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October 9, 2026

Consolidated Financial Results for the Six Months Ended August 31, 2026 (Under Japanese GAAP)

Company name: CENTRAL SECURITY PATROLS CO.,LTD.
Listing: Tokyo Stock Exchange
Securities code: 9740
URL: https://www.we-are-csp.co.jp
Representative: Totaro Ichikawa, Representative Director, President and Executive Officer
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Scheduled date to file semi-annual securities report: October 9, 2026
Scheduled date to commence dividend payments: November 5, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended August 31, 2026 (from March 1, 2026 to August 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
August 31, 2026	40,586	4.8	2,787	10.0	2,867	9.1	986	(41.9)
August 31, 2025	38,741	11.3	2,533	13.2	2,628	12.2	1,698	(6.6)

Note: Comprehensive income For the six months ended August 31, 2026: ¥1,041 million [(54.3)%]
For the six months ended August 31, 2025: ¥2,277 million [34.4%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
August 31, 2026	70.44	–
August 31, 2025	117.41	–

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
August 31, 2026	69,249	44,411	60.2
February 28, 2026	71,736	44,189	57.6

Reference: Equity
As of August 31, 2026: ¥41,692 million
As of February 28, 2026: ¥41,327 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended February 28, 2026	–	30.00	–	30.00	60.00
Fiscal year ending February 28, 2027	–	40.00			
Fiscal year ending February 28, 2027 (Forecast)			–	41.00	81.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending February 28, 2027 (from March 31, 2026 to February 28, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	80,000	1.6	3,900	(13.3)	4,000	(14.9)	1,800	(28.1)	128.27

Note: Revisions to the financial result forecast most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 1 company: SANWA KEIBI Co., Ltd.
Excluded: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of August 31, 2026	14,816,692 shares
As of February 28, 2026	14,816,692 shares

(ii) Number of treasury shares at the end of the period

As of August 31, 2026	811,550 shares
As of February 28, 2026	814,978 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended August 31, 2026	14,003,034 shares
Six months ended August 31, 2025	14,467,977 shares

(Note) The number of treasury shares deducted in calculating the number of treasury shares at the end of the period and the average number of shares outstanding during the period includes shares of the Company held by the stock benefit trust established in accordance with the introduction of a stock-based compensation plan for directors.

* These financial results are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts and other special matters

The financial results forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions deemed reasonable. Actual results may differ significantly due to various factors. For assumptions underlying the financial results forecasts and notes on their use, please refer to “1. Qualitative Information on the Semi-annual Financial Results (3) Explanation of Consolidated Financial Result Forecasts and Other Forward-looking Information” on page 3 of the attached materials.

Table of Contents - Attachments

1. Qualitative Information on the Semiannual Financial Results 2
(1) Explanation of Operating Results..... 2
(2) Explanation of Financial Position 3
(3) Explanation of Consolidated Financial Result Forecasts and Other Forward-looking Information..... 3
2. Semiannual Consolidated Financial Statements and Primary Notes 4
(1) Semiannual Consolidated Balance Sheet 4
(2) Semiannual Consolidated Statements of Income and Comprehensive Income..... 6
(3) Semiannual Consolidated Statement of Cash Flows 8
(4) Notes to Semiannual Consolidated Financial Statements 10
(Notes on going concern assumption)..... 10
(Notes in the event of significant changes in shareholders' equity)..... 10
(Segment information, etc.) 11
(Significant subsequent events) 12

(Reference) Financial Results for the Six Months Ended August 31, 2026

1. Qualitative Information on the Semiannual Financial Results

(1) Explanation of Operating Results

During the six months ended August 31, 2026 (hereinafter, the "period under review"), the Japanese economy maintained a moderate recovery trend, supported by improvements in employment and income conditions, steady inbound tourism demand, and other factors. However, the outlook remains uncertain due to factors such as the continued rise in prices, persistently high energy and raw material prices, trends in U.S. trade policies, fluctuations in foreign exchange rates and financial and capital markets, as well as prolonged geopolitical risks, including the situation in the Middle East.

In the security services industry, the need for security services remains generally solid in the areas of urban redevelopment and infrastructure renewal, as well as at commercial facilities, office buildings, events, and other locations. However, the labor shortage stemming from declining birthrate and aging population is becoming increasingly severe. In addition to higher personnel expenses associated with improved working conditions aimed at securing and retaining human resources, costs of raw materials and outsourcing remain on the rise. As a result, the business environment remains challenging in terms of profitability.

