, point cloud data, and high-precision 3D map data to generate 3D environment models that can be used for AI training and validation.

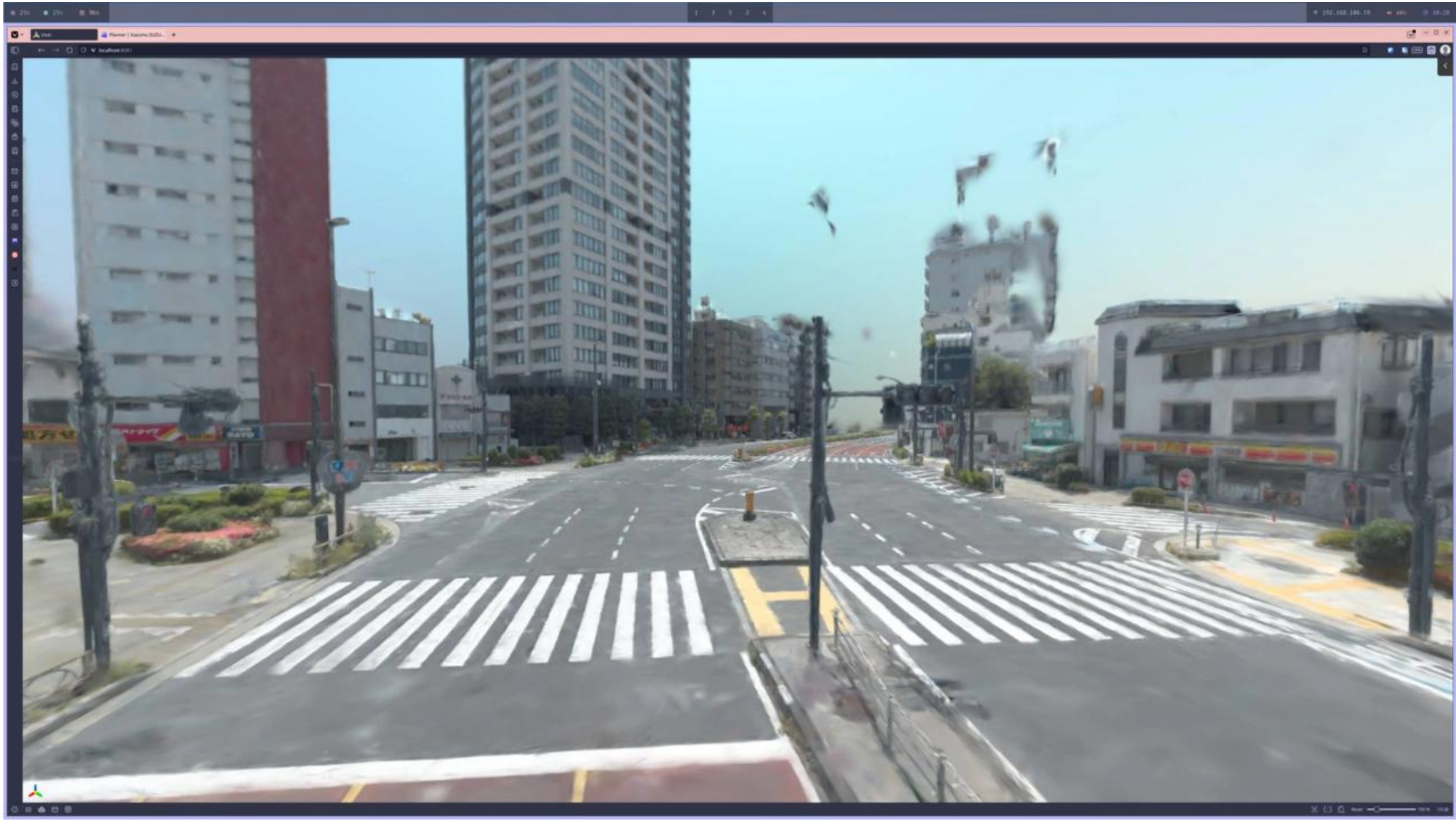
Builds a highly accurate data foundation that reflects real-world road structures and semantic information.

3D Gaussian Splatting (3DGS) Data



3D Environment Modeling with 3DGS: A Data Foundation for AI Training and Validation

3D Environment Model: Free-Viewpoint Video



3D Environment Modeling with 3DGS: A Data Foundation for AI Training and Validation

3D Environment Model: Straight-Driving Scenario



3D Environment Modeling with 3DGS: A Data Foundation for AI Training and Validation

3D Environment Model: Right-Turn Scenario

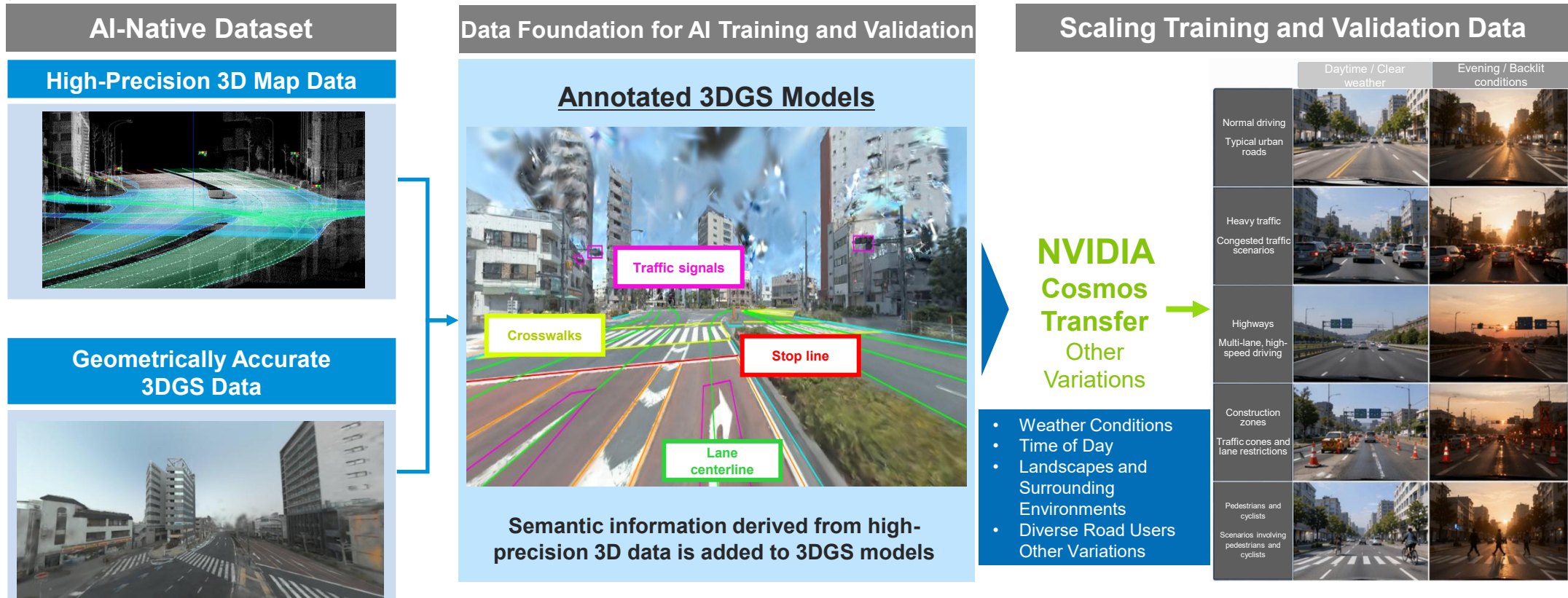


Building a Data Foundation for Physical AI

A key challenge in AI development is the shortage of training and validation data. Real-world data alone has limitations in both scale and diversity.

By combining DMP's AI-native datasets with generative AI technologies, we expand the training and validation data required for AI development.

Expansion of Training and Validation Data



- Providing the real-world data foundation that supports the development of autonomous driving, robotics, and physical AI
- Expanding the Data for AI business by leveraging the high-precision 3D data assets we have built over the years

Generating Training and Validation Data from AI-Native Datasets

Training and validation data generation: Daytime / Clear Weather



Generating Training and Validation Data from AI-Native Datasets

Training and validation data generation: Nighttime



Generating Training and Validation Data from AI-Native Datasets

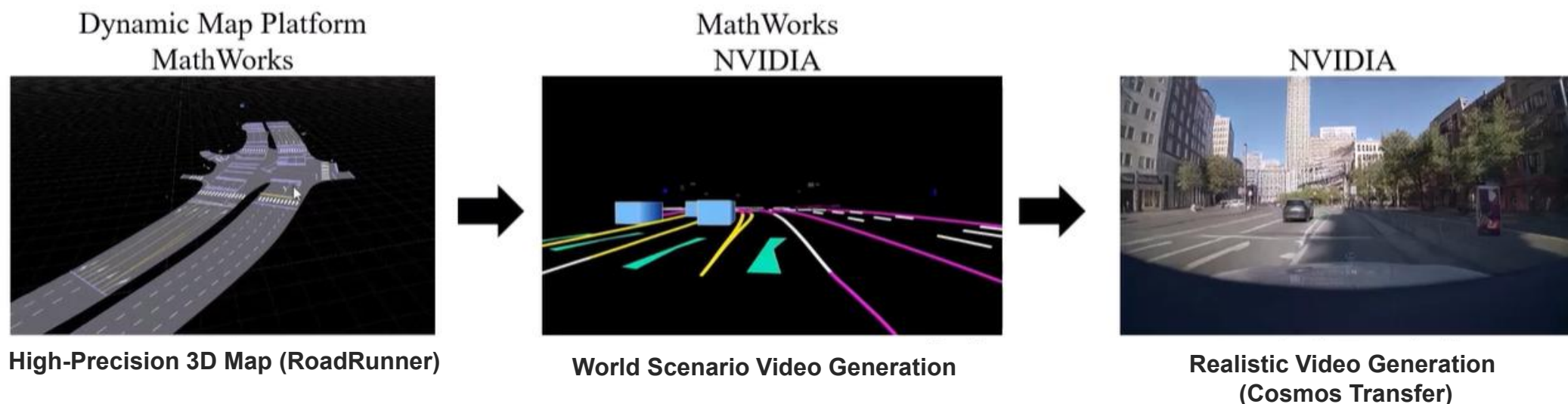
Training and validation data generation: Daytime / Heavy Rain



Collaboration with NVIDIA and MathWorks on Data Generation for Physical AI Training and Validation

Using DMP's high-precision 3D map data as source data, 3D scenes and scenarios are created with MathWorks RoadRunner, and NVIDIA Cosmos Transfer is used to generate high-quality video data for AI training and validation.

Workflow for Generating Realistic Video Data From High-Precision 3D Map Data



Co-hosted seminar showcasing a data generation workflow for physical AI and autonomous driving development

Title	Cutting-edge approaches to physical AI training and validation enabled by HD map simulation: Building a data generation ecosystem with Dynamic Map Platform, NVIDIA, and MathWorks
Date & Time	July 15, 2026, 14:00-15:40 (JST)
Format	Online
Hosts	NVIDIA G.K., MathWorks Japan, and Dynamic Map Platform Co., Ltd.

Seminar recording

https://jp.mathworks.com/videos/physical-ai-training-and-validation-enabled-by-hd-maps-and-simulation-the-latest-in-data-generation-ecosystems-from-dynamic-map-platform-nvidia-and-mathworks-1784115181870.html?s_eid=PEP_1784725285



03

Financial Results for the First Quarter and Full-Year Forecast for FY2027



Progress in Strengthening the Foundation for Expanded Enterprise Licensing and Growth in the Physical AI Business

Expansion of enterprise license orders from a leading global semiconductor manufacturer and autonomous trucking developers.

Steady progress in building the foundation for the physical AI data business through AI-native datasets and collaborations with NVIDIA and MathWorks.

