



September 30, 2026

Press release

Company name	KOKUYO Co., Ltd.
Representative	Hidekuni Kuroda, Representative Corporate officer, President & CEO
Stock code	7984, TSE Prime
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Kokuyo Announces Change in Specified Subsidiary

Today, Kokuyo Co. Ltd. announced that its Board of Directors has approved a plan for Kokuyo to increase its investment in a special purpose company as described below.

1. Purpose of Action

Kokuyo intends to increase its investment in the special purpose company, which was founded for the purpose of obtaining shares in Thien Long An Thanh Investment Corporation and Thien Long Group Corporation, in order to make Thien Long Group Corporation its subsidiary. With the additional investment, the subsidiary's capital will be equal to more than 10% of Kokuyo's capital. The company will therefore become a specified subsidiary of Kokuyo.

2 Overview of Specified Subsidiary

Name	Synergy Investing ASIA Pte. Ltd.	
Address	31 & 33 Ann Siang Road, Singapore 069713	
Name (title) of representatives	Masaharu Inoue (Director) Hitoshi Honda (Director) Takashi Onoda (Director) Tetsuo Kurita (Director)	
Business	Investment, holds and manages shares	
Capital	1 Singapore dollar	
Date founded	December 15, 2025	
Major shareholder, shareholding percentage	Kokuyo Co., Ltd.: 100%	
Declarable relationships between Kokuyo and the specified subsidiary	Capital	Kokuyo has a 100% stake in the company
	Personal	Three of Kokuyo's executive officers / employees concurrently hold a directorship or other role in the subsidiary
	Trading	Nothing to declare

The specified subsidiary's financial status and performance over the past three years	Three-year data is unavailable as the subsidiary, being founded in December 15, 2025, remains in its first fiscal year. As of the end of December 2025, the subsidiary's net assets and total assets amounted to 1 Singapore dollar.
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3 Overview of Additional Investment

Additional investment:	To be determined* ¹
Date of additional investment:	To be determined* ²
Stake after additional investment:	100%

* 1 On a Japanese yen basis, the additional investment amounts to 28 billion yen. The amount in Singapore dollars will be determined according to the exchange rate that applies when the fund is transferred.

* 2 Subject to permission from the relevant Vietnamese authorities.

4 Outlook

The above action will have no notable impact on Kokuyo's consolidated financial performance for the current fiscal year.