Under these circumstances, the Group has been working to achieve sustainable growth and the further enhancement of corporate value to achieve the Medium-term Management Plan, "Aspirations 2030 – Achievement through Collaboration." Under the brand concept of "Creative Security Partner," the Group has strengthened collaboration between its core businesses of stationed security service and electronic security service, while working to provide high value-added services that combine security personnel with advanced technologies, with the aim of providing a safe, secure, and comfortable social infrastructure.

The Company's security platform, "Kakehashi," was introduced and began operations at OIMACHI TRACKS (East Japan Railway Company), which opened in March, following its launch at TAKANAWA GATEWAY CITY. In June, a subsidiary of the Company acquired shares of SANWA KEIBI Co., Ltd., a company engaged mainly in stationed security services in Kobe City, and made it the Group's new consolidated subsidiary.

As a result, for the period under review, the Group recorded net sales of ¥40,586 million (up 4.8% year on year). In terms of profits, operating profit amounted to ¥2,787 million (up 10.0% year on year) and ordinary profit amounted to ¥2,867 million (up 9.1% year on year). Profit attributable to owners of parent amounted to ¥986 million (down 41.9% year on year) due to the recording of insurance claim income of ¥400 million as extraordinary income, and a loss on litigation of ¥948 million and a loss on cancellation of contracts of ¥464 million as extraordinary losses.

Results by segment and business are as follows.

(Security Business)

In the Stationed Security Service segment, net sales for the period under review stood at ¥20,378 million (up 3.7% year on year), partly due to new projects such as OIMACHI TRACKS, as well as the full-year contribution from TAKANAWA GATEWAY CITY, which was launched in the previous year.

In the Electronic Security Service segment, net sales for the period under review amounted to ¥11,632 million (up 4.3% year on year) due mainly to the contribution of M&A (Japan Security Union) conducted in the previous fiscal year.

In the Transportation Security Service segment, net sales for the period under review stood at ¥1,846 million (up 6.3% year on year), driven by focused efforts on sales of cash collection and verification services.

In the Sales of Security and Safety Apparatuses segment, net sales for the period under review amounted to ¥5,707 million (up 8.6% year on year) due to robust sales of security and disaster prevention camera systems, as well as the "centrics" access control system that allows the use of railway IC cards.

As a result, net sales in the Security Business segment for the period under review amounted to ¥39,564 million (up 4.7% year on year), and segment profit (operating profit) stood at ¥2,562 million (up 6.2% year on year).

(Building Management and Real Estate Business)

The Building Management and Real Estate Business primarily provides comprehensive building management services, including cleaning and electrical equipment security, as well as real estate leasing. For the period under review, net sales in this segment amounted to ¥1,022 million (up 9.0% year on year), and segment profit (operating profit) was ¥219 million (up 87.6% year on year).

(2) Explanation of Financial Position

(Assets)

Total assets at the end of the period under review amounted to ¥69,249 million, a decrease of ¥2,487 million, or 3.5%, compared with the end of the previous fiscal year. This was mainly due to increases in cash deposits for cash collection and deposit services of ¥643 million and securities of ¥1,498 million, and decreases in cash and deposits of ¥766 million, notes and accounts receivable - trade, and contract assets of ¥823 million, electronically recorded monetary claims - operating of ¥598 million, accounts receivable-security operation of ¥640 million, supplies of ¥591 million, and leasehold and guarantee deposits of ¥831 million.

(Liabilities)

Total liabilities amounted to ¥24,837 million, a decrease of ¥2,709 million, or 9.8%, compared with the end of the previous fiscal year. This was mainly due to an increase in deposits received of ¥481 million, and decreases in accounts payable - trade of ¥385 million, accrued expenses of ¥348 million, income taxes payable of ¥453 million, and long-term borrowings of ¥338 million.

(Net assets)

Total net assets at the end of the period under review amounted to ¥44,411 million, an increase of ¥222 million, or 0.5%, compared with the end of the previous fiscal year, mainly due to an increase in retained earnings of ¥565 million.

(Analysis of Cash Flows)

The changes in cash and cash equivalents during the period under review are as follows, increasing by ¥793 million compared to the end of the previous fiscal year, to ¥17,004 million.

