September 29, 2026

Company Name	Sanden Corporation
Name of Representative	Xu Zhan Representative Director & President (Securities code: 6444; TSE Standard Market)
Inquiries	Junya Takahashi Division General Manager, Corporate Financial Management Division TEL +81-3-5828-5582

Notice of Completion of Payment for Issuance of New Shares through Third-Party Allotment

Sanden Corporation (the "Company") hereby announces that, with respect to the issuance of new shares through third-party allotment (the "Third-Party Allotment", and such shares to be issued through the Third-Party Allotment, the "Shares") as resolved at the meeting of the Board of Directors held on August 7, 2026, the payment for the Shares has been completed today, as described below.

For details of the Third-Party Allotment, please refer to the "Notice of Issuance of New Shares through Third-Party Allotment" (including any subsequent amendments) disclosed on August 7, 2026 and the "Notice of Determination of Issue Price, etc. for Issuance of New Shares through Third-Party Allotment" disclosed on August 26, 2026.

Overview of the Third-Party Allotment

(1) Payment date	September 29, 2026
(2) Number of new shares to be issued	510,000 shares of the Company's common stock
(3) Issue price	JPY 197 per share
(4) Amounts of proceeds	JPY 100,470,000
(5) Amount to be accounted as capital	JPY 98.5 per share
(6) Total amount to be accounted as capital	JPY 50,235,000
(7) Method of offering or allotment (the allottees)	All the Shares have been allotted to the allottees listed below through the third-party allotment. 29 employees of the Company 405,000 shares 4 employees of the overseas subsidiaries 105,000 shares

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