



Summary of Financial Results Briefing Materials

for the Third Quarter of the Fiscal Year Ending October 2026

September 2026

TSE Prime Market (Securities code: 2301)

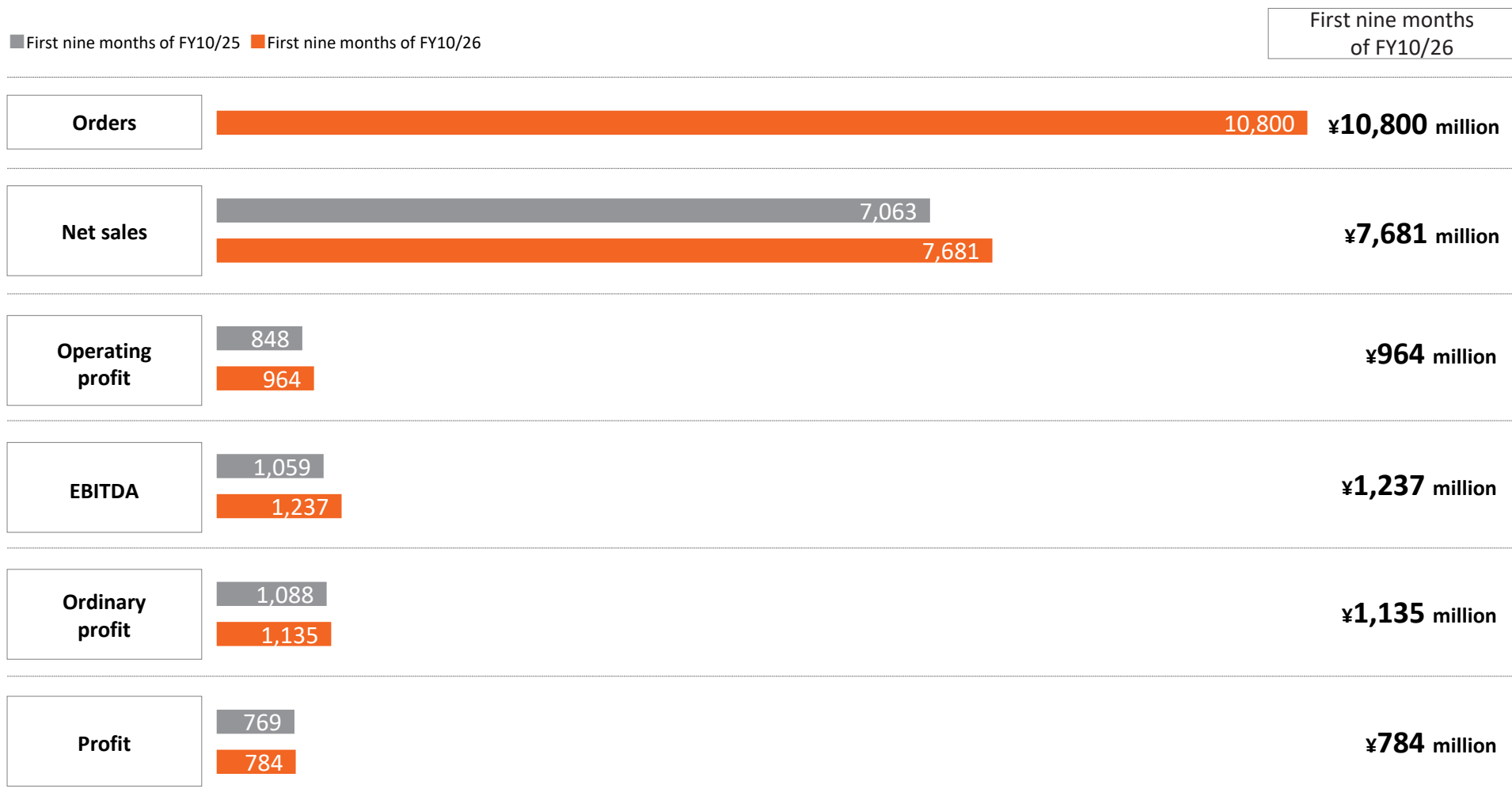
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Results of Operations and Shareholder Distributions

Summary (Results of Operations)

- ◎ Sales in the first nine months were 7.68 billion yen, up 8.8% YoY and operating profit in the first nine months was 0.96 billion yen, up 13.7%.
- ◎ Sales are on track for reaching the FY10/26 goal of 12 billion yen, 8.9% higher than in FY10/25.
- ◎ Orders in the first nine months were 10.8 billion yen. In the fourth quarter, expect an increase in orders that will include orders resulting in FY10/26 sales of 1.2 billion yen.
- ◎ Large expenditures for sales promotion activities and for IT systems as planned.