(Cash Flows from Operating Activities)

Net cash provided by operating activities amounted to ¥4,256 million. This was mainly attributable to profit before income taxes of ¥1,900 million, depreciation of ¥1,464 million, and trade receivables of ¥2,131 million, offset by advances received of ¥780 million and income taxes paid of ¥1,005 million.

(Cash Flows from Investing Activities)

Net cash used in investing activities amounted to ¥1,939 million. This was mainly attributable to the purchase of property, plant and equipment of ¥1,014 million and purchase of intangible assets of ¥680 million.

(Cash Flows from Financing Activities)

Net cash used in financing activities amounted to ¥1,523 million. This was mainly attributable to repayments of long-term borrowings of ¥475 million and dividends paid of ¥420 million.

(3) Explanation of Consolidated Financial Result Forecasts and Other Forward-looking Information

For the consolidated financial result forecasts for the fiscal year ending February 28, 2027, please refer to “Notice Concerning Revisions to Semiannual and Full-year Consolidated Financial Result Forecasts” announced today.

2. Semi-annual Consolidated Financial Statements and Primary Notes

(1) Semi-annual Consolidated Balance Sheet

(Thousands of yen)

	As of February 28, 2026	As of August 31, 2026
Assets		
Current assets		
Cash and deposits	16,637,579	15,870,735
Cash deposits for cash collection and deposit services	3,716,529	4,359,907
Notes and accounts receivable - trade, and contract assets	1,935,794	1,112,519
Electronically recorded monetary claims - operating	603,140	4,194
Accounts receivable-security operation	8,653,212	8,013,107
Investments in leases	1,822,396	1,784,744
Securities	–	1,498,962
Supplies	2,293,337	1,702,327
Advances paid	1,933,739	1,967,580
Other	1,938,838	1,943,632
Allowance for doubtful accounts	(15,768)	(12,802)
Total current assets	39,518,801	38,244,908
Non-current assets		
Property, plant and equipment		
Buildings and structures	11,437,970	11,509,369
Accumulated depreciation	(6,545,131)	(6,718,155)
Buildings and structures, net	4,892,839	4,791,213
Security equipment and vehicles	23,763,053	22,091,856
Accumulated depreciation	(18,892,713)	(17,507,483)
Security equipment and vehicles, net	4,870,339	4,584,373
Land	5,278,007	5,278,007
Leased assets	2,869,646	2,195,671
Accumulated depreciation	(2,565,799)	(1,983,750)
Leased assets, net	303,847	211,920
Other	1,945,703	1,938,094
Accumulated depreciation	(1,549,267)	(1,588,495)
Other, net	396,435	349,599
Total property, plant and equipment	15,741,469	15,215,114
Intangible assets		
Goodwill	870,960	993,000
Other	3,347,240	3,309,479
Total intangible assets	4,218,201	4,302,480
Investments and other assets		
Investment securities	5,765,282	5,711,339
Leasehold and guarantee deposits	2,291,957	1,460,515
Deferred tax assets	242,998	273,681
Retirement benefit asset	3,642,211	3,688,136
Other	457,906	494,948
Allowance for doubtful accounts	(142,184)	(141,804)
Total investments and other assets	12,258,171	11,486,817
Total non-current assets	32,217,842	31,004,412
Total assets	71,736,644	69,249,321

(Thousands of yen)

	As of February 28, 2026	As of August 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	2,419,632	2,034,444
Short-term borrowings	1,989,313	1,956,013
Current portion of bonds payable	60,000	62,000
Lease liabilities	565,094	439,298
Accrued expenses	3,540,975	3,192,761
Income taxes payable	1,143,397	689,725
Advances received-security operation	752,868	790,291
Deposits received	6,322,184	6,803,973
Provision for bonuses	1,557,499	1,587,047
Provision for bonuses for directors (and other officers)	84,600	33,425
Other	3,200,355	1,624,739
Total current liabilities	21,635,922	19,213,722
Non-current liabilities		
Bonds payable	50,000	78,000
Long-term borrowings	2,113,635	1,775,480
Lease liabilities	653,432	619,900
Deferred tax liabilities	1,301,304	1,348,454
Provision for share awards	59,932	50,674
Retirement benefit liability	835,888	852,454
Asset retirement obligations	493,960	495,263
Other	403,311	403,686
Total non-current liabilities	5,911,466	5,623,913
Total liabilities	27,547,389	24,837,636
Net assets		
Shareholders' equity		
Share capital	2,924,000	2,924,000
Capital surplus	3,014,854	2,986,209
Retained earnings	33,200,928	33,766,289
Treasury shares	(1,925,128)	(1,908,068)
Total shareholders' equity	37,214,654	37,768,431
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,686,988	2,614,072
Remeasurements of defined benefit plans	1,426,075	1,309,600
Total accumulated other comprehensive income	4,113,063	3,923,673
Non-controlling interests	2,861,536	2,719,579
Total net assets	44,189,255	44,411,684
Total liabilities and net assets	71,736,644	69,249,321