Progress in the first quarter of FY2027

Key Initiatives	Business	- Received an additional order for an automotive enterprise license for AI applications (Data for AI) from a leading global semiconductor manufacturer (Data coverage expanded from North America to include Europe, South Korea, and Japan) - Secured automotive enterprise license orders for autonomous truck development (Japan and North America) - Vehicle models equipped with DMP data entered the market, bringing the total to 39 models across 6 automakers - Launched a bridge and tunnel management solution for a North American transportation authority, expanding the application of high-precision 3D data into infrastructure management Expanded adoption of 3Dmapspocket® for real estate development applications, including deployment by a major real estate company
	Technology Development	- Released an AI-native dataset on Hugging Face, achieving approximately 4,000 downloads since launch - Collaborated with NVIDIA and MathWorks on the generation of training and validation data for physical AI Developed high-precision 3D data covering the Tokyo Ryutsu Center (TRC) and provided it for physical AI demonstration and validation projects - Launched a project within XGMF (XG Mobile Promotion Forum), an industry-academia-government consortium, to consolidate knowledge from autonomous driving pilot programs and propose a vision for autonomous driving in Japan to support sustainable regional mobility
	M&A	- Closed the second transaction in the surveying company network expansion (roll-up) project in April 2026 - Continued evaluating M&A opportunities in downstream domains that promote the utilization of data

Received an Additional Enterprise License Order for AI Applications (Data for AI) from a Leading Global Semiconductor Manufacturer

Additional order received for Europe, South Korea, and Japan data following successful utilization of North American data.

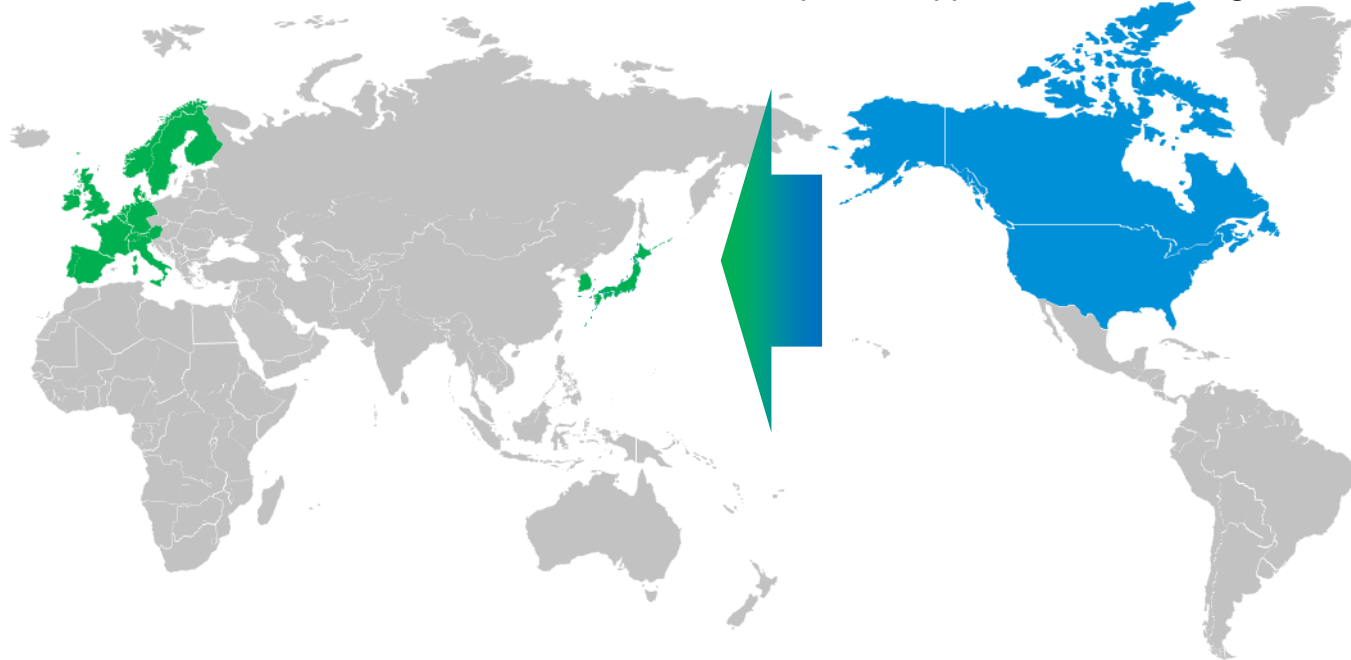
Validated the value of DMP's data for AI-based autonomous driving and ADAS development, as well as the importance of region-specific real-world data.

Validated the value of DMP's data through deployment of North American data

- Enterprise license project for a leading global semiconductor manufacturer
- Used for AI-based autonomous driving and ADAS development
- Additional regional datasets ordered based on successful deployment of North American data

Importance of region-specific real-world data

- Data coverage expanded from North America to Europe, South Korea, and Japan
- AI applications require data that reflects local road environments and traffic regulations
- Expanded opportunities to leverage DMP's global data assets



Monetization of global data assets gains momentum amid growing demand for Data for AI

Providing AI-Native Datasets Built on Globally Developed High-Precision 3D Data Assets

Accelerating the Data for AI business through AI-native datasets

Released a sample AI-native dataset on Hugging Face in June 2026, generating approximately 4,000 downloads and attracting strong interest from developers and prospective customers.

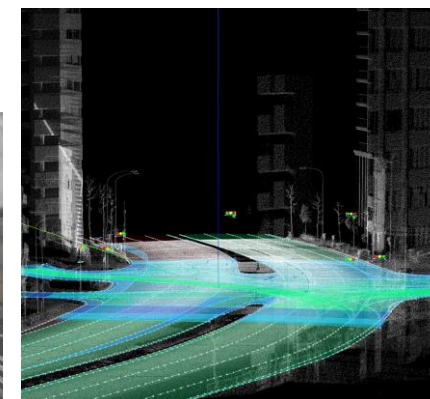
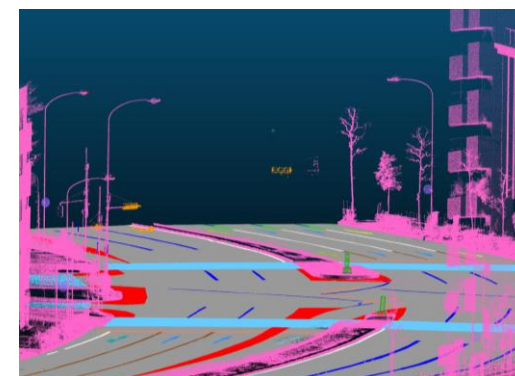
Release on Hugging Face

■ Coverage area

- Approximately 200 meters around the Takanawadai Intersection
- Near 25 Shirokanedai 2-chome, Minato-ku, Tokyo

■ Dataset contents

- Six synchronized camera views
- Two synchronized camera views
- Trajectory data
- HD maps (RoadRunner/OpenDRIVE/Lanelet2/Vissim)
- Semantic annotations
- Point cloud data
- 3DGS reconstruction assets



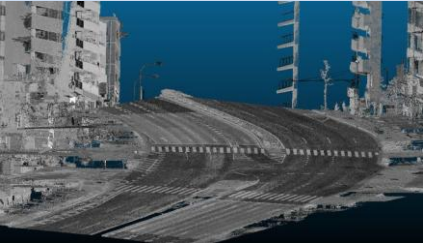
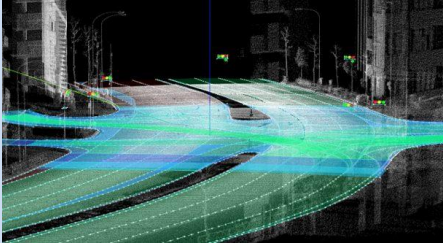
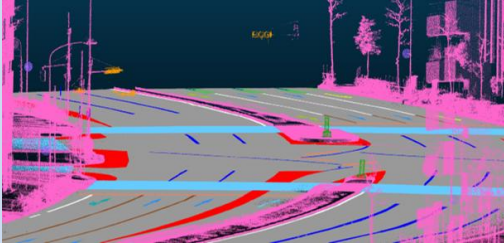
Hugging Face

<https://huggingface.co/datasets/dynamic-maps/hard-intersection-multimodal-sample>

Integrating Four Data Layers to Provide the Multimodal Data Required for AI Development

RAW data, high-precision 3D data, semantic data, and 3DGS data are integrated within a unified spatial framework. This integrated framework provides multimodal data that can be used for AI training, validation, and simulation.

Four Data Layers

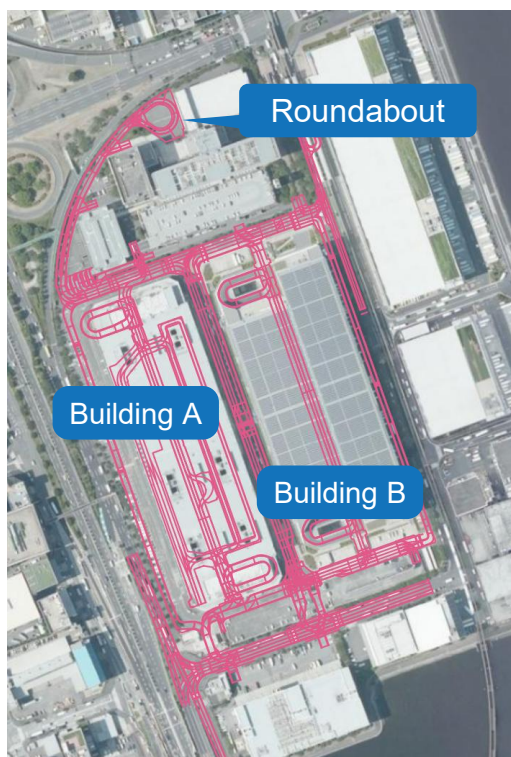
RAW data	High-precision 3D data	Semantic-enriched data	Geometrically accurate 3DGS data
			
- Point clouds - Images - Trajectories	Road feature information, including lanes, traffic signals, and traffic signs	Road feature information overlaid onto point clouds and images	Distortion-free 3D spatial information

Aligned multimodal data within a unified spatial framework enables consistent AI training, validation, and testing

Expanding High-Precision 3D Data Applications from Autonomous Driving to Physical AI

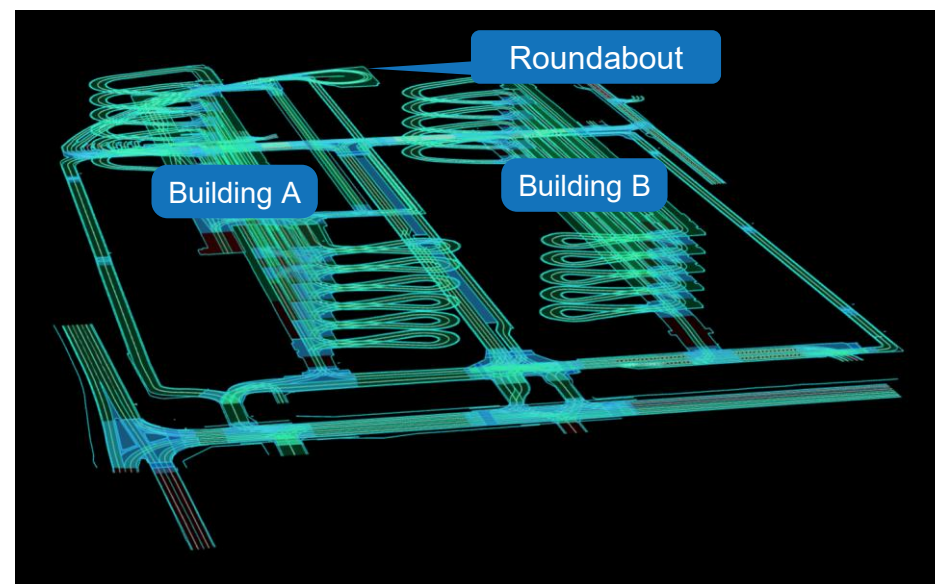
High-precision 3D data developed for the Tokyo Ryutsu Center (TRC) is being utilized by members of the Heiwajima Autonomous Driving Conference for autonomous driving and physical AI pilot projects.

Current aerial imagery



Source: Created based on GSI Maps (aerial imagery) provided by the Geospatial Information Authority of Japan.

High-precision 3D data



The entire logistics facility, including indoor areas **with poor GPS reception and rampways with complex geometric structures**, has been digitized as high-precision 3D data.

This enables:

Information support for the safe navigation of Level 4 autonomous trucks to designated areas and loading berths

System integration with tenant companies operating within the facility

Transforming high-precision 3D data
into shared infrastructure

Accelerating the development of autonomous driving and physical
AI-powered logistics automation through the use of DMP's data

Contributing to Open Innovation for the Deployment of Physical AI

The Heiwajima Autonomous Driving Conference, established in May 2025, brings together industry, government, and academia and utilizes the Tokyo Ryutsu Center (TRC) as a real-world testbed.