Summary [By Business Category]

- ◎ Successful events in May and June targeting internships and careers for college students. In June, Dai Tenshoku-haku career-change events also contributed to growth.
- ◎ A big YoY increase in Re-Shukatsu Agent sales as matching increased for high-income positions and referral fees for job placements increased.
- ◎ Re-Shukatsu 30 matching continues to increase and the average fee was higher due to the larger percentage of people placed in high-income positions.

Re-Shukatsu

Sales in the first nine months were 1,800 million yen, up 0.6%.

Rejections of preliminary job acceptances by new graduates are happening later than usual, resulting in later decisions by companies to recruit more new graduates. For recruiting activities to fill open positions created by resignations, orders began increasing in late July because many people leave jobs soon after receiving the summer bonus.

Direct recruiting (Re-Shukatsu 30/Re-Shukatsu Tech)

Sales in the first nine months were 71 million yen, up 79.0%.

Matching continues to increase and the average fee is increasing as the pct. of high-income job matching rises.

Agent

Sales in the first nine months were 759 million yen, up 32.3%.

A big YoY increase in sales as the growth of matching and higher referral fees continues.

Events (Tenshoku-haku, Shushoku-haku and other activities)

Sales in the first nine months were 2,646 million yen, up 16.6%.

Maintain strong performance at events in May and June targeting internships and careers for college students

The number of booths at career-change events increased mainly due to Dai Tenshoku-haku events in Tokyo and Osaka in June.

Re-Shukatsu Campus

Sales in the first nine months were 1,325 million yen, up 8.7%.

The number of students receiving several unofficial early job offers is higher than in prior years. Students are deciding on offers to reject later than usual. As a result, companies are making decisions about additional recruiting and starting these activities later than usual.