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statement of Income

(Thousands of yen)

	For the six months ended August 31, 2025	For the six months ended August 31, 2026
Net sales	38,741,329	40,586,807
Cost of sales	29,933,410	31,610,396
Gross profit	8,807,918	8,976,410
Selling, general and administrative expenses		
Salaries and allowances	2,070,304	2,084,932
Provision for bonuses	394,497	398,200
Provision for bonuses for directors (and other officers)	36,900	29,445
Retirement benefit expenses	19,956	11,036
Other	3,752,583	3,665,035
Total selling, general and administrative expenses	6,274,243	6,188,649
Operating profit	2,533,675	2,787,761
Non-operating income		
Interest income	3,097	8,211
Dividend income	68,144	73,911
Insurance claim income	37,107	23,619
Other	32,238	32,741
Total non-operating income	140,588	138,484
Non-operating expenses		
Interest expenses	35,096	34,002
Share of loss of entities accounted for using equity method	–	14,187
Other	10,642	10,144
Total non-operating expenses	45,738	58,333
Ordinary profit	2,628,525	2,867,912
Extraordinary income		
Gain on sale of non-current assets	235,924	26
Gain on sale of investment securities	–	15,893
Gain on change in equity	–	1,318
Insurance claim income	–	400,000
Penalty income	–	29,480
Total extraordinary income	235,924	446,718
Extraordinary losses		
Loss on sale and retirement of non-current assets	4,352	2,230
Loss on litigation	–	948,000
Loss on cancellation of contracts	–	464,210
Total extraordinary losses	4,352	1,414,441
Profit before income taxes	2,860,098	1,900,190
Income taxes - current	942,670	580,630
Income taxes - deferred	24,106	102,516
Total income taxes	966,777	683,147
Profit	1,893,321	1,217,042
Profit attributable to non-controlling interests	194,596	230,702
Profit attributable to owners of parent	1,698,724	986,340

Semi-annual Consolidated Statement of Comprehensive Income

(Thousands of yen)

	For the six months ended August 31, 2025	For the six months ended August 31, 2026
Profit	1,893,321	1,217,042
Other comprehensive income		
Valuation difference on available-for-sale securities	474,834	(58,742)
Remeasurements of defined benefit plans, net of tax	(90,178)	(116,333)
Total other comprehensive income	384,656	(175,075)
Comprehensive income	2,277,977	1,041,966
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,079,090	799,316
Comprehensive income attributable to non-controlling interests	198,886	242,650

(3) Semi-annual Consolidated Statement of Cash Flows

(Thousands of yen)

	For the six months ended August 31, 2025	For the six months ended August 31, 2026
Cash flows from operating activities		
Profit before income taxes	2,860,098	1,900,190
Depreciation	1,376,058	1,464,961
Interest and dividend income	(71,242)	(82,122)
Insurance claim income	–	(400,000)
Interest expenses	35,096	34,002
Loss on retirement of non-current assets	29,158	26,703
Share of loss (profit) of entities accounted for using equity method	–	14,187
Loss (gain) on sale of investment securities	–	(15,893)
Loss on litigation	–	948,000
Loss on cancellation of contracts	–	464,210
Penalty income	–	(29,480)
Loss (gain) on change in equity	–	(1,318)
Decrease (increase) in trade receivables	789,497	2,131,177
Decrease (increase) in inventories	(382,008)	593,340
Increase (decrease) in trade payables	(716,021)	(400,042)
Increase (decrease) in advances received	–	(780,871)
Increase (decrease) in accrued expenses	434,618	(375,607)
Other, net	966,923	363,696
Subtotal	5,322,177	5,855,134
Interest and dividends received	71,327	80,874
Interest paid	(35,558)	(34,480)
Income taxes paid	(736,481)	(1,005,374)
Payments for loss on litigation	–	(1,040,000)
Proceeds from insurance claims related to litigation	–	400,000
Net cash provided by (used in) operating activities	4,621,465	4,256,153
Cash flows from investing activities		
Decrease (increase) in time deposits	22,797	60,956
Purchase of property, plant and equipment	(3,098,799)	(1,014,174)
Proceeds from sale of property, plant and equipment	253,802	73
Purchase of intangible assets	(544,876)	(680,918)
Purchase of investment securities	(5,948)	(7,553)
Purchase of shares of unconsolidated subsidiaries	(377,968)	(40,000)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(927,973)	(258,162)
Proceeds from collection of loans receivable	380	330
Other, net	(6,975)	–
Net cash provided by (used in) investing activities	(4,685,560)	(1,939,449)