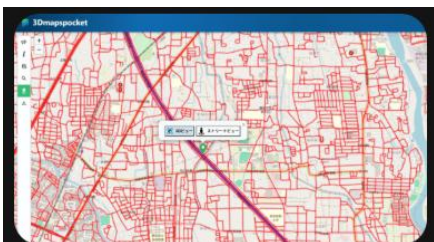
Growing Adoption of 3Dmapspocket® in Real Estate Development

3Dmapspocket® is a comprehensive 3D spatial platform that enables measurement, analysis, object placement, and other spatial assessments in a one-stop environment through a web browser. Its use is expanding in real estate development, supporting a wide range of planning and simulation activities.

What is 3Dmapspocket®?

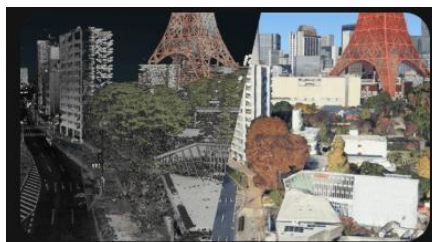
- A 3D spatial platform that integrates high-precision 3D point cloud data and 3D Tiles
- Enables measurement, analysis, and layout planning directly in a web browser
- Utilized for view, landscape, and site layout studies in real estate development

Locate an area on a 2D map



Data coverage areas are displayed on a 2D map. Click any location of interest.

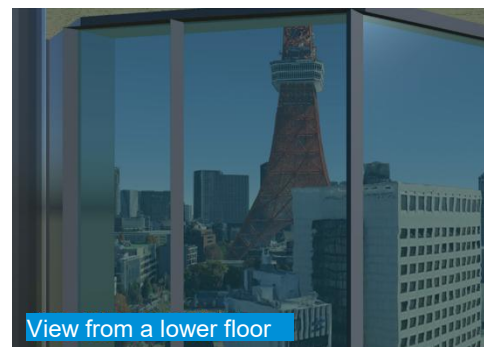
Visualize 3D spatial data



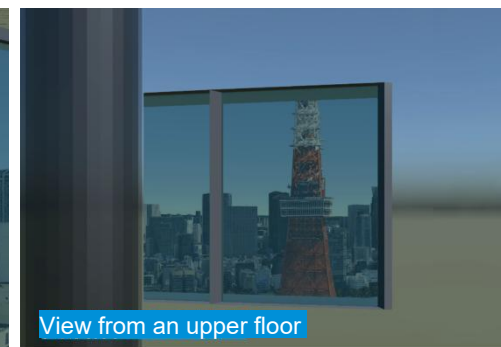
Point cloud data, 3D Tiles, and other spatial data layers are then displayed.

Use cases in real estate development

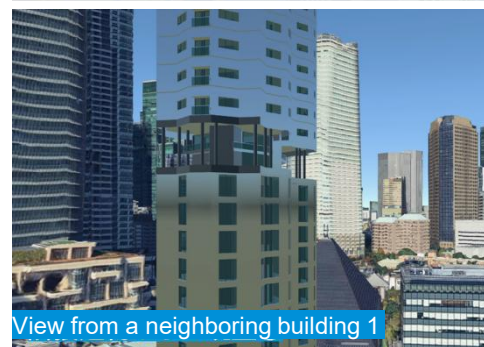
- Used for development planning, as well as view, landscape, and site layout evaluations
- Facilitates alignment among stakeholders and streamlines the evaluation process, enabling faster decision-making



View from a lower floor



View from an upper floor



View from a neighboring building 1



View from a neighboring building 2

3Dmapspocket® view simulation example using Google Photorealistic 3D Tiles

3Dmapspocket® provided free of charge to support situational awareness and recovery efforts in earthquake-affected areas.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



August 4, 2026

Company Name Dynamic Map Platform Co., Ltd.
Representative Shuichi Yoshimura, CEO & President
(Security Code: 336A Tokyo Stock Exchange Growth Market)
Contact Mitsutoshi Inomata, Managing Officer
(TEL. +81-3-6459-3445)

Dynamic Map Platform launches Kumamoto Earthquake Recovery Support Program
Providing free access to geospatial information utilizing high-precision 3D point cloud data and Google Photorealistic 3D Tiles

Dynamic Map Platform Co., Ltd. (Head Office: Shibuya-ku, Tokyo; Shuichi Yoshimura, CEO & President; hereinafter "DMP") announces the launch of the Kumamoto Earthquake Recovery Support Program to assist recovery and reconstruction efforts in areas affected by the 2026 Kumamoto Earthquake, which occurred on July 28, 2026.

Under this program, DMP will provide national government agencies, local governments, infrastructure operators, construction and civil engineering companies, and other organizations engaged in disaster recovery activities with free access to its comprehensive 3D spatial platform, 3Dmaps.pocket®, subject to application and for specified purposes only.

3Dmapspocket® is a data platform that leverages the high-precision 3D data developed and maintained by DMP for autonomous driving and advanced driver-assistance systems (ADAS). Through a web browser, users can access high-precision 3D point cloud data covering expressways, motor vehicle-only roads, national highways, and major arterial roads across Japan, as well as 3D city models powered by Google Photorealistic 3D Tiles.

By utilizing both high-precision 3D point cloud data and Google Photorealistic 3D Tiles within a single platform, users can obtain a comprehensive and detailed understanding of road structures, terrain, and building layouts in and around affected areas. Combined with measurement functions for distance, height, and slope, the platform supports the operational needs of stakeholders involved in recovery and reconstruction activities.



Measurement views in 3Dmapspocket® (left: high-precision 3D point cloud data; right: Google Photorealistic 3D Tiles)

■ Background

Extensive damage to roads and various infrastructure facilities has been reported following the 2026 Kumamoto Earthquake. In the recovery and reconstruction of affected areas, it is essential not only to conduct on-site inspections but also to accurately understand road structures and surrounding environments in order to efficiently plan and evaluate restoration efforts.

To support stakeholders engaged in recovery and reconstruction activities, DMP is implementing this program by leveraging the high-precision 3D data and expertise it has developed in the fields of autonomous driving and infrastructure management.

Please note that the data provided through this program does not represent post-earthquake damage conditions. Instead, it serves as foundational geospatial information for understanding pre-disaster road geometry and surrounding environments, supporting activities such as recovery planning, infrastructure inspections, and preliminary assessments prior to field surveys.

■ Comment from Shuichi Yoshimura, CEO & President

■ We would like to express our deepest sympathies to all those affected by the 2026 Kumamoto Earthquake. At DMP, we view high-precision 3D data as one of the foundations of geospatial information that supports social infrastructure. We have developed and operated high-precision 3D data across a range of applications, including autonomous driving and infrastructure management.

Through this program, we hope that our technology will help support recovery and reconstruction efforts in the affected areas.

<Kumamoto Earthquake Recovery Support Program Overview>

Support provided	Free access to 3Dmapspocket®, DMP's high-precision 3D data platform
Program period	July 28, 2026 to October 28, 2026 (planned) *Planned for three months from the date of the 2026 Kumamoto Earthquake *The program period may be subject to change
Eligible organizations	• National government agencies • Local governments and municipalities • Disaster management organizations • Infrastructure operators • Construction and civil engineering companies • Utilities and telecommunications operators • Transportation operators • Academic and research institutions • Other organizations approved by DMP
Intended uses	• Understanding roads, terrain, and surrounding environments in affected areas • Disaster recovery planning • Infrastructure inspections • Emergency restoration work • Disaster prevention and mitigation research • Disaster response activities required for administrative purposes
Application process	Please apply using the dedicated application form below: https://form.3dr.jp/dynamic_maps/kumamoto

- Inquiries regarding this program

Dynamic Map Platform Co., Ltd.

Email: ir@dynamic-maps.co.jp

Website: <https://www.dynamic-maps.co.jp/en/>

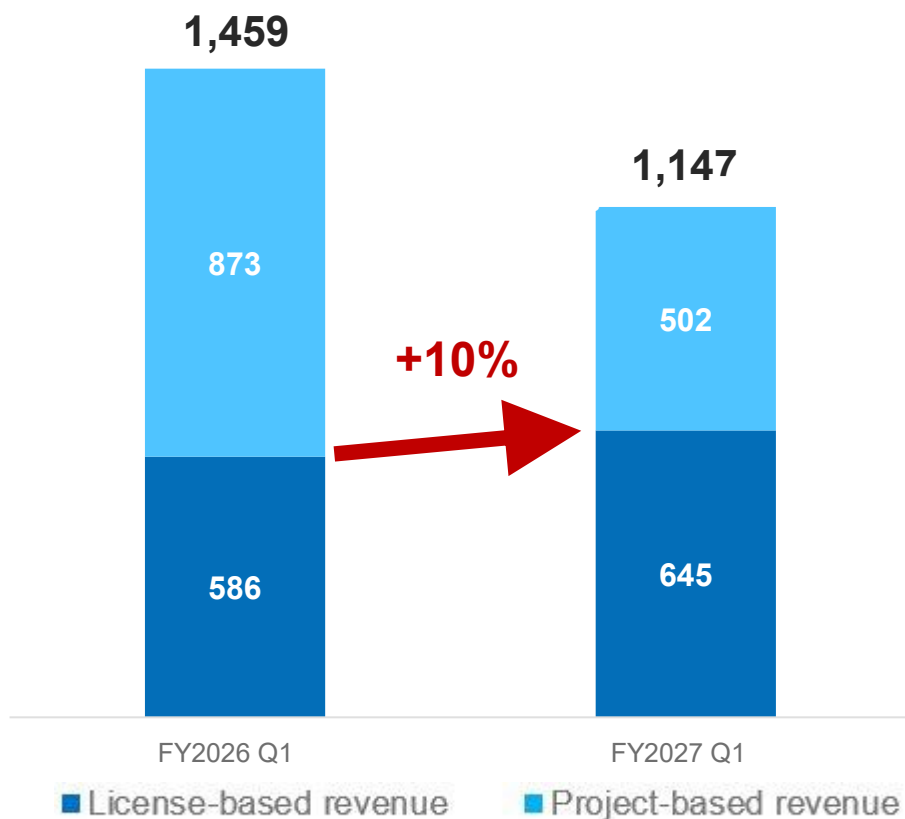
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License-Based Revenue Increased Year Over Year, While Adjusted EBITDA Remained Within Budget Despite a Larger Loss

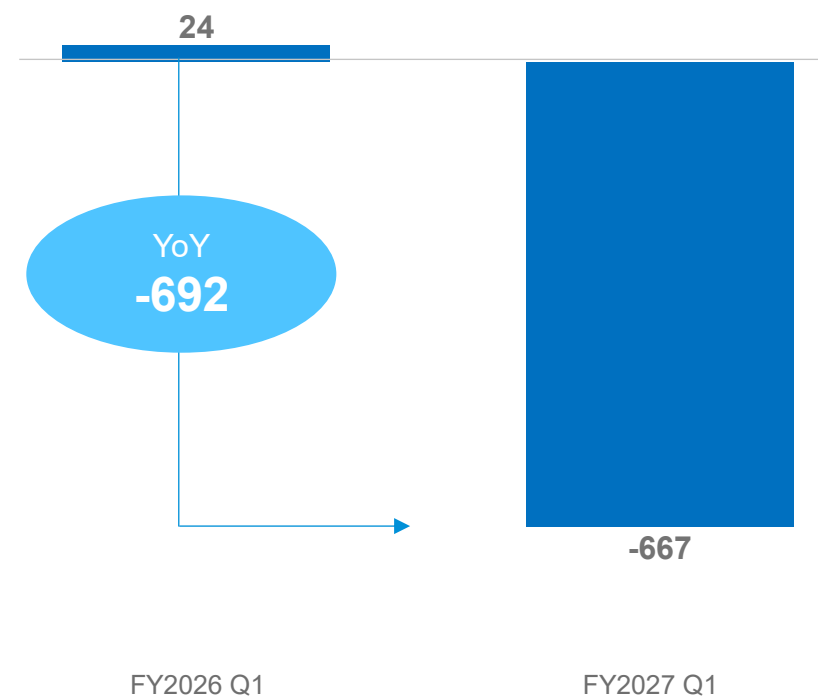
License-Based Revenue grew year over year, driven primarily by enterprise license projects, increasing 10% from the same period last year, which benefited from a large-scale order.