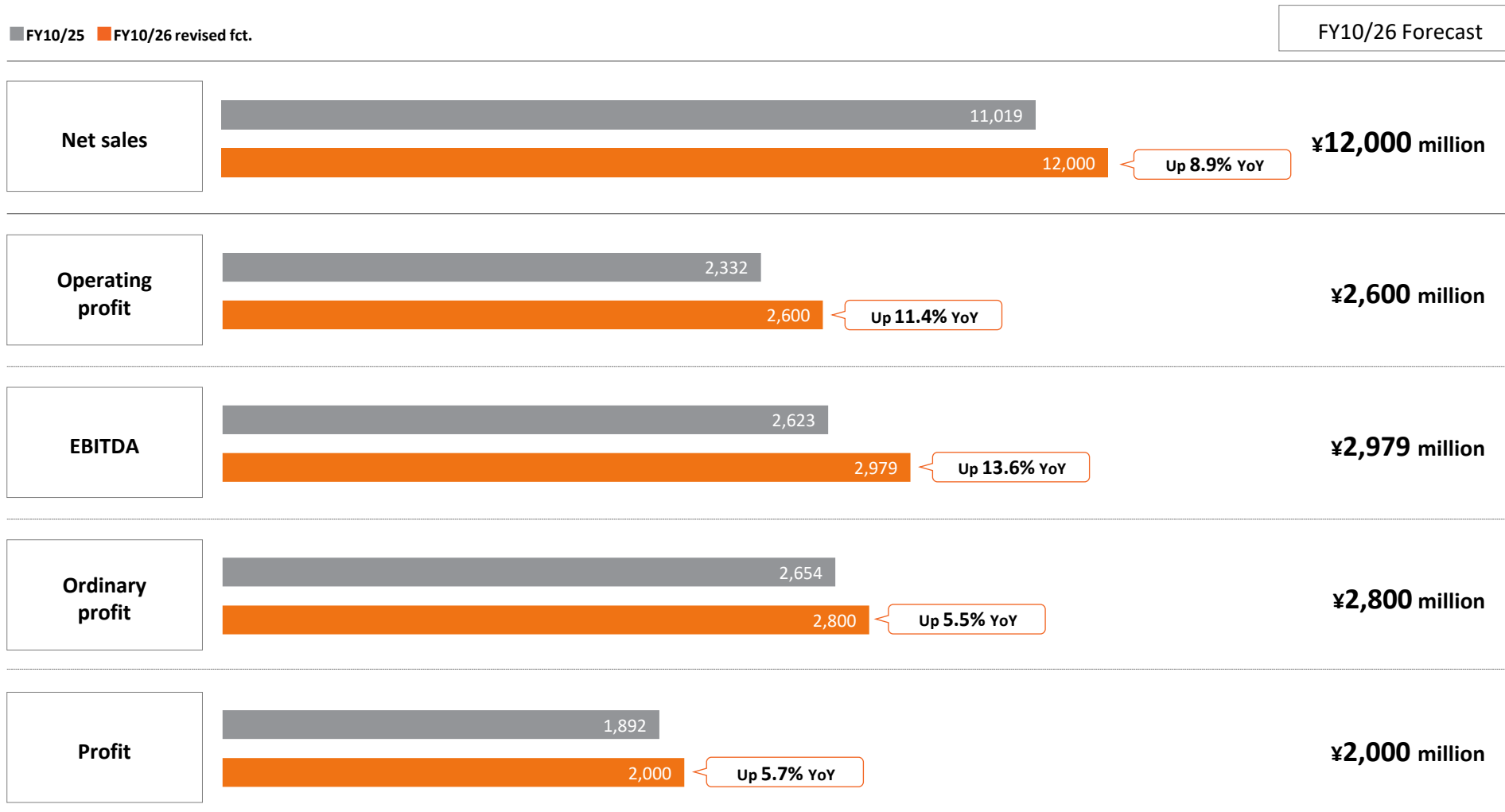
Social Solutions

Sales in the first nine months were 532 million yen, down 14.1%.

In the third quarter, although progress with orders and recognition of sales associated with clients' fiscal year 2026 (April 2026 to March 2027) was firm, this performance was not enough to offset first and second quarter weakness caused by lower orders related to clients' fiscal year 2025 (April 2025 to March 2026).

Summary [FY10/26 Forecast]

- ◎ Maintain the FY10/26 forecasts for net sales of 12 billion yen (up 8.9% YoY) and operating profit of 2.6 billion yen (up 11.4% YoY).