(Thousands of yen)

	For the six months ended August 31, 2025	For the six months ended August 31, 2026
Cash flows from financing activities		
Proceeds from long-term borrowings	2,172,062	104,010
Repayments of long-term borrowings	(475,339)	(475,465)
Repayments of lease liabilities	(364,016)	(333,392)
Proceeds from issuance of bonds	–	59,414
Redemption of bonds	(10,000)	(30,000)
Purchase of treasury shares	(707)	(481)
Proceeds from sale of treasury shares	120	–
Payment for purchase of treasury stock by the subsidiary	–	(327,668)
Dividends paid	(434,921)	(420,978)
Dividends paid to non-controlling interests	(60,279)	(89,091)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	–	(9,976)
Net cash provided by (used in) financing activities	826,918	(1,523,629)
Net increase (decrease) in cash and cash equivalents	762,822	793,075
Cash and cash equivalents at beginning of period	17,548,349	16,211,071
Cash and cash equivalents at end of period	18,311,172	17,004,146

(4) Notes to Semiannual Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in the event of significant changes in shareholders' equity)

Not applicable.

(Segment information, etc.)
[Segment information]
1 Information on net sales and profit (loss) by reportable segment
For the six months ended August 31, 2025 (from March 1, 2025 to August 31, 2025)

(Thousands of yen)

	Reportable segment			Adjustment (Note 1)	Amount recorded in Semiannual Consolidated Statement of Income (Note 2)
	Security Business	Building Management and Real Estate Business	Total		
Net sales					
Net sales to external customers	37,802,945	938,384	38,741,329	–	38,741,329
Intersegment net sales or transfers	28,384	320,825	349,210	(349,210)	–
Total	37,831,330	1,259,209	39,090,539	(349,210)	38,741,329
Segment profit	2,412,610	116,757	2,529,367	4,308	2,533,675

(Notes) 1. Adjustments to segment profit are made due to the elimination of unrealized income, etc.
2. Segment profit is reconciled with operating profit in the semiannual consolidated statement of income.

For the six months ended August 31, 2026 (from March 1, 2026 to August 31, 2026)

(Thousands of yen)

	Reportable segment			Adjustment (Note 1)	Amount recorded in Semiannual Consolidated Statement of Income (Note 2)
	Security Business	Building Management and Real Estate Business	Total		
Net sales					
Net sales to external customers	39,564,238	1,022,568	40,586,807	–	40,586,807
Intersegment net sales or transfers	25,201	268,330	293,531	(293,531)	–
Total	39,589,439	1,290,899	40,880,339	(293,531)	40,586,807
Segment profit	2,562,862	219,081	2,781,943	5,817	2,787,761

(Notes) 1. Adjustments to segment profit are made due to the elimination of unrealized income, etc.
2. Segment profit is reconciled with operating profit in the semiannual consolidated statement of income.

2. Information on impairment losses on non-current assets or goodwill, etc. by reportable segment
(Significant impairment losses on non-current assets)
Not applicable.

(Significant changes in the amount of goodwill)
For the six months ended August 31, 2025 (from March 1, 2025 to August 31, 2025)
Consequent to our acquisition of all shares of Japan Security Union Co., Ltd., the company is included in the scope of consolidation. The increase in goodwill due to such event was ¥1,331,302 thousand in the Security Business segment.

The amount of goodwill reflects a significant revision to the initial allocation of acquisition cost due to the finalization of provisional accounting treatment for the business combination.

