

2. Monthly YoY change in sales (Domestic directly managed restaurants)

(July 2026 - December 2026)

		Jul.	Aug.	Sep.	Q1	Oct.	Nov.	Dec.	Q2	H1
All restaurants (New restaurants included)	Net sales	119.3%	111.4%		115.0%					115.0%
	# of customers	115.8%	107.8%		111.4%					111.4%
	# of restaurants at end of period	549	553							
	Net sales	109.7%	102.9%		106.1%					106.1%
	# of customers	104.9%	98.6%		101.5%					101.5%
	# of restaurants at end of period	470	477							
	Net sales	111.8%	103.3%		107.1%					107.1%
	# of customers	106.6%	98.2%		101.9%					101.9%
	# of restaurants at end of period	213	216							
	Net sales	104.6%	99.7%		101.9%					101.9%
	# of customers	103.7%	98.4%		100.8%					100.8%
	# of restaurants at end of period	122	123							
	Net sales	112.6%	107.4%		109.7%					109.7%
	# of customers	107.6%	101.4%		104.2%					104.2%
	# of restaurants at end of period	85	85							
	Net sales	99.7%	100.0%		99.9%					99.9%
	# of customers	100.0%	97.4%		98.6%					98.6%
	# of restaurants at end of period	50	53							

(January 2027 - June 2027)

		Jan.	Feb.	Mar.	Q3	Apr.	May	Jun.	Q4	H2	Full-year
All restaurants (New restaurants included)	Net sales										115.0%
	# of customers										111.4%
	# of restaurants at end of period										
	Net sales										106.1%
	# of customers										101.5%
	# of restaurants at end of period										
	Net sales										107.1%
	# of customers										101.9%
	# of restaurants at end of period										
	Net sales										101.9%
	# of customers										100.8%
	# of restaurants at end of period										
	Net sales										109.7%
	# of customers										104.2%
	# of restaurants at end of period										
	Net sales										99.9%
	# of customers										98.6%
	# of restaurants at end of period										

(Note)

- The numbers in this monthly preliminary report show trends in outlet sales and customer traffic relative to the prior year, please note that the data is not representative of the Company's business.
- Existing restaurants are defined as those in operation for 18 months or more since opening.
- Restaurants remodeled to different industry formats (e.g., from "Marugen" to "Kyabeton") are considered existing restaurants from the first month after remodeling.
- Closed restaurants (including those remodeling to a different industry) are considered existing restaurants up to one month prior to the month of closure.
- Sales and customer traffic of restaurants whose number of operating days differed from the previous year due to renovation closures or other temporary shutdowns are generally excluded from same-store sales calculations.
- The numbers presented are preliminary, and therefore not audited by an audit corporation.
- The following table shows the number of restaurants that have been revised or excluded from the figures for existing restaurants for August 2026.
Number of restaurants: 3
Restaurant name:
Yakiniku King Yokohama Tsuzuki (temporarily closed in the previous year)
Yakiniku King Tsu-Kamihama (temporarily closed for renovation)
Wagyu Yakiniku NIKUGEN Akasaka (temporarily closed in the previous year)

3. Number of restaurants at the end of month

(July 2026 - December 2026)

		Jul.	Aug.	Sep.	Oct.	Nov.	Dec.
Yakiniku	# of directly managed restaurants	238	239				
	# of FC restaurants	131	132				
	# of restaurants at end of period	369	371				
Ramen	# of directly managed restaurants	143	143				
	# of FC restaurants	109	110				
	# of restaurants at end of period	252	253				
Yuzuan	# of directly managed restaurants	99	101				
	# of FC restaurants	17	17				
	# of restaurants at end of period	116	118				
Specialty restaurants/new business formats	# of directly managed restaurants	68	70				
	# of FC restaurants	4	4				
	# of restaurants at end of period	72	74				
Other	# of overseas stores	115	116				
	# of restaurants at end of period	115	116				
Total	# of domestic directly managed restaurants	548	553				
	# of domestic FC restaurants	261	263				
	# of overseas stores	115	116				
	# of restaurants at end of period	924	932				

(January 2027 - June 2027)

		Jan.	Feb.	Mar.	Apr.	May	Jun.
Yakiniku	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurants at end of period						
Ramen	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurants at end of period						
Yuzuan	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurants at end of period						
Specialty restaurants/new business formats	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurants at end of period						
Other	# of overseas stores						
	# of restaurants at end of period						
Total	# of domestic directly managed restaurants						
	# of domestic FC restaurants						
	# of overseas stores						
	# of restaurants at end of period						

[Reference]

Fiscal year ended June 2026 Monthly YoY Change in Sales and Number of Restaurants