- ◎ Although demand for hiring young people remains strong, the number of students receiving multiple unofficial early job offers is increasing because there are more job openings than new graduates. Students are deciding on offers to reject later, which pushes back decisions and actions by companies to hire additional people.





Results of Operations and Shareholder Distributions

Sales and Earnings in the First Nine Months

Financial Highlights

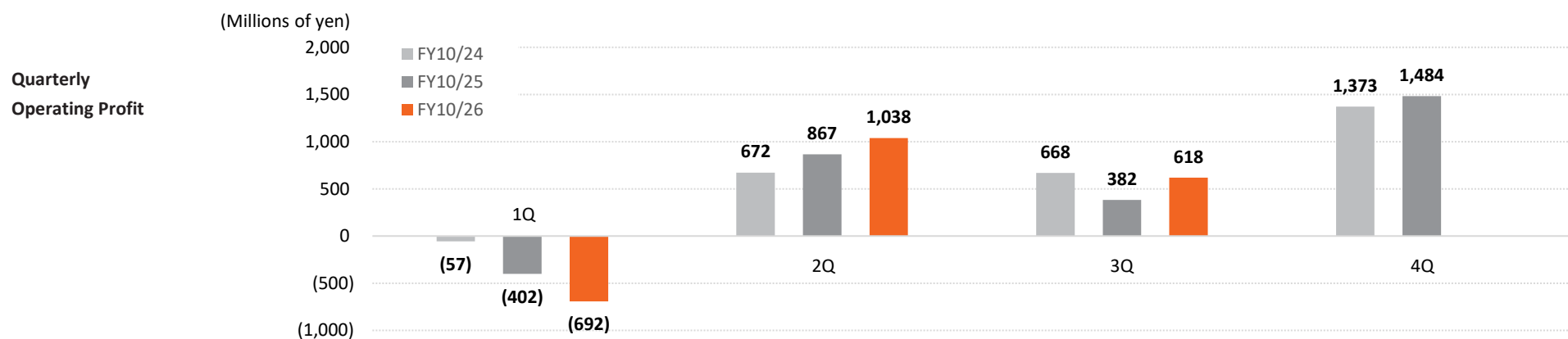
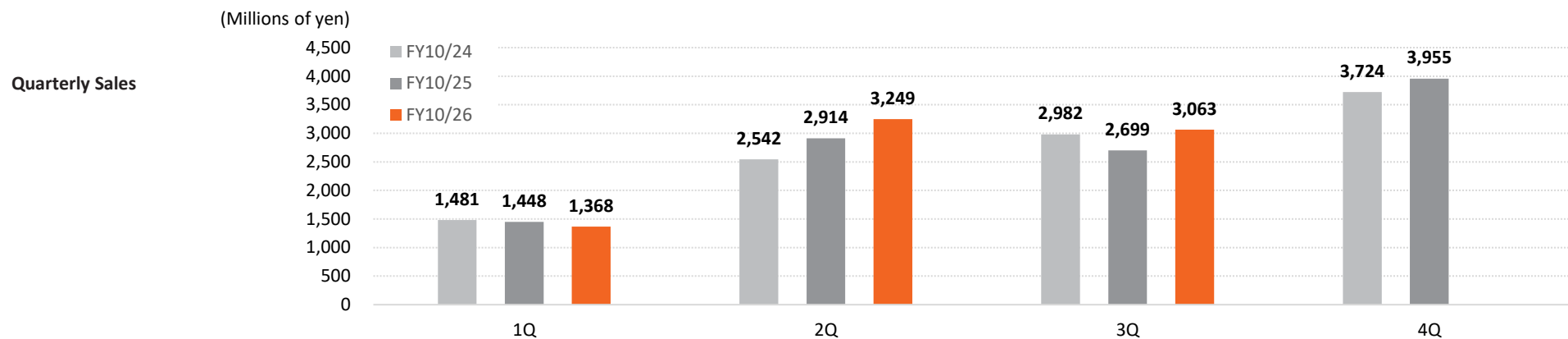
(Millions of yen)