For the six months ended August 31, 2026 (from March 1, 2026 to August 31, 2026)

Consequent to the acquisition by Kansai CSP Co., a consolidated subsidiary of the Company, of all shares of SANWA KEIBI Co., Ltd., the company is included in the scope of consolidation. The increase in goodwill due to such event was ¥214,002 thousand in the Security Business segment.

The amount of goodwill is provisionally determined, as the allocation of acquisition cost had not been completed as of the end of the period under review.

(Significant gains in negative goodwill)

Not applicable.

(Significant subsequent events)

Not applicable.

Reference

Financial Results for the Six Months Ended August 31, 2026

October 9, 2026
CENTRAL SECURITY PATROLS CO., LTD.

[Financial results overview]

- The financial results for the six months ended August 31, 26 showed increases in both sales and profits (operating profit and ordinary profit).
- In the Stationed Security Service segment, operations commenced at OIMACHI TRACKS, while TAKANAWA GATEWAY CITY made a full-year contribution.
- In Electronic Security Service segment, the effects of M&As conducted in the previous year and other factors contributed to results.
- In the Sales of Security and Safety Apparatuses segment, sales of access control systems, camera systems, and other equipment systems remained solid.
- Net sales reached a record high for the semiannual results.

1. Semiannual Consolidated Statement of Income

(Millions of yen, %)

Item	Six months ended August 31, 2025 (Mar. 1, 2025– Aug. 31, 2025) A	Six months ended August 31, 2026 (Mar. 1, 2026– Aug. 31, 2026) B	Change B−A	Percentage B/A×100
Net sales	**38,741**	**40,586**	**1,845**	**104.8**
Security Business	37,802	39,564	1,761	104.7
Stationed Security Service segment	19,654	20,378	723	103.7
Electronic Security Service segment	11,154	11,632	477	104.3
Transportation Security Service segment	1,737	1,846	109	106.3
Sales of Security and Safety Apparatuses segment	5,256	5,707	451	108.6
Building Management and Real Estate Business	938	1,022	84	109.0
Operating profit	**2,533**	**2,787**	**254**	**110.0**
Security Business	2,412	2,562	150	106.2
Building Management and Real Estate Business	116	219	102	187.6
Adjustment	4	5	1	135.0
Non-operating income (expenses)	94	80	(14)	84.5
Ordinary profit	**2,628**	**2,867**	**239**	**109.1**
Extraordinary income (losses)	231	(967)	(1,199)	–
Profit before income taxes	2,860	1,900	(959)	66.4
Income taxes	966	683	(283)	70.7
Profit	1,893	1,217	(676)	64.3
Profit attributable to non-controlling interests	194	230	36	118.6
Profit attributable to owners of parent	**1,698**	**986**	**(712)**	**58.1**

(Note) 1. “Net sales” represent sales to external customers.

2. Semiannual Consolidated Balance Sheet

(Millions of yen, %)

Item	As of February 28, 2026 **A**	As of August 31, 2026 **B**	**Change B−A**	**Percentage B/A×100**
Current assets	39,518	38,244	(1,273)	96.8
Non-current assets	32,217	31,004	(1,213)	96.2
Total assets	**71,736**	**69,249**	**(2,487)**	**96.5**
Current liabilities	21,635	19,213	(2,422)	88.8
Non-current liabilities	5,911	5,623	(287)	95.1
Total liabilities	**27,547**	**24,837**	**(2,709)**	**90.2**
Total net assets	**44,189**	**44,411**	**222**	**100.5**
Total liabilities and net assets	**71,736**	**69,249**	**(2,487)**	**96.5**

3. Semiannual Consolidated Statement of Cash Flows

(Millions of yen)

Item	Six months ended August 31, 2025 (Mar. 1, 2025– Aug. 31, 2025) **A**	Six months ended August 31, 2026 (Mar. 1, 2026– Aug. 31, 2026) **B**	**Change B−A**
Cash flows from operating activities	**4,621**	**4,256**	**(365)**
Cash flows from investing activities	**(4,685)**	**(1,939)**	**2,746**
Cash flows from financing activities	**826**	**(1,523)**	**(2,350)**
Net increase (decrease) in cash and cash equivalents	**762**	**793**	**30**
Cash and cash equivalents at beginning of period	**17,548**	**16,211**	**(1,337)**
Cash and cash equivalents at end of period	**18,311**	**17,004**	**(1,307)**