Automotive project-based revenue declined year over year following the completion of new data development projects in North America. Adjusted EBITDA remained within budget despite a loss, while the prior-year period recorded positive adjusted EBITDA due to the early recognition of project revenue.

Net Sales (millions of yen)



Adjusted EBITDA (millions of yen)



Adjusted EBITDA = Operating profit + Depreciation + Government subsidy income + Merger and acquisition-related expenses

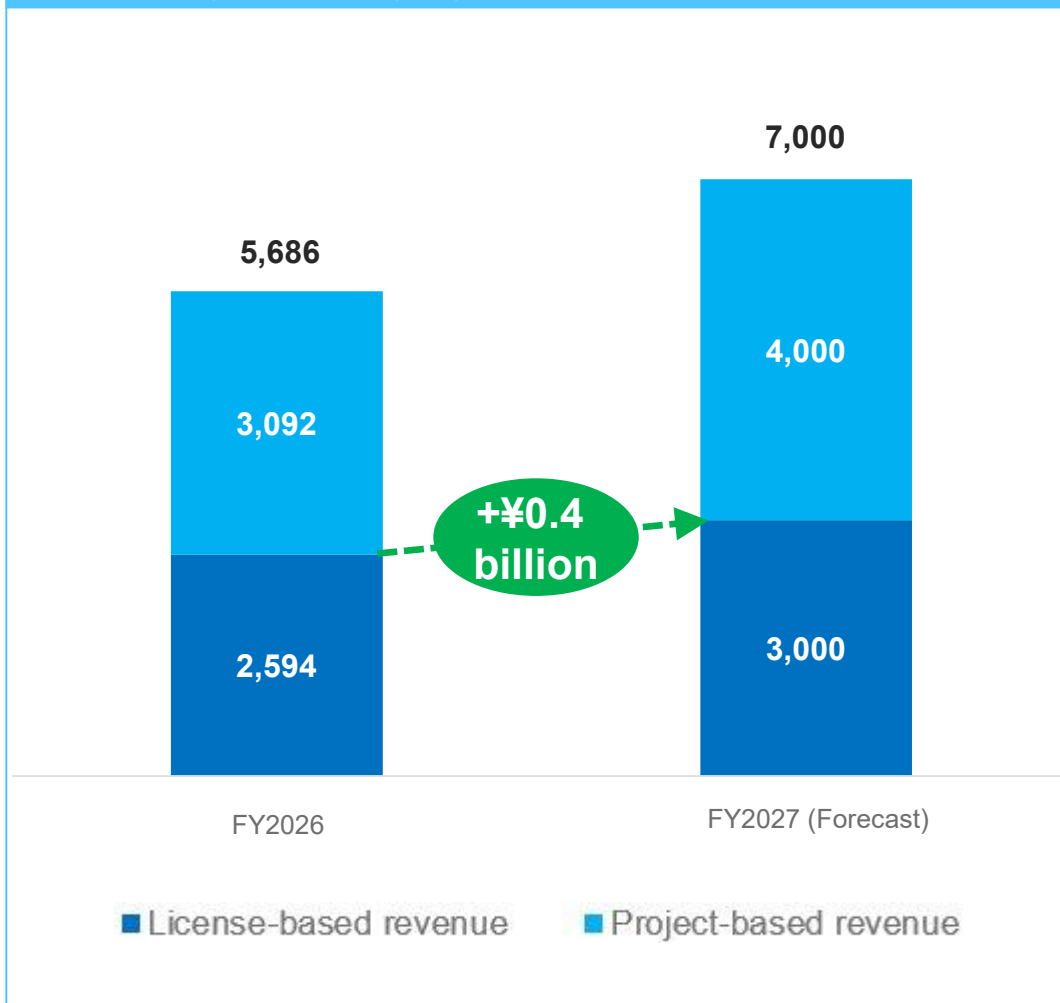
On Track to Achieve Positive Adjusted EBITDA for the Full Year

Full-year guidance remains unchanged, with revenue of JPY7.0 billion, license-based revenue of JPY3.0 billion, and adjusted EBITDA expected to return to positive territory.

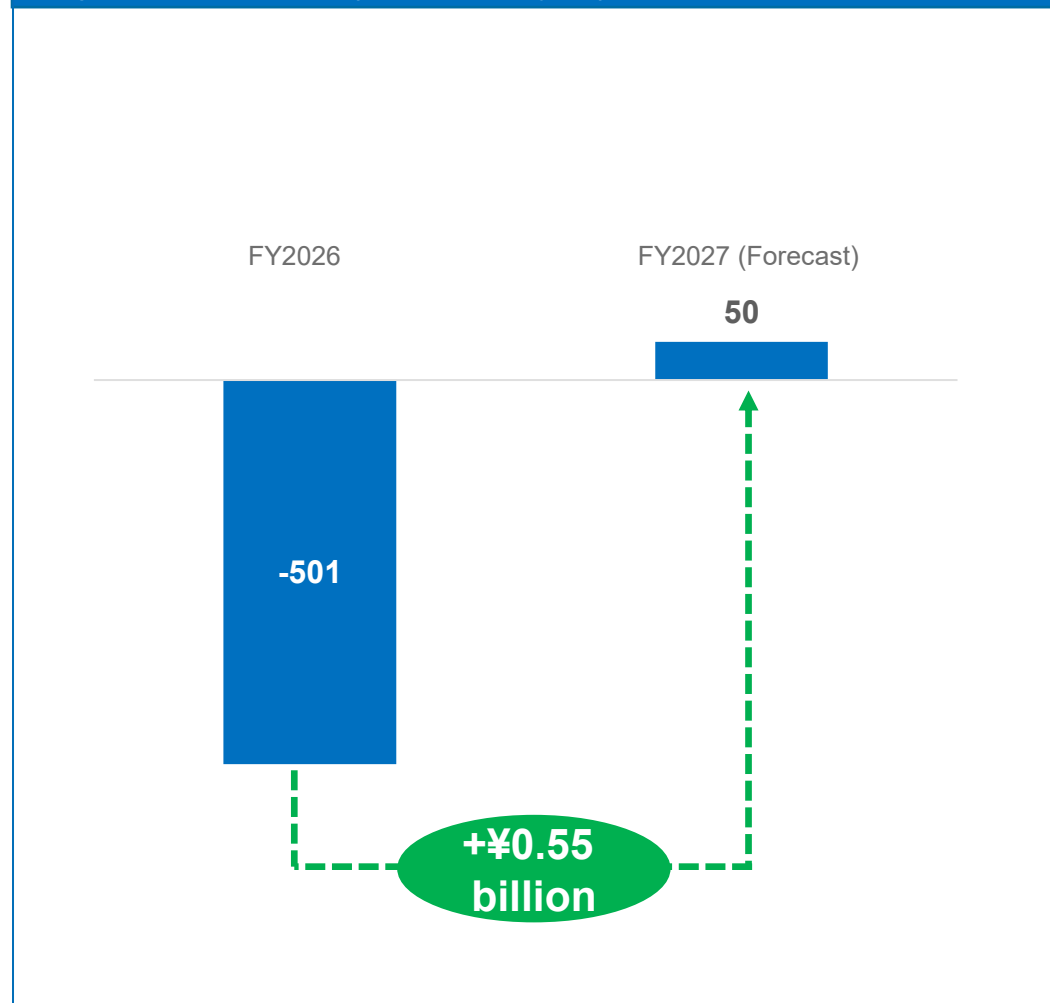
Supported by continued growth in the license-based business and the benefits of cost reduction initiatives, the Company is entering the investment recovery phase, with adjusted EBITDA expected to turn positive.

The Company remains focused on converting pipeline opportunities into orders and revenue.

Net Sales (millions of yen)



Adjusted EBITDA (millions of yen)



Business environment and initiatives

Strengthening AI-native data and product development and expanding enterprise licenses

Strengthening “AI-native” data and product development to meet demand for physical AI.

Continuing to expand high-margin license-based business and focusing on roll-up M&A of surveying companies.

Business environment

- Rapid advancement and market expansion of physical AI, including autonomous driving
- Increasing investment in AI across industries
- Rising geopolitical risks and higher crude oil prices impacting the automotive industry



Key initiatives for the fiscal year ending March 2027

AI-Native Data



Strengthening “AI-native” data and product development (Data for AI)

- Promoting the development of AI-native data and products that can be immediately utilized for AI training, inference, and validation
- Capturing expanding demand for data driven by improved product capabilities

License-Based Business Expansion



Focusing on expansion of high-margin license-based business

- Expanding sales of automotive mass-production licenses, automotive enterprise licenses, and 3D data licenses
- Capturing growing demand for “Data for AI” driven by the advancement of physical AI

M&A



Continuing M&A initiatives as a growth strategy

- Enhancing surveying capabilities that support the physical AI era through roll-up of surveying companies
- Also focusing on M&A in downstream domains to promote expansion of data utilization

Automotive Enterprise Licenses Drive License-Based Revenue; Initiatives Underway to Win and Expand Project-Based

License-based business: Enterprise licenses continue to drive growth in AI-related use cases; mass-production licenses are expanding across new vehicle models; 3D data focuses on both product expansion and capturing physical AI demand.

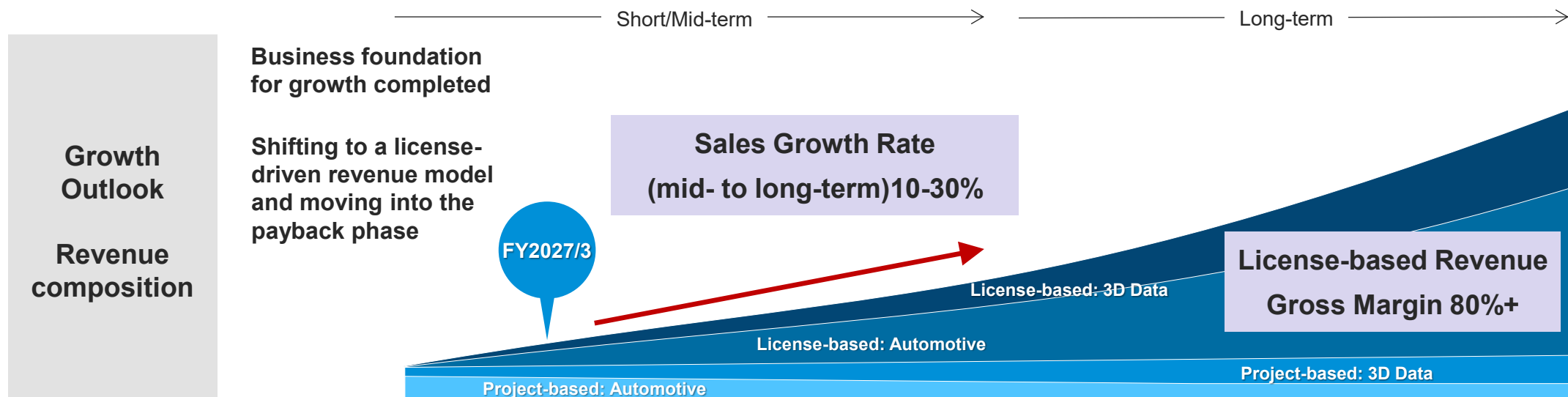
Project-based business: Supporting the expansion of license revenue through government and private-sector projects, as well as new data development.

Category		Key initiatives for the fiscal year ending March 2027	Progress	
License-based	Automotive Business Enterprise License	AI use cases: Strong ongoing demand from major automotive OEMs, semiconductor manufacturers, and autonomous driving developers; shift toward subscription and recurring models Regulatory compliance: Increasing demand for data supporting safety regulations in each region	- Additional order received from a leading global semiconductor manufacturer - Data provision for autonomous truck development - Increase in Data for AI proposals and sales opportunities	
	Automotive Business Mass-production License	Vehicle adoption growth: Data adopted by 6 OEMs across 39 models; increasing adoption in new models expected to drive further unit growth	- Growth in the number of vehicles equipped with DMP data - Progress in adoption by new vehicle models	
	3D Data Business	Expansion: Growing sales of infrastructure products (e.g., 3Dmapspocket®), guidance such as SRSS⁽¹⁾, airport use cases, and data integration system products, and increased data distribution through partners Physical AI demand: Providing AI-native data products to capture Data for AI demand	- Expanding use in infrastructure management and real estate development, with revenue contribution still in its early stages - Continuing to explore demand for AI-native data in non-automotive applications	
Project-based	3D Data Business	Government sector: Supporting automation, digital infrastructure, defense, and disaster prevention in line with national policies; collaboration with surveying companies for social implementation Private sector: Responding to demand for private-sector-led automation investment in logistics, airports, and other areas Surveying companies: Expanding into new domains through collaboration with Group surveying companies (e.g., drone-based surveying)	- Pursuing government project opportunities - Expanding engagement with private-sector customers - Progress in revenue and profit contribution from the consolidation of surveying companies - Increase in orders and business inquiries from customers outside Japan	
	Automotive Business	Overseas: Orders secured for data development projects in new countries	- New data development projects secured in additional countries - Execution of contracted projects underway - New business discussions ongoing for additional data development projects	

(1): Snow Removal Support System

Expanding an 80%+ Gross Margin License-Based Business to Drive 10-30% Mid- to Long-Term Growth

With the business foundation for growth now in place, we will shift to a license-driven revenue structure and move into the payback phase.