	First nine months of FY10/25	% to sales	First nine months of FY10/26	% to sales	YoY (%)
Net sales	7,063	100.0	7,681	100.0	108.8
Cost of sales	2,699	38.2	2,765	36.0	102.5
Gross profit	4,364	61.8	4,915	64.0	112.6
SG&A expenses	3,516	49.8	3,951	51.4	112.4
of which, sales promotion expenses	657	9.3	779	10.1	118.5
Operating profit	848	12.0	964	12.6	113.7
Ordinary profit	1,088	15.4	1,135	14.8	104.3
Profit before income taxes	1,088	15.4	1,135	14.8	104.3
Profit	769	10.9	784	10.2	102.0
EBITDA	1,059	—	1,237	—	116.8

(Millions of yen)

FY10/26 (fct.)	% to sales	YoY (%)
12,000	100.0	108.9
3,949	32.9	103.0
8,051	67.1	112.1
5,451	45.4	112.4
977	8.1	114.1
2,600	21.7	111.4
2,800	23.3	105.5
2,800	23.3	105.5
2,000	16.7	105.7
2,979	—	113.6

Quarterly Sales and Earnings



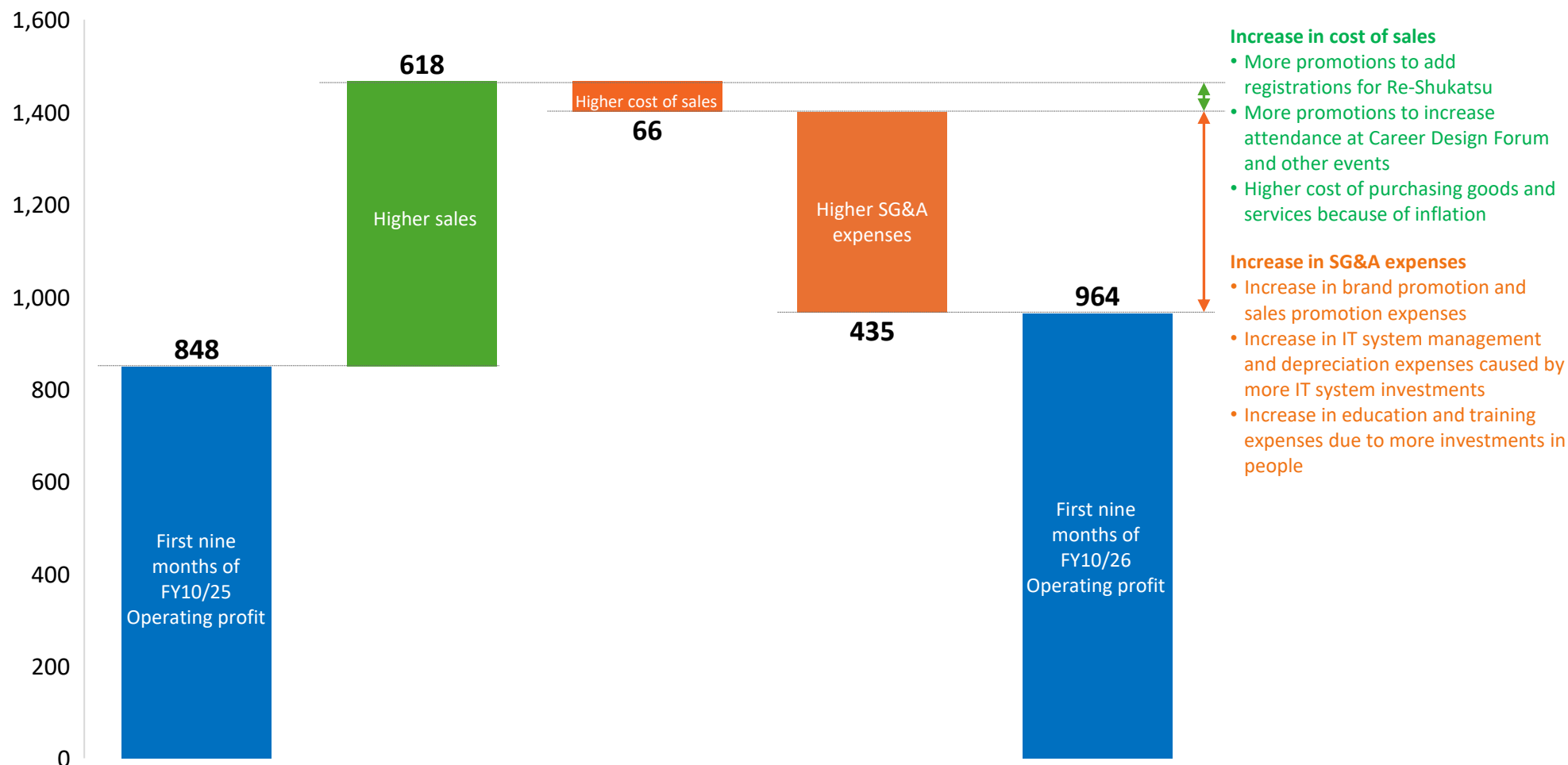
(Millions of yen)

Quarterly Results of Operations	1Q			2Q			3Q			4Q		
	FY10/24	FY10/25	FY10/26	FY10/24	FY10/25	FY10/26	FY10/24	FY10/25	FY10/26	FY10/24	FY10/25	FY10/26
Net sales	1,481	1,448	1,368	2,542	2,914	3,249	2,982	2,699	3,063	3,724	3,955	
Gross profit	900	718	698	1,597	1,961	2,196	1,970	1,684	2,020	2,654	2,819	
SG&A expenses	958	1,120	1,391	925	1,093	1,158	1,302	1,302	1,402	1,281	1,334	
Operating profit	(57)	(402)	(692)	672	867	1,038	668	382	618	1,373	1,484	
Ordinary profit	23	(280)	(613)	862	923	1,071	738	445	677	1,429	1,565	

Operating Profit Analysis

- ◎ Large expenditures for sales promotion activities and for IT systems as planned.
- ◎ During the first nine months, although the cost of sales and SG&A expenses increased approx. 500 million yen, operating profit was up approx. 110 million yen because of sales growth of approx. 610 million yen.

(Millions of yen)