1. Monthly YoY change in sales (Domestic directly managed restaurants + franchise restaurants)

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	Q1	Oct.	Nov.	Dec.	Q2	H1
All restaurants (New restaurants included)	Net sales	111.9%	114.3%	106.8%	111.2%	108.1%	115.7%	115.0%	113.0%	112.1%
	# of customers	108.3%	111.3%	101.3%	107.1%	104.0%	112.2%	110.4%	108.9%	108.0%
	# of restaurants at end of period	758	759	763		767	776	784		
	Net sales	103.5%	105.5%	99.0%	102.8%	99.9%	106.7%	105.7%	104.2%	103.4%
	# of customers	100.4%	103.0%	94.2%	99.4%	95.9%	103.7%	101.0%	100.3%	99.8%
	# of restaurants at end of period	659	665	667		670	676	684		
	Net sales	99.2%	102.7%	95.1%	99.2%	96.4%	104.1%	104.6%	101.8%	100.4%
	# of customers	94.2%	99.2%	89.0%	94.4%	93.6%	100.8%	100.3%	98.2%	96.2%
	# of restaurants at end of period	315	316	317		319	320	323		
	Net sales	108.0%	108.7%	104.4%	107.1%	103.4%	108.6%	103.4%	105.0%	106.0%
	# of customers	102.5%	103.8%	96.0%	100.9%	95.4%	105.0%	100.3%	100.2%	100.5%
	# of restaurants at end of period	208	210	211		212	215	218		
	Net sales	104.9%	109.3%	95.9%	103.9%	100.9%	106.3%	103.7%	103.7%	103.8%
	# of customers	104.4%	106.4%	90.9%	101.1%	95.2%	101.0%	96.1%	97.4%	99.3%
	# of restaurants at end of period	20	20	19		19	19	19		
	Net sales	113.6%	109.9%	105.0%	109.5%	107.8%	113.9%	114.7%	112.4%	111.0%
	# of customers	110.7%	107.4%	101.5%	106.5%	105.0%	106.8%	107.3%	106.4%	106.5%
	# of restaurants at end of period	94	94	94		94	95	96		
	Net sales	104.9%	110.3%	99.5%	105.1%	101.4%	104.9%	101.3%	102.5%	103.7%
	# of customers	108.6%	115.7%	102.6%	109.2%	102.2%	105.5%	100.0%	102.5%	105.7%
	# of restaurants at end of period	42	45	45		45	46	47		

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	Q3	Apr.	May	Jun.	Q4	H2	Full-year
All restaurants (New restaurants included)	Net sales	115.9%	109.2%	110.3%	111.8%	114.5%	121.8%	107.9%	114.9%	113.3%	112.7%
	# of customers	113.0%	106.3%	108.4%	109.3%	110.3%	115.5%	105.1%	110.4%	109.8%	108.9%
	# of restaurants at end of period	787	789	794		799	802	807			
	Net sales	106.8%	101.1%	102.6%	103.5%	106.4%	113.4%	100.9%	107.1%	105.3%	104.4%
	# of customers	103.6%	98.0%	100.1%	100.7%	102.1%	107.5%	97.8%	102.6%	101.7%	100.7%
	# of restaurants at end of period	687	690	695		700	704	711			
	Net sales	105.9%	101.6%	103.8%	103.9%	110.5%	116.9%	99.3%	109.1%	106.4%	103.5%
	# of customers	102.5%	96.3%	98.5%	99.1%	104.6%	112.8%	95.7%	104.5%	101.7%	99.0%
	# of restaurants at end of period	323	325	328		330	329	334			
	Net sales	105.6%	99.6%	101.8%	102.5%	101.3%	105.7%	100.0%	102.4%	102.5%	104.2%
	# of customers	103.6%	98.5%	101.4%	101.3%	100.3%	102.8%	97.3%	100.2%	100.8%	100.6%
	# of restaurants at end of period	220	220	221		223	224	224			
	Net sales	106.7%	89.3%	99.4%	98.6%	97.7%	105.1%	96.7%	100.0%	99.3%	101.5%
	# of customers	99.4%	84.1%	93.1%	92.3%	91.9%	97.6%	89.7%	93.2%	92.7%	95.9%
	# of restaurants at end of period	19	19	19		19	19	19			
	Net sales	112.0%	103.2%	99.8%	104.8%	102.6%	116.2%	110.9%	109.9%	107.1%	109.0%
	# of customers	105.3%	98.1%	96.8%	100.0%	99.8%	108.8%	104.8%	104.5%	102.1%	104.2%
	# of restaurants at end of period	96	96	97		97	99	100			
	Net sales	106.3%	96.9%	100.4%	101.2%	98.6%	106.5%	99.2%	101.6%	101.4%	102.3%
	# of customers	108.6%	105.0%	107.8%	107.2%	105.8%	114.5%	105.1%	108.5%	107.9%	106.9%
	# of restaurants at end of period	48	49	49		50	52	53			