Initiatives by Category	3D License	Expansion of sales through alliance partners	Global expansion and wider applications
	Automotive License	Increase new customers Expand installed models among existing customers	Accelerated growth from increases in new and cumulative installed units
	Enterprise License	Expand Enterprise License for AI	
	3D Project	Project engagement for license product development	
	Automotive Project	Continuous data updates, with new development as demand requires	

Note: (1) The above trend of revenues is shown for illustrative purposes and does not guarantee the achievement of figures.

04

Business Pipeline Update



License-Based Business (Automotive)

In addition to growth in vehicle model adoption, we expect demand for our data to increase as AI adoption in autonomous driving and ADAS development accelerates.

Our data has been adopted by a total of six customers across 39 vehicle models. Following successful deployment of our North American data, we received additional orders from a major global semiconductor manufacturer for data covering Europe, South Korea, and Japan. We also began providing data to an autonomous truck developer.



Key Pipeline (1) (2) (3)

Mass-production license

Enterprise data license

Contracted

RFQ⁽⁴⁾RFI⁽⁵⁾Negotiation⁽⁶⁾

Updates

	Contract type	Customer	FY2024/3	FY2025/3	FY2026/3	FY2027/3	FY2028/3	FY2029/3	FY2030/3
Mass-production License	Unit price x quantity (unit)	Automaker A	JPY 160 million	JPY 300 million	JPY 710 million	JPY 2,130 million			
		Automaker B	JPY 490 million	JPY 500 million	JPY 500 million	JPY 5,990 million			
		Automaker C							
	Unit price: fixed	Automaker D							
		Automaker E							
	Quantity: estimated based on customer input/interviews	Automaker F			JPY 110 million	JPY 2,050 million			
		Automaker G							
		Automaker H/I/J							
		Automaker H/I/J							
Enterprise License	Orders at fixed contract prices	Global major map maker							
		Global major semiconductor maker							
		Global major semiconductor maker							
		Major automotive manufacturer group							
		Major automotive manufacturer group							
		Major in-vehicle system maker							
		Autonomous driving system developer							
		Autonomous driving system developer							
		Autonomous driving system developer							
		Autonomous driving system developer							
		Autonomous truck developer							
		Autonomous truck developer							

Notes: (1) The amounts shown in the pipelines are estimated revenues based on contract unit prices and sales quantity estimates based on interviews with customer. If actual sales quantities fall below estimates, the figures may not develop as shown in the chart. (2) The exchange rates used for calculations are JPY 140.56/USD for FY2024/3, JPY 151.58/USD for FY2025/3, JPY 149.71/USD for FY2026/3 and JPY 145/USD for FY2027/3 and beyond. (3) For contracted items with amounts undisclosed, we withhold disclosure in accordance with agreements with the customers. (4) Request For Quotation: See notes on P45. (5) Request For Information: See notes on P45. Negotiation: See notes on P43.

License-Based Business (3D Data)

Leveraging our global data assets, applications are expanding into infrastructure management, real estate, simulation, gaming, and other industries.

We are also advancing data provision through sales partners and focusing on building a robust pipeline of opportunities.

Key Pipelines⁽¹⁾

		Guidance app	Viewer app	Data integrating system	Enterprise data license	Contracted	Negotiation ⁽²⁾	Updates
Customer	Business Description	FY23	FY24	FY25	FY26	FY27	FY28	FY29
Local governments	Snow removal							
Major property and casualty insurance company	Accident investigation							
Accident investigation company								
Major real estate companies	Real estate development							
Logistics operators / airports / ports	Data integration system							
Major road management company	Infrastructure management							
State government (Outside Japan)	V2X							
State government (Outside Japan)	Infrastructure management							
Software companies (Outside Japan)	Simulator, industrial use							
Software companies	Racing games							

Initiatives to Expand Data Sales Through Business Partners

- Providing our high-precision 3D data through **PTV Group's** traffic simulation platform
- Providing high-precision 3D data to **Apex Studio** for use in racing games

Expansion of 3Dmapspocket® adoption

- Growing use in real estate development simulations, including view, landscape, and site layout analysis. Adopted by major developers, including **Tokyo Tatemono**.



- Provided 3Dmapspocket® free of charge to support damage assessment and recovery efforts following the Kumamoto Earthquake.

Notes: (1) For contracted items with amounts undisclosed, we withhold disclosure in accordance with agreements with the customers. (2) "Negotiation" refers to various stages of ongoing negotiations leading up to "Contracted." Some pipelines include cases where concrete terms and conditions are being clarified. However, none of these have reached legally binding agreements, nor do they guarantee the conclusion of contracts or generation of revenue in the future.

Project-Based Business (3D Data)

Backed by strong relationships with the Japanese government, we have a proven track record of winning multiple national projects in the 3D data business.

Amid growing private-sector-led automation investment, projects with private companies are increasing.

Capturing demand from international markets.

 **Key Pipeline (revenue recognized from FY2024/3 onwards) ⁽¹⁾**

Contracted

Negotiation⁽²⁾

Updates

Contract type	Customer	Project	FY2024/3	FY2025/3	FY2026/3	FY2027/3	FY2028/3	FY2029/3	FY2030/3
Fixed-price contracts Total amount: fixed	NEDO*	Green innovation fund	JPY 680 million	JPY 320 million					
	Digital Agency	Development of an industrial data collaboration platform in the mobility sector	JPY 270 million						
	NEDO*	Digital Lifeline		JPY 1,460 million					
	METI*	"Bridge" dynamic maps for public areas	JPY 100 million	JPY 210 million	JPY 210 million				
	METI	International standardization of high-precision 3D map data	JPY 130 million						
	MIC*	V2N communication demonstration							
	MLIT*	Overseas smart city support							
	MLIT	Automation of airports and ports							
	Government agencies	Disaster prevention and defense-related projects (technology research)							
	Public sector organizations	Agricultural automation (POC)							
	Government funds / Private Company	Space business-related projects							
	Private company	Initiatives toward logistics automation							
	Private company	Initiatives toward logistics automation							
	Private company	Initiatives toward logistics automation							
	Private company	Initiatives toward logistics automation							
	Private company	Initiatives toward logistics automation							
	State government (Outside Japan)	Infrastructure Management							
	Private company (Outside Japan)	Data Provision for Digital Twin Applications							

Initiatives aligned with national policies

Working with government agencies and private companies toward social implementation

Notes: (1) These pipelines represent estimated revenues that can be received based on the contract and may not develop as indicated. (2) Negotiation: See notes on P43

NEDO: New Energy and Industrial Technology Development Organization METI: Ministry of Economy, Trade and Industry, MIC: Ministry of Internal Affairs and Communications, MLIT: Ministry of Land, Infrastructure, Transport and Tourism.

Project-Based Business (Automotive)

Expanding HD map coverage while securing stable revenue and limiting upfront investment.

Advances new development in new countries and regions, while continuing to secure update orders in existing markets.

Key Pipeline (revenues recognized from FY2024/3 onwards) ⁽¹⁾ ⁽²⁾ ⁽³⁾

Contracted RFQ⁽⁴⁾ RFI⁽⁵⁾ Negotiation⁽⁶⁾ Updates

Contract type	Customer	Project	FY2024/3	FY2025/3	FY2026/3	FY2027/3	FY2028/3	FY2029/3	FY2030/3
Orders at fixed contract prices Total amount for multiple years: fixed Allocation for each fiscal year: based on results and estimates by DMP	Automaker	New development	JPY 720 million						
		New development	JPY 670 million	JPY 1,800 million	JPY 730 million				
		New development	JPY 60 million	JPY 3 million	JPY 400 million	JPY 510 million			
		New development	JPY 220 million	JPY 90 million					
		New development	JPY 340 million						
		New development				JPY 870 million			
		New development							
		New development							
		New development							
		New development							
		Update maintenance	JPY 1,020 million	JPY 1,320 million	JPY 1,300 million	JPY 1,280 million	Continuous order intake		

Representative Projects

Development of HD maps for client automotive companies

- We establish HD maps for major roads in the U.S., Europe, and other regions, and generate revenue based on coverage distance.
- Plan to have continued business in new regions on top of additional development in the existing regions.
- Expect stable revenue through map updates and maintenance.

Notes: (1) These pipelines represent estimated revenues that can be received based on the contract and may not develop as indicated. (2) For contracted items with amounts undisclosed, we withhold disclosure in accordance with agreements with the customers. (3) The exchange rates used for calculations are JPY140.56/USD for FY2024/3, JPY151.58/USD for FY2025/3, JPY149.71/USD for FY2026/3 and JPY145/USD for FY2027/3 and beyond. (4) RFQ: refers to the status of responding to a Request For Quotation received from a customer. The RFQ or response thereto has no legal binding force, and there is no guarantee that a contract will be concluded in the future based on the RFQ or the response. In the automotive industry, in general, development contracts and production plans are often considered looking several years ahead to the start of service provision. At the time of receiving an RFQ, the pipeline is assumed to become more concrete. However, the transaction details or sales conditions provided in the response to the RFQ may be changed or the order may be canceled afterward, failing to generate the revenue expected by the Group. (5) RFI: refers to the status of responding to a Request For Information (RFI) received from a customer. The RFI or response thereto has no legal binding force, and there is no guarantee that a contract will be concluded in the future based on the RFI or the response. Specifically, RFI is a stage leading up to the receipt of RFQ, and the transaction details and sales conditions specified in the responses to RFI may be changed or the order may be cancelled in the stages proceeding to RFQ and Contracted, failing to generate the revenue expected by the Group. (6) Negotiation: See notes on P43.

Modeling the Earth

We aggregate various information as a high-precision 3D data platform provider. We aim to realize a world where analysis, control, and prediction are possible, thereby achieving innovations that contribute to solving societal challenges.