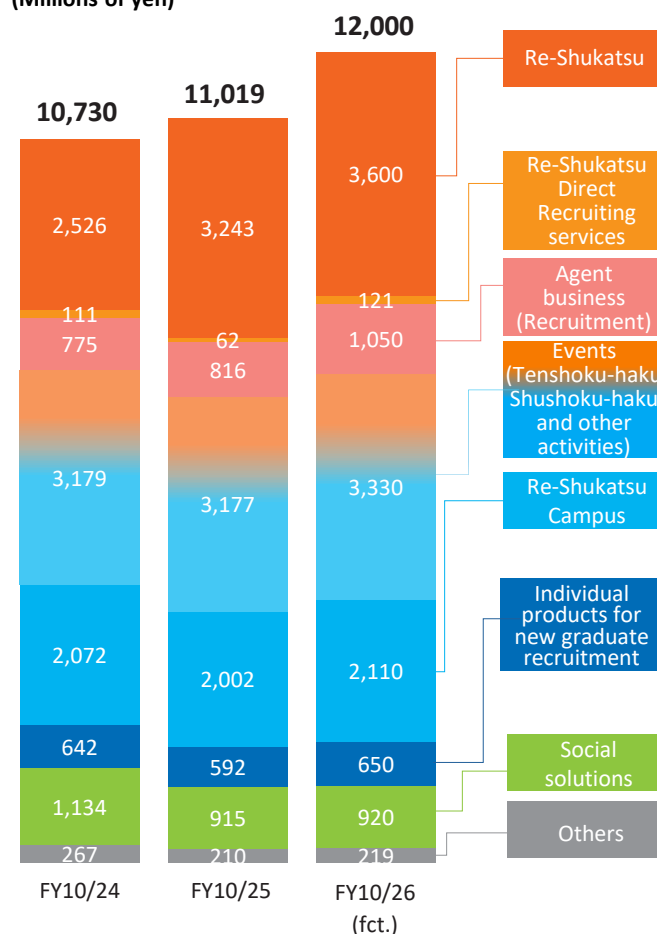


Business Category Sales

- ◎ A big increase in sales of career-change services for people with prior work experience. Much higher Re-Shukatsu Direct Recruiting and Re-Shukatsu Agent sales more than offset the delay in Re-Shukatsu supplementary new graduate job listings targeting graduates within the past few years who are seeking a different job.
- ◎ In the categories for hiring new graduates, events targeting internships and careers are successful following the second quarter.

		First nine months of FY10/25	First nine months of FY10/26	YoY (%)	FY10/26 (fct.)	YoY (%)
Total	Net sales	7,063	7,681	108.8	12,000	108.9
	Gross profit	4,364	4,915	112.6	—	—
Re-Shukatsu	Net sales	1,789	1,800	100.6	3,600	111.0
Re-Shukatsu Direct Recruiting (Re-Shukatsu 30, Re-Shukatsu Tech)	Net sales	40	71	179.0	121	194.9
Agent business (Recruitment)	Net sales	573	759	132.3	1,050	128.6
Events (Tenshoku-haku, Shushoku-haku and other activities)	Net sales	2,270	2,646	116.6	3,330	104.8
Re-Shukatsu Campus	Net sales	1,218	1,325	108.7	2,110	105.4
Individual products for new graduate recruitment	Net sales	410	402	97.9	650	109.7
Social solutions business	Net sales	619	532	85.9	920	100.5
Others	Net sales	139	143	102.8	219	104.0

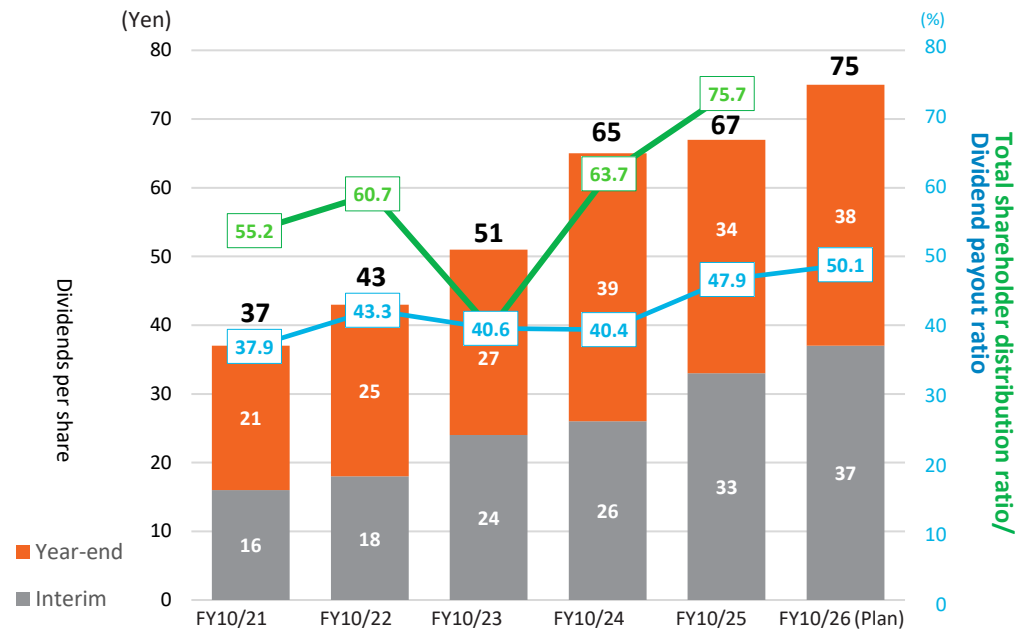
Business Category Sales
(Millions of yen)



