Translation

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Summary of Consolidated Financial Results for the Three Months Ended July 31, 2026 (Based on Japanese GAAP)

September 11, 2026

Company name: HEROZ, Inc.
Stock exchange listing: Tokyo
Stock code: 4382 URL https://www.heroz.co.jp
Representative: Representative Director and CEO Takahiro Hayashi
Inquiries: Director and CFO Hiroya Mori TEL 03(6435)2495
Scheduled date to commence dividend payments: –
Preparation of supplementary material on quarterly financial results: Yes
Holding of quarterly financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the three months ended July 31, 2026 (from May 1, 2026 to July 31, 2026)

(1) Consolidated operating results (cumulative) Percentages indicate year-on-year changes

	Net sales		Operating profit before goodwill amortization		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended July 31, 2026	1,643	8.5	223	40.8	180	52.8	138	46.2	32	–
Three months ended July 31, 2025	1,514	7.9	158	41.3	117	58.3	94	68.6	(11)	–

	Earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended July 31, 2026	2.03	2.03
Three months ended July 31, 2025	(0.76)	–

(Note) EBITDA※: Three months ended July 31, 2026: ¥287 million [25.4%]
Three months ended July 31, 2025: ¥228 million [37.3%]
※EBITDA = Operating Profit + Depreciation + Amortization of leasehold deposits + Amortization of goodwill + Stock-based compensation expense + Inventory write-down

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of July 31, 2026	8,442	5,958	68.3
As of April 30, 2026	8,499	5,856	58.7

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended April 30, 2026	–	0.00	–	0.00	0.00
Year ending April 30, 2027	–				
Year ending April 30, 2027 (Forecast)		0.00	–	0.00	0.00

3. Forecast of consolidated financial results for the year ending April 30, 2027 (from May 1, 2026 to April 30, 2027)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	6,800	5.8	800	52.9	700	71.4	300	(20.2)	17.28

4. Notes

(1) Changes in significant subsidiaries during the three months ended July 31, 2026 (changes in specified subsidiaries resulting in the change in scope of consolidation): Yes

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:	No
Changes in accounting policies due to other reasons:	No
Changes in accounting estimates:	No
Restatement of prior period financial statements:	No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of July 31, 2026	17,789,313 shares	As of April 30, 2026	15,206,964 shares

Number of treasury shares at the end of the period

As of July 31, 2026	2,523 shares	As of April 30, 2026	– shares

Average number of shares during the period (cumulative from the beginning of the fiscal year)

Three months ended July 31, 2026	16,104,902 shares	Three months ended July 31, 2025	15,174,262 shares