05

Appendix



Consolidated Statements of Income



Consolidated Statements of Income

FY2026 Q1

FY2027 Q1

Change

(millions of yen)

Net sales	1,459	1,147	-311
Cost of sales	1,022	1,445	+422
Gross profit	436	(297)	-733
SG&A expenses	632	702	+69
Operating profit (loss)	(196)	(999)	-803
Non-operating income	10	31	+20
Non-operating expenses	38	29	-8
Adjusted EBITDA	24	(667)	-692
Ordinary profit (loss)	(223)	(997)	-773
Extraordinary income	-	20	+20
Extraordinary losses	-	-	-
Profit (loss) before income taxes	(223)	(976)	-753
Total income taxes	63	4	-58
Net profit (loss)	(286)	(981)	-694
Profit (loss) attributable to non-controlling interests	(0)	(0)	-0
Profit (loss) attributable to owners of parent	(285)	(980)	-694

Non-operating income

Government subsidy income of JPY 29 million

Extraordinary income

Gain on bargain purchase

(Segment information (Net sales), Additional indicators)

Net sales	1,459	1,147	-311
Domestic sales	376	142	-233
Overseas sales	1,083	1,005	-77
Project-based revenue	873	502	-370
License-based revenue	586	645	+58
Operating loss	(196)	(999)	-803
Depreciation and amortization	213	293	+80
Goodwill amortization	-	6	+6
Government subsidy income	5	29	+24
M&A-related expenses	2	2	+0
Adjusted EBITDA	24	(667)	-692
R&D expenses	79	27	-51

Consolidated Balance Sheet

	March 2026	June 2026	Change
Assets			
Cash and deposits	3,658	4,253	+595
Other current assets	2,953	1,952	-1,000
Total current assets	6,611	6,206	-405
Property, plant and equipment	623	605	-18
Intangible assets	3,532	3,587	+54
Investments and other assets	121	122	+0
Total non-current assets	4,277	4,315	+37
Total assets	10,889	10,521	-367
Liabilities and net assets			
Current portion of long-term borrowings	725	287	-438
Other	1,888	2,109	+220
Total current liabilities	2,614	2,397	-217
Long-term borrowings	780	1,516	+736
Other	264	261	-2
Total non-current liabilities	1,045	1,778	+733
Total liabilities	3,659	4,175	+516
Share capital	100	106	+6
Capital surplus	11,054	11,060	+6
Retained earnings	(4,181)	(5,162)	-980
Total shareholders' equity	6,972	6,004	-967
Foreign currency translation adjustment	232	317	+84
Total accumulated other comprehensive income	232	317	+84
Share subscription rights	19	19	-
Non-controlling interests	4	4	-0
Total net assets	7,229	6,345	-883
Total liabilities and net assets	10,889	10,521	-367

(millions of yen)

Committed line agreements

Secured with two financial institutions, with a total borrowing capacity of JPY 2,000 million

Long-term borrowings:

October 2025: Borrowed JPY 700 million (principal repaid in equal installments over 10 years)

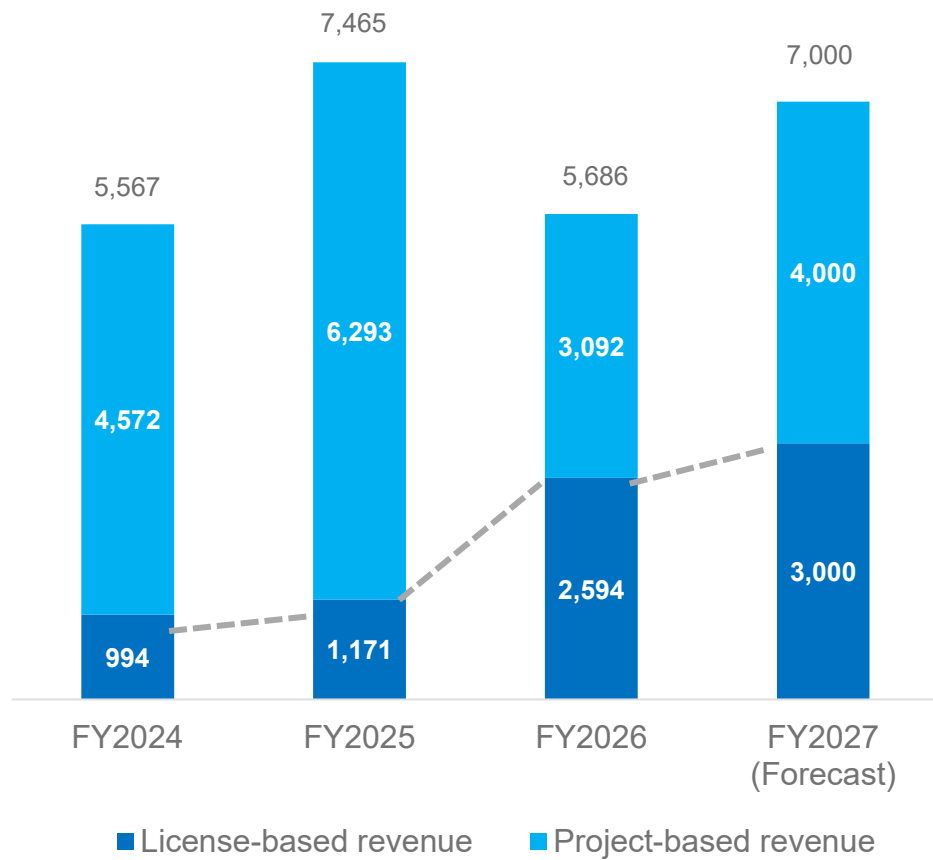
January 2026: Borrowed JPY 200 million (principal repaid in equal installments over 7 years)

April 2026: Borrowed JPY 310 million (principal repaid in equal installments over 5 years)

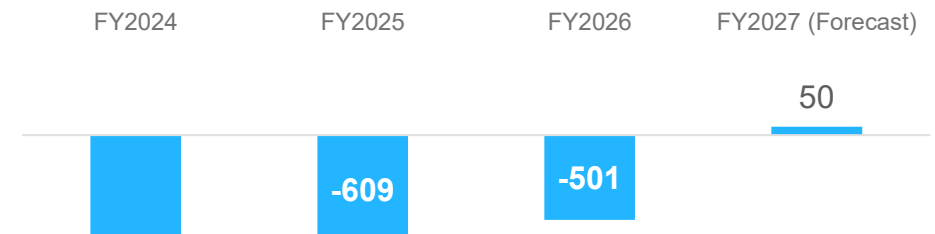
May 2026: Borrowed JPY 500 million (principal repaid in equal installments over the final two years of the 3-year term)

Trend in Net Sales and Adjusted EBITDA

Net Sales (millions of yen)



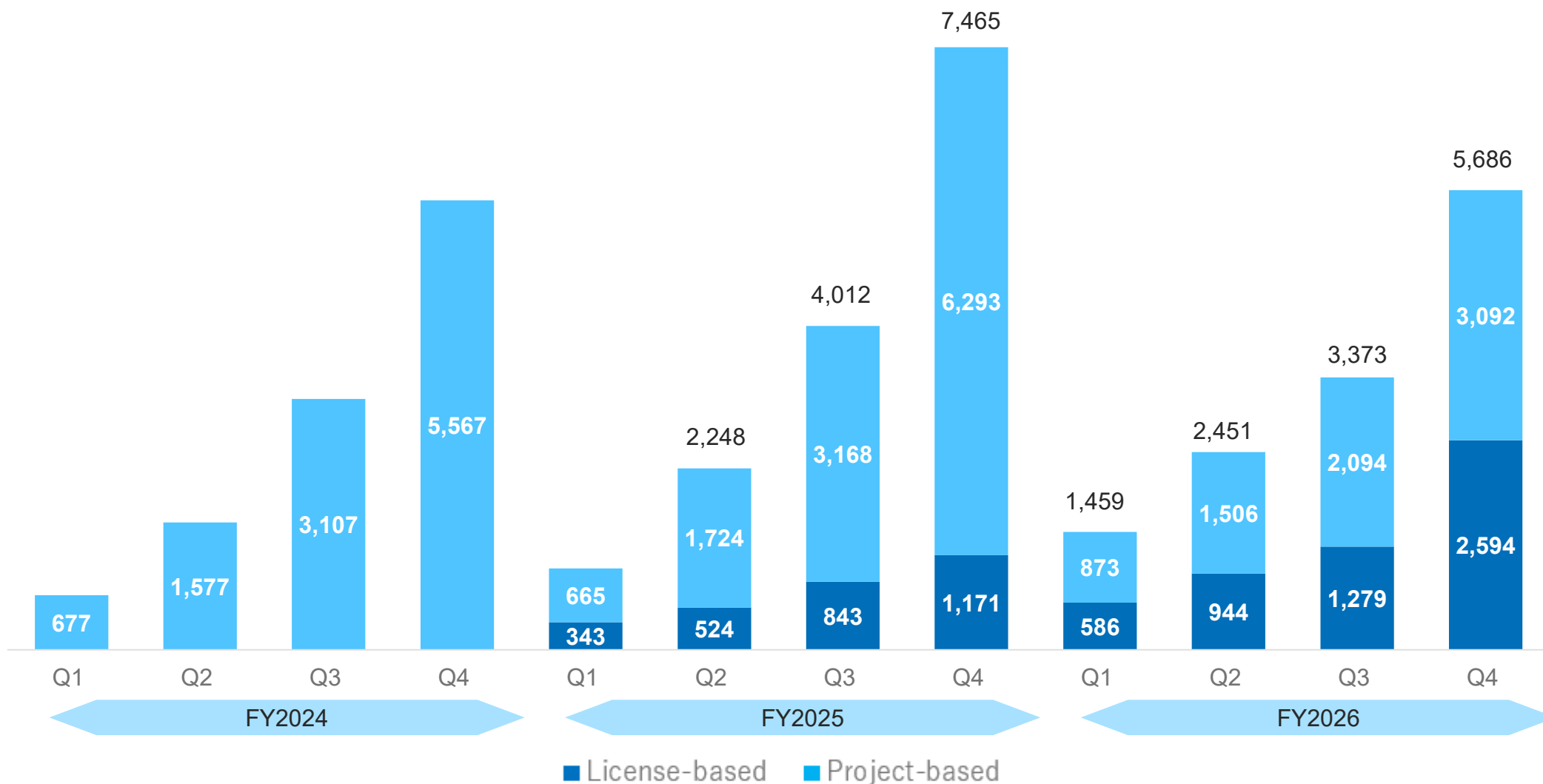
Adjusted EBITDA (millions of yen)



Adjusted EBITDA = Operating profit + Depreciation + Government subsidy income + Merger and acquisition-related expenses

Consolidated Results: Quarterly Cumulative Net Sales Trends

Cumulative Net Sales (millions of yen)

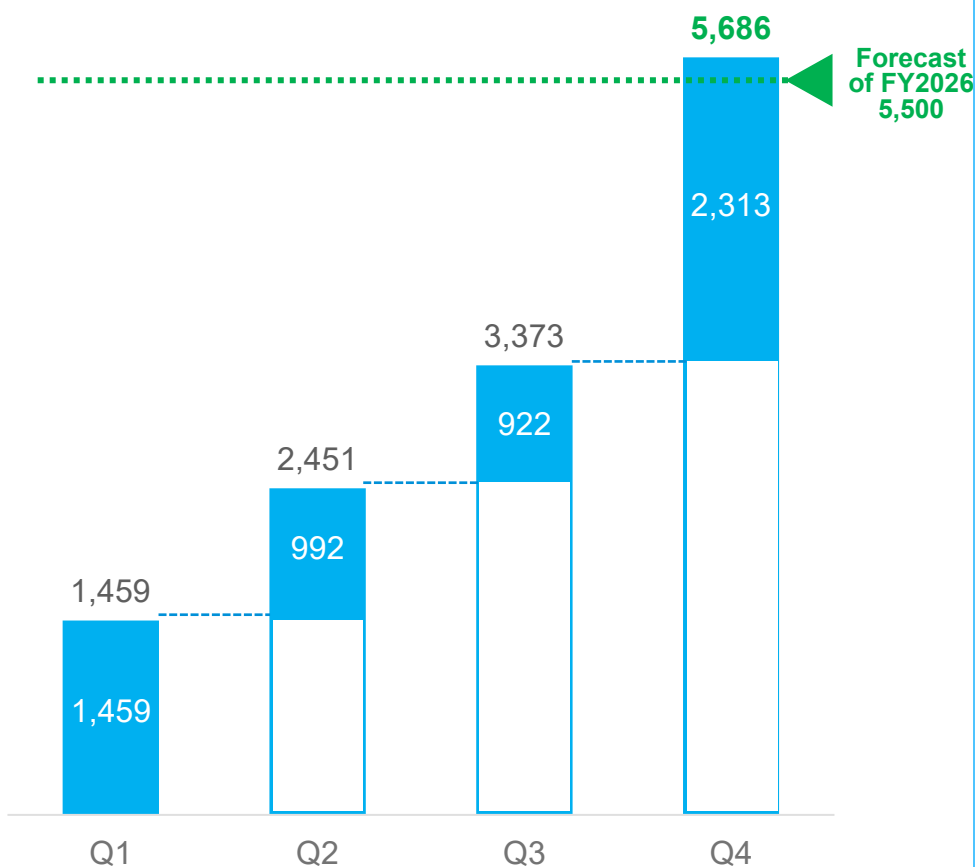


Revenue Reached JPY 2.3 Billion Mainly from Enterprise Licenses in the Q4, and Adjusted EBITDA Also Improved

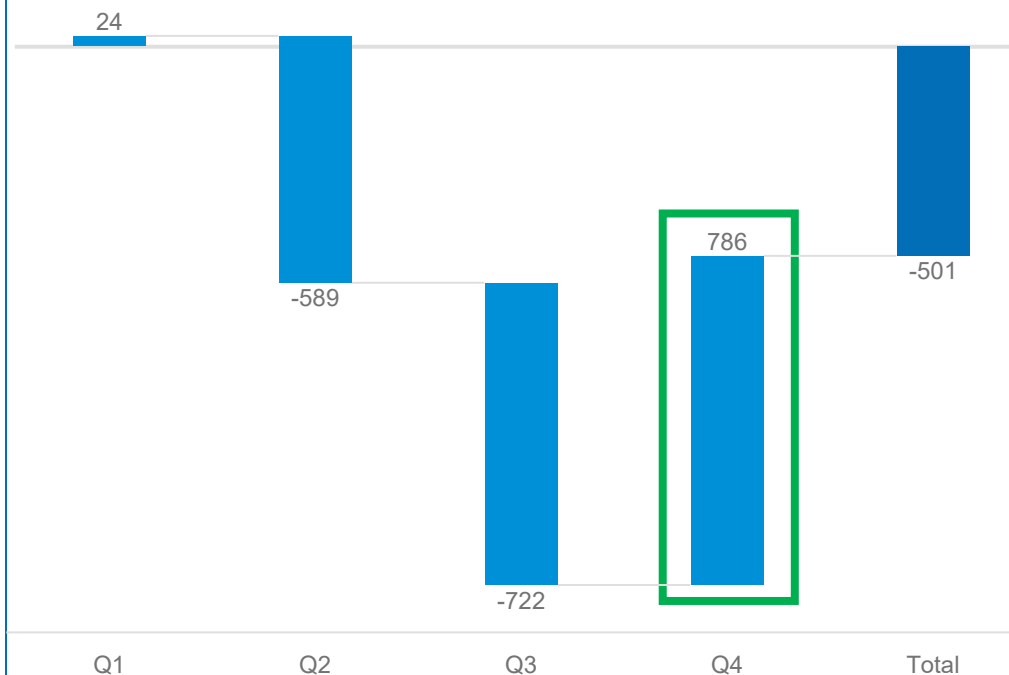
In the fourth quarter, the Company recorded revenues of JPY 2.3 billion, primarily from enterprise licenses.