Shareholder Distributions

- ◎ Forecast a FY10/26 dividend of 75 yen per share. Sixth consecutive dividend increase is planned.
- ◎ Maintain a payout ratio of 40% to 50%.
- ◎ Share buybacks (Repurchase period: June 9, 2026 to October 31, 2026; shares to be acquired: up to 400,000 shares)

Dividends per Share, Dividend Payout Ratio and Total Shareholder Distribution Ratio



	FY10/21	FY10/22	FY10/23	FY10/24	FY10/25	FY10/26 (Plan)
Net income per share (Yen)	97.64	99.35	125.74	160.77	139.97	149.76
Dividends per share (Yen)	37	43	51	65	67	75
Dividend payout ratio (%)	37.9	43.3	40.6	40.4	47.9	50.1
Total shareholder distribution ratio (%)	55.2	60.7	40.6	63.7	75.7	—

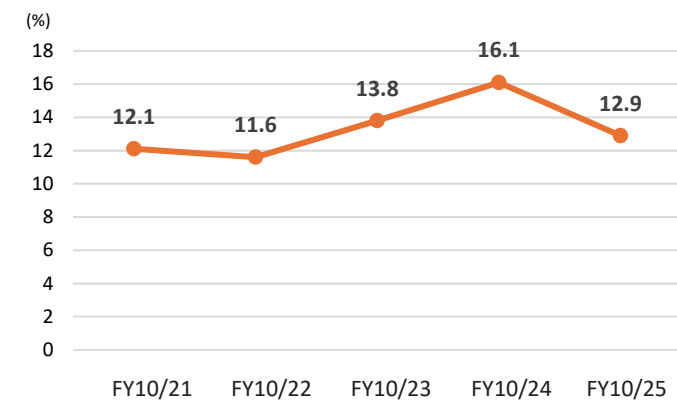
Stock repurchase: Total number of shares to be acquired: Up to 400,000 shares

Total value: Up to 650,000,000 yen

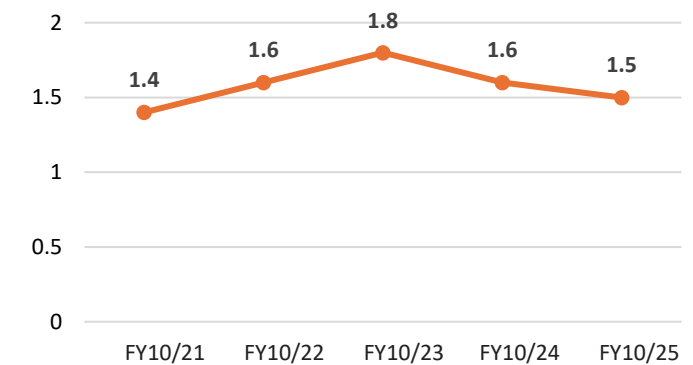
Repurchase period: June 9, 2026 to October 31, 2026

Shareholder Special Benefit Plan: Shareholders with at least 500 shares as of October 31 of each year receive 3,000 yen of QUO cards.

ROE



PBR
(Times)



Balance Sheet and Statement of Income

Balance Sheet

(Thousands of yen)

Item	FY10/25	3Q FY10/26
Assets		
Current assets	8,667,737	7,350,749
Non-current assets	8,438,511	8,643,395
Property, plant and equipment	1,088,539	1,087,167
Intangible assets	1,017,536	1,187,986
Investments and other assets	6,332,434	6,368,241
Total assets	17,106,248	15,994,144
Liabilities		
Current liabilities	1,965,966	1,308,140
Non-current liabilities	260,870	256,159
Total liabilities	2,226,837	1,564,300
Net assets		
Capital stock	1,500,000	1,500,000
Capital surplus	3,399,864	3,406,206
Retained earnings	12,770,031	12,601,010
Treasury shares	(2,782,639)	(3,054,215)
Total shareholders' equity	14,887,256	14,453,002
Valuation and translation adjustment	(25,925)	(41,238)
Share acquisition rights	18,080	18,080
Total net assets	14,879,411	14,429,843
Total liabilities and net assets	17,106,248	15,994,144

Statement of Income

(Thousands of yen)

