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September 14, 2026

Company Name: MAX CO.,LTD.
Representative: Tatsushi Ogawa, President
Security Code: 6454 (Prime Market of TSE)
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# Notice Concerning Determination of Matters Related to Acquisition of Own Shares

(Acquisition of Own Shares from Subsidiary Pursuant to the Provisions of Article 163 of the Companies Act)

MAX Co., Ltd. (the "Company") hereby announces that it has resolved, at a meeting of the Board of Directors held on September 14, 2026, the matters concerning the acquisition of own shares held by its subsidiary pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 163 of the same Act. The details are described below.

1. Reason for acquisition of own shares

   This acquisition of our common shares held by a subsidiary is pursuant to the provisions of Article 135, Paragraph 3 of the Companies Act.

2. Details of matters related to acquisition

   (1) Class of shares to be acquired: Common shares of the Company

   (2) Total number of shares to be acquired: 698,600 shares
   (0.4% of total number of issued shares (excluding treasury shares))

   (3) Total amount of share acquisition costs: 1,326,641,400 yen
   (The amount obtained by multiplying 698,600 shares with the closing price of our common shares on the Tokyo Stock Exchange on September 11, 2026, which was 1,899 yen.)

   (4) Acquisition Schedule: September 14, 2026 (Contract Date)
   September 18, 2026 (Scheduled Transfer Date)

   (5) Method of Acquisition: Over-the-counter transaction

Note: The ratio to the total number of issued shares (excluding treasury shares) has been calculated based on the status as of August 31, 2026.

3. Details of a subsidiary from which the shares are to be acquired

   (1) Name: FUJI WORKS, Ltd.

   (2) Location : 380-3 Shimokurisu, Fujioka City, Gunma Prefecture (within Fujioka Industrial Park)

   (3) Representative: Ken Okabe, President and Representative Director

   (4) Business content: Manufacturing of parts for construction tools, medical equipment, satellites, etc.

   (5) Capital: 10 million yen

   (Reference)

   Holding status of treasury shares as of August 31, 2026

   - Total number of issued shares (excluding treasury shares) 176,526,513 shares
   - Number of treasury shares 9,623,191 shares