Adjusted EBITDA improved significantly in the fourth quarter, turning positive at JPY 0.8 billion and showing a year-on-year improvement.

Cumulative net sales (millions of yen)



Adjusted EBITDA (quarterly) (millions of yen)



Adjusted EBITDA = Operating profit + Depreciation + Government subsidy income + Merger and acquisition-related expenses

Understanding Physical AI

Physical AI refers to AI that operates and interacts in the physical world, including autonomous driving systems and robotics, and differs from conventional AI that operates primarily in digital environments. Since its establishment, DMP has generated and accumulated large volumes of real-world data, providing a strong competitive foundation for its Data for AI business.

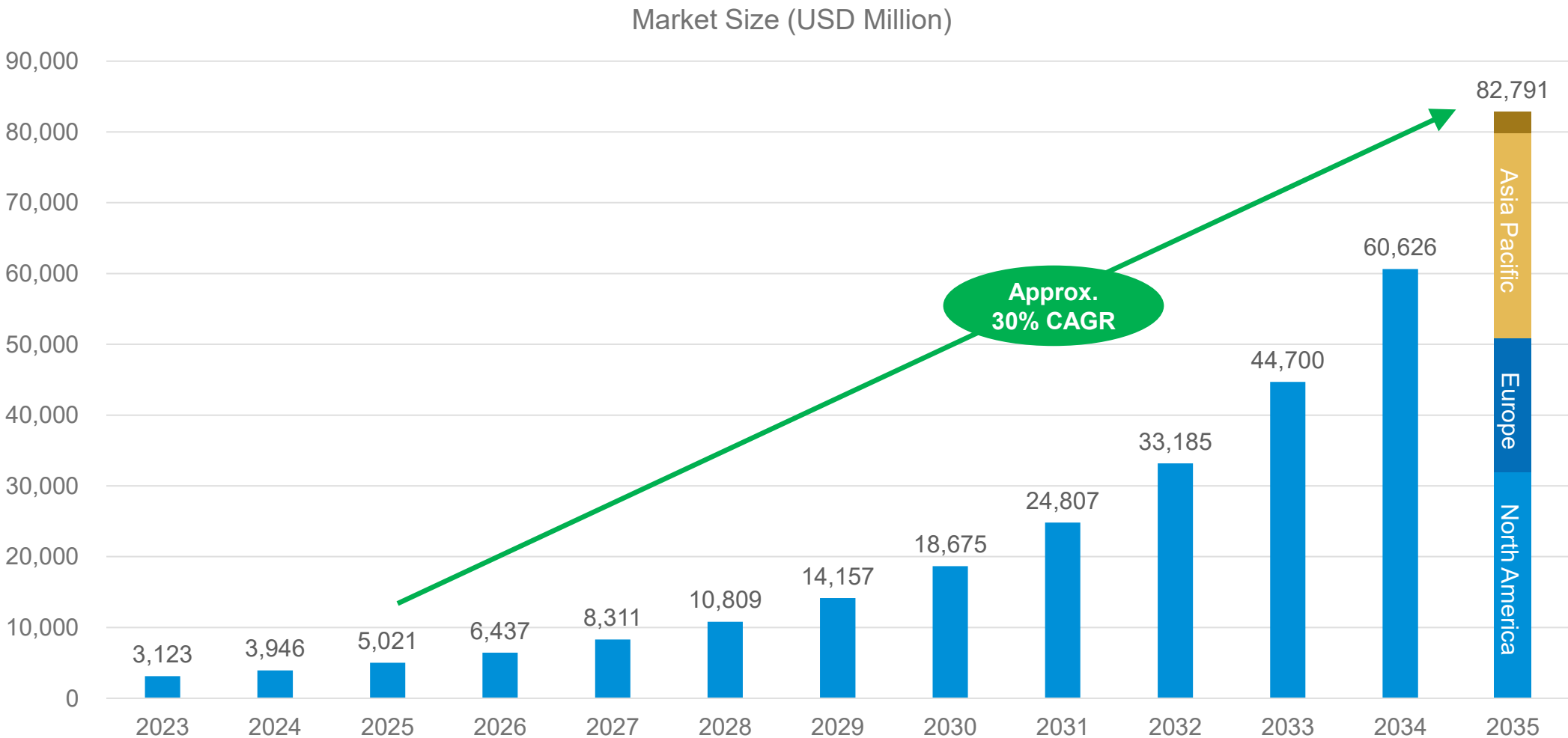
Differences between Conventional AI and Physical AI

	Conventional AI	Physical AI / Embodied AI
Typical examples	LLM, Agent AI	Autonomous driving, robots, industrial automation equipment
Primary domain	Digital space	Physical space
Input	Natural language, images, audio	Natural language, images, audio, plus sensor data (vision, force, position, velocity, environment)
Output	Content generation (text, images, decision support, etc.)	Physical actions (movement, grasping, operation, control)
Training data	Large-scale existing data (web, logs)	Real-world data (high acquisition cost, low reproducibility)
Execution loop	Input → inference → output (open loop)	Perception → decision → action → perception (closed loop)
Time constraints	Relatively relaxed (latency tolerated)	Real-time processing required
Risk in case of failure	Misinformation, quality issues	Physical damage, personal injury risk, legal liability

Providing Data to the High-Growth Physical AI Market

The physical AI market is expected to achieve strong growth over the next decade, driven by expanding applications in robotics, autonomous driving, and smart infrastructure.

DMP is already providing data for AI training and validation, and as the market expands, medium to long term business opportunities are expected to grow.



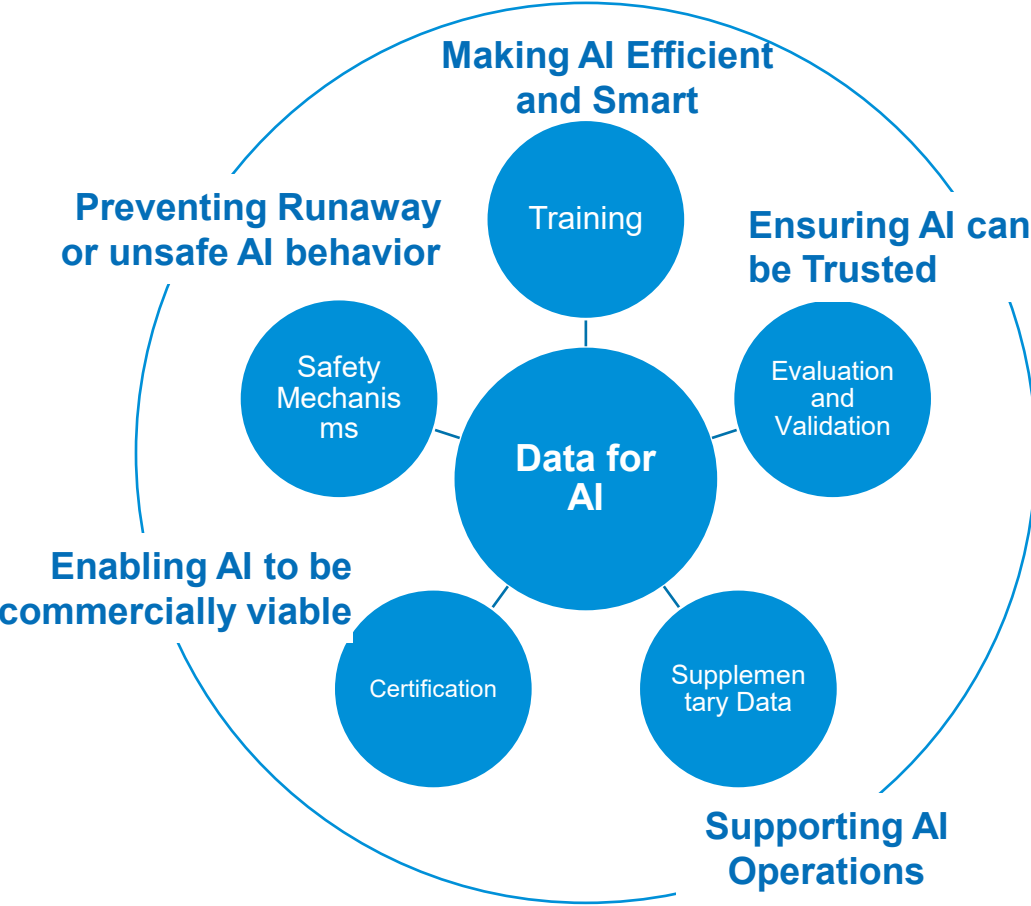
Physical AI Market Size to Exceed USD 82,790.9 Million by 2035, Acumen Research and Consulting

Contributing to the Social Implementation of Physical AI Through “Data for AI”

From a data perspective, there are five major challenges to the social implementation of physical AI, which correspond to five categories of spatial data.

The Company develops its Data for AI business by providing five types of AI-native data.