Item	Period	First nine months of FY10/25		First nine months of FY10/26	
		Amount	% to sales	Amount	% to sales
Net sales		7,063,441	100.0	7,681,560	100.0
Cost of sales		2,699,081	38.2	2,765,773	36.0
Gross profit		4,364,359	61.8	4,915,787	64.0
SG&A expenses		3,516,221	49.8	3,951,647	51.4
Operating profit		848,137	12.0	964,139	12.6
Non-operating income		246,974	3.5	196,118	2.6
Non-operating expenses		6,317	0.1	24,349	0.3
Ordinary profit		1,088,794	15.4	1,135,909	14.8
Profit before income taxes		1,088,794	15.4	1,135,909	14.8
Total income taxes		319,785	4.5	351,625	4.6
Profit		769,008	10.9	784,283	10.2

Capital Efficiency Data

	FY10/24	FY10/25
Net assets per share (Yen)	1,056.55	1,107.33
Net income per share (Yen)	160.77	139.97
Equity ratio (%)	86.4	86.9
ROE (%)	16.1	12.9
Ordinary profit to total assets (%)	18.9	15.7
PER (Times)	10.4	11.5
PBR (Times)	1.6	1.5

(Reference) Share prices at the end of period: Oct. 31, 2024: 1,671 yen / Oct. 31, 2025: 1,614 yen

Corporate Outline

Name:	GAKUJO Co., Ltd.
Headquarters:	9F, GINZA SIX, 6-10-1, Ginza, Chuo-ku, Tokyo 104-0061
Chairman:	Kiyokazu Nakai
CEO:	Taishi Nakai
Established:	November 1977
Capital:	1,500,000,000 yen
Business:	Employment Information
Employees:	422 (as of April 30, 2026)

TOKYO

Headquarters
9F, GINZA SIX, 6-10-1,
Ginza, Chuo-ku, Tokyo
104-0061
Tel: +81-3-6775-4510

OSAKA

Osaka Headquarters
Gakujo Umeda compass, 2-5-10,
Umeda, Kita-ku, Osaka
530-0001
Tel: +81-6-6346-6830

NAGOYA

Nagoya Branch Office
12F, Hirokoji Cross Tower,
2-20-15, Nishiki, Naka-ku,
Nagoya
460-0003
Tel: +81-52-854-7533

KYOTO

Kyoto Branch Office
5F, Nihonseimei Shijo Building,
60, Tachiurinishimachi,
Shijo-dori, Higashinotoin,
Higashiiru,
Shimogyo-ku, Kyoto
600-8007
Tel: +81-75-213-5611

FUKUOKA

Fukuoka Branch Office
8F, Fukuoka Asahi Building, 2-1-1,
Hakataekimae,
Hakata-ku, Fukuoka
812-0011
Tel: +81-92-477-9190

Major Shareholders

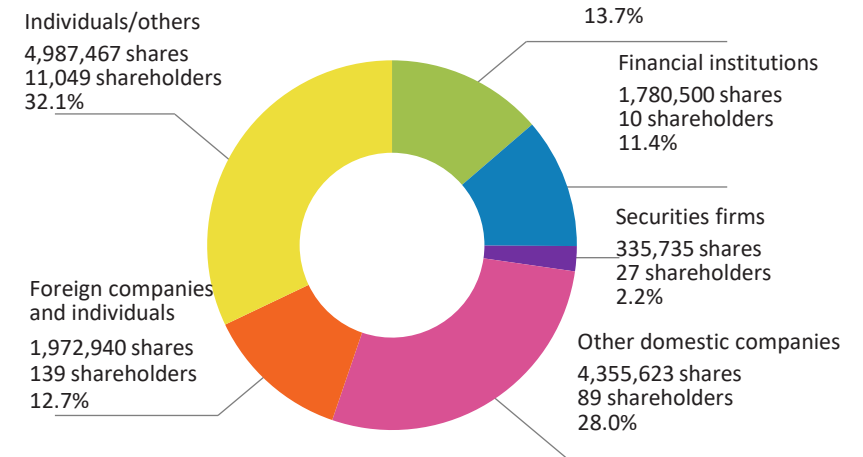
As of April 30, 2026

Total number of authorized shares:	50,240,000 shares
Total number of issued shares:	15,560,000 shares
Total number of shareholders:	11,315

Shareholder Composition

As of April 30, 2026. Percentages are holdings of all shares issued.

*Percentages are rounded to two decimal places.



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IR Team, Corporate Planning Div.

GAKUJO Co., Ltd.

TEL: +81-3-6775-4510 MAIL: ir@gakujo.ne.jp

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