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October 13, 2026

Consolidated Financial Results for the Six Months Ended August 31, 2026 (Under Japanese GAAP)

Company name