2. Monthly YoY change in sales (Domestic directly managed restaurants)

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	Q1	Oct.	Nov.	Dec.	Q2	H1
All restaurants (New restaurants included)	Net sales	114.7%	117.3%	109.6%	114.1%	110.7%	118.9%	118.7%	116.2%	115.1%
	# of customers	112.3%	115.6%	104.7%	111.0%	107.3%	115.5%	114.2%	112.4%	111.7%
	# of restaurants at end of period	506	507	510		512	518	525		
	Existing restaurants	Net sales	103.8%	105.5%	99.5%	103.0%	100.3%	107.6%	106.5%	104.9%
		# of customers	100.7%	103.2%	94.8%	99.7%	96.7%	104.4%	101.7%	101.0%
		# of restaurants at end of period	421	426	429		432	437	444	
	Yakiniku restaurants	Net sales	99.1%	102.6%	95.8%	99.3%	96.6%	104.8%	104.6%	102.1%
		# of customers	94.0%	99.1%	89.7%	94.5%	93.9%	101.6%	100.5%	98.7%
		# of restaurants at end of period	197	198	199		201	201	204	
	Ramen restaurants	Net sales	107.8%	108.1%	104.5%	106.9%	103.4%	109.5%	104.2%	105.6%
		# of customers	102.5%	103.4%	95.9%	100.7%	95.4%	105.8%	100.9%	100.6%
		# of restaurants at end of period	107	108	109		110	113	115	
	Okonomiyaki restaurants	Net sales	104.4%	109.3%	97.0%	104.0%	100.8%	106.7%	104.5%	104.1%
		# of customers	104.0%	106.2%	91.4%	100.9%	95.1%	101.3%	96.7%	97.8%
		# of restaurants at end of period	16	16	16		16	16	16	
	"Yuzu-An" restaurants	Net sales	114.5%	110.4%	105.5%	110.1%	108.4%	114.7%	115.2%	113.0%
		# of customers	111.6%	108.0%	101.9%	107.2%	105.6%	107.6%	107.9%	107.1%
		# of restaurants at end of period	79	79	79		79	80	81	
	Specialty restaurants	Net sales	104.7%	110.3%	100.1%	105.2%	101.4%	104.9%	101.4%	102.6%
		# of customers	108.7%	116.2%	103.3%	109.6%	102.5%	105.8%	100.3%	102.8%
		# of restaurants at end of period	38	41	42		42	43	44	

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	Q3	Apr.	May	Jun.	Q4	H2	Full-year
All restaurants (New restaurants included)	Net sales	119.6%	112.3%	113.5%	115.1%	117.8%	125.0%	110.8%	118.1%	116.6%	115.9%
	# of customers	116.8%	109.7%	111.8%	112.8%	114.0%	119.0%	108.6%	114.0%	113.4%	112.6%
	# of restaurants at end of period	528	531	535		539	543	548			
	Existing restaurants	Net sales	107.3%	101.6%	103.3%	104.1%	107.2%	114.2%	101.7%	107.9%	105.0%
		# of customers	104.1%	98.4%	100.8%	101.2%	103.2%	108.8%	98.7%	103.8%	102.4%
		# of restaurants at end of period	448	451	455		460	465	468		
	Yakiniku restaurants	Net sales	106.0%	101.8%	104.8%	104.3%	111.3%	117.0%	99.8%	109.5%	106.9%
		# of customers	102.6%	96.2%	99.3%	99.5%	105.1%	112.8%	96.4%	104.9%	102.1%
		# of restaurants at end of period	205	206	208		210	210	211		
	Ramen restaurants	Net sales	106.1%	100.3%	103.0%	103.2%	103.1%	107.0%	100.2%	103.6%	103.4%
		# of customers	104.0%	98.9%	102.3%	101.8%	102.0%	103.8%	97.5%	101.2%	101.5%
		# of restaurants at end of period	117	118	119		121	122	122		
	Okonomiyaki restaurants	Net sales	106.9%	88.4%	100.1%	98.6%	97.7%	105.4%	96.8%	100.2%	99.4%
		# of customers	99.5%	83.5%	93.8%	92.3%	91.9%	97.9%	89.9%	93.4%	92.9%
		# of restaurants at end of period	16	16	16		16	16	16		
	"Yuzu-An" restaurants	Net sales	112.5%	103.6%	100.2%	105.2%	102.9%	116.6%	111.7%	110.4%	107.6%
		# of customers	105.9%	98.6%	97.2%	100.4%	100.1%	109.3%	105.6%	105.0%	102.5%
		# of restaurants at end of period	81	81	82		82	84	85		
	Specialty restaurants	Net sales	106.3%	97.0%	100.7%	101.3%	98.7%	106.7%	99.4%	101.7%	101.5%
		# of customers	109.0%	105.7%	108.6%	107.8%	106.3%	115.1%	105.6%	109.1%	108.5%
		# of restaurants at end of period	45	46	46		47	49	50		

(Note)

1. The numbers in this monthly preliminary report show trends in outlet sales and customer traffic relative to the prior year, please note that the data is not representative of the Company's business.
2. Existing restaurants are defined as those in operation for 18 months or more since opening.
3. Restaurants remodeled to different industry formats (e.g., from "Marugen" to "Kyabeton") are considered existing restaurants from the first month after remodeling.
4. Closed restaurants (including those remodeling to a different industry) are considered existing restaurants up to one month prior to the month of closure.
5. Net sales and number of customers of restaurants with less business days which had extraordinary holidays for renovation etc., are not included in existing restaurants.
6. The numbers presented are preliminary, and therefore not audited by an audit corporation.