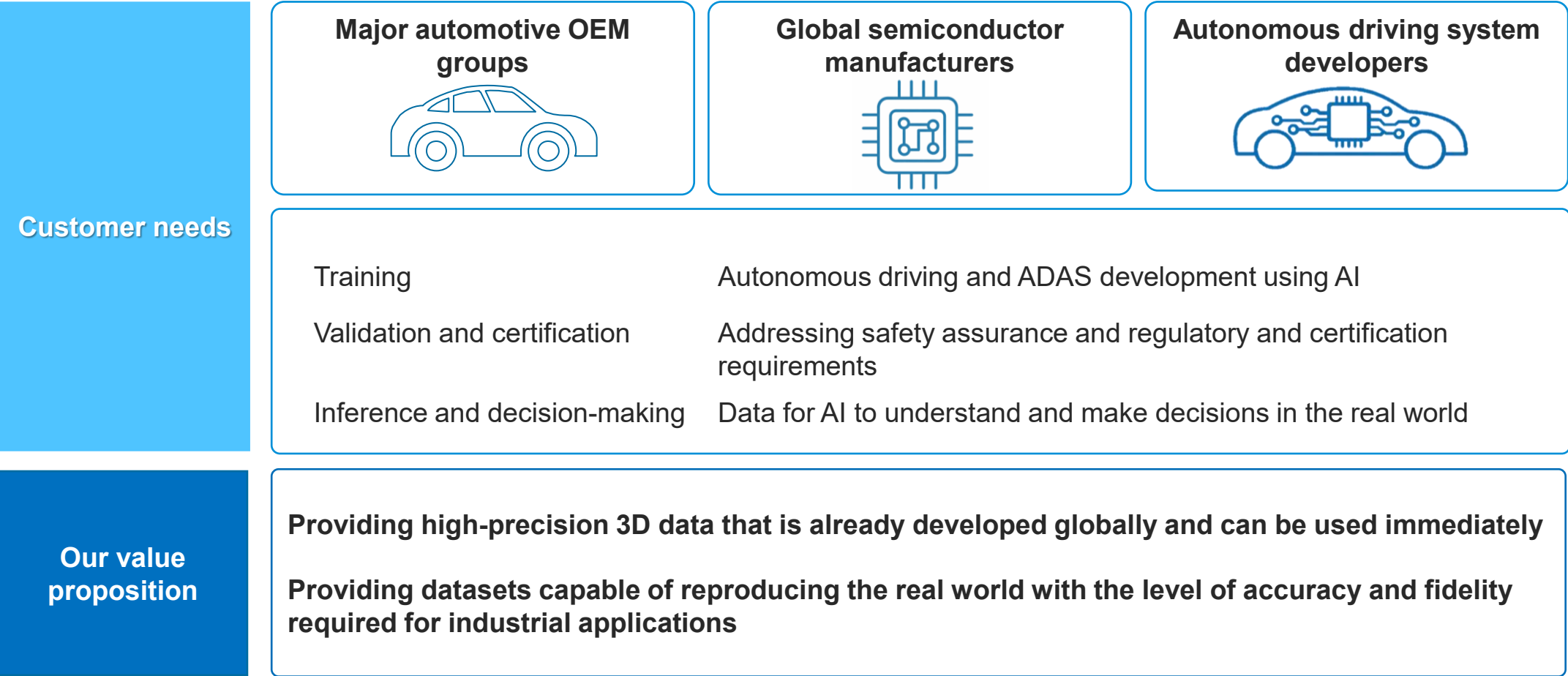
Five types of spatial data for physical AI (Data for AI)



	AI-native data examples
Training	Curated and optimized data for model training
Evaluation and Validation	Data for AI model performance evaluation environments (high-fidelity simulation data)
Supplementary Data	Data that supports AI model inference and decision-making at the edge
Certification	Data that supports compliance with standards and regulatory certification for social implementation
Safety Mechanisms	Guardrails to prevent abnormal AI behavior and data defining the operational design domain (ODD) of AI control

Expansion of Enterprise Licenses Driven by Growing Demand for Data for AI

In addition to mass-production licenses, enterprise licenses are expanding among major automotive OEM groups, global semiconductor manufacturers, and autonomous driving system developers.



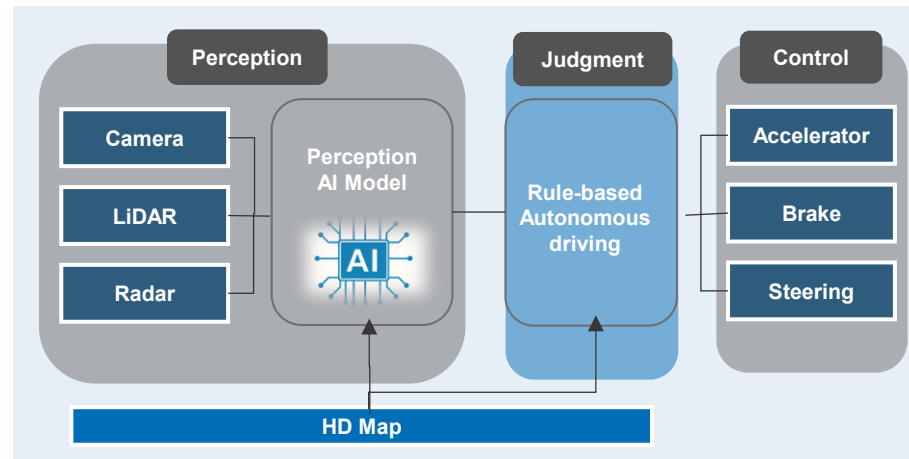
Expansion of a high-margin license-based business leveraging developed data assets

Modular E2E AI System

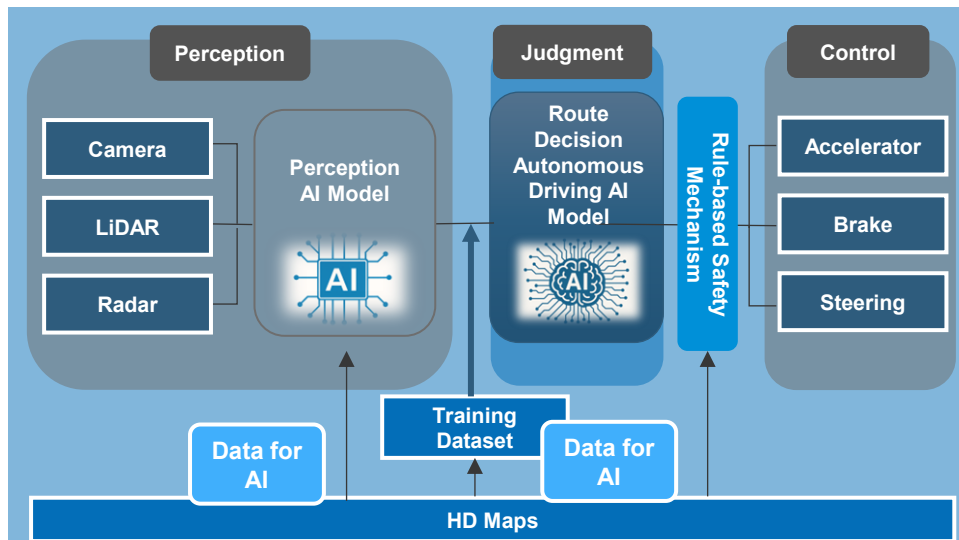
Multiple variations exist and are evolving step by step in E2E AI-based autonomous driving technology.

Due to the heavy processing load, the difficulty of safety validation, and the challenge of securing massive resources required by monolithic E2E AI systems, some autonomous driving players have adopted a Modular E2E AI system strategy based on functional decomposition.

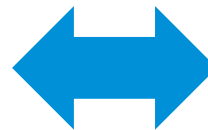
Conventional System



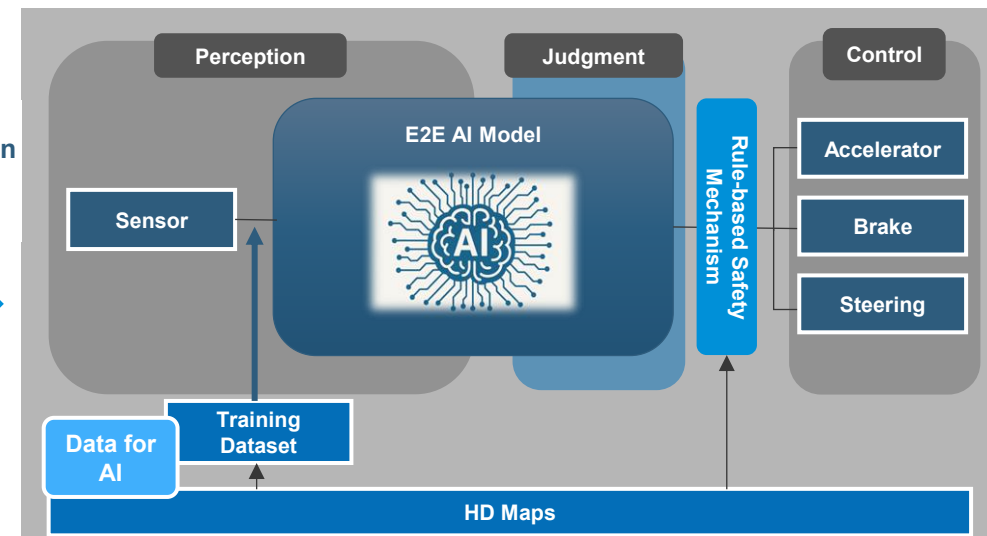
Modular E2E AI System



AI models and vehicle installation rules vary by region.



Monolithic E2E AI System



Autonomous Driving Systems and Value of High-Precision Map Data

As a platform provider that delivers high-precision location information from large volumes of high-quality source data, the Company can offer the value of high-precision map data to any autonomous driving system. We respond to a wide range of business opportunities by aligning our offerings with customer needs and technology trends.

In addition to mass-production license for vehicle installation, we are capturing data demand through enterprise license sales for AI use (Data for AI).

Values of High-Precision Map Data	Autonomous Driving System/Technology		
	Conventional System	Modular E2E AI System	Monolithic E2E AI System
● Critical data for driving control, including self-localization.	○	○	
● ODD Settings for Autonomous Driving Systems	○	○	
● Training Data for AI Models		○	○
● Ground Truth in System validation		○	○
● Elements of Rule-Based Safety Mechanisms (such as ODD Settings)		○	○

Data for AI

WP.29 Agreement on International Standards for Automated Driving Systems and Its Impact on DMP's Business

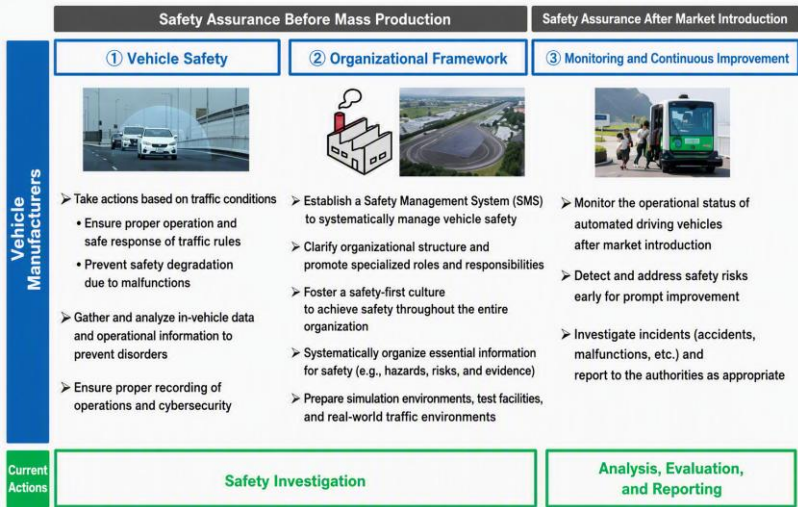


In June 2026, the UNECE World Forum for Harmonization of Vehicle Regulations (WP.29) reached agreement on international standards for automated driving systems, including Level 3 and Level 4 automation, with the standards expected to enter into force around January 2027. In addition to traditional vehicle performance assessments, the regulatory framework is evolving toward comprehensive safety assurance covering ODD (Operational Design Domain) management, safety evaluation, simulation-based validation, and post-deployment monitoring.

The establishment of international standards is expected to create medium- to long-term growth opportunities for DMP's high-precision 3D data and Data for AI businesses by increasing demand for data-driven development, validation, and operational support.

Overview of the Agreed International Standards (based on materials released by MLIT)

- (1) Scope Vehicles equipped with automated driving systems, including Level 3 and Level 4 automation
- (2) Key requirements



3. Expected effective date Around January 2027

<Background to the Development of the International Standards>

While international standards for Level 3 automated driving on highways and similar roads were agreed in 2020, standards covering a broader range of road environments, including urban roads, as well as more advanced systems such as Level 4 automation, had not yet been established. To address this gap, Japan, together with the United States, Europe, and other stakeholders, co-chaired expert discussions under WP.29 and played a leading role in developing the new international standards, which have now been agreed.

Implications for DMP's Business

The establishment of an institutional framework supporting the deployment of automated driving is expected to expand opportunities for the utilization of high-precision 3D data in the following areas:

Area	Opportunities for high-precision 3D data
ODD Management	Utilized as foundational data for defining and managing the road and traffic environments in which automated driving systems are designed to operate.
Safety Assessment and Simulation	Utilized as real-world representation data for the evaluation, validation, and validation of automated driving systems.
AI training, Validation, and Testing	Utilized as high-quality real-world data for AI training, validation, and testing.

<Expected business Opportunities>
Further expansion of enterprise licenses (Data for AI)

* WP.29 is the only international forum where countries discuss the harmonization of vehicle safety and environmental regulations and the mutual recognition of vehicle approvals. Japan actively participates in these discussions.
Source: Ministry of Land, Infrastructure, Transport and Tourism (MLIT), "Agreement Reached on the World's First International Standard for Automated Driving Systems Led by Japan: Accelerating the Development of Safe Automated Vehicles," June 26, 2026.
https://www.mlit.go.jp/report/press/jidosha10_hh_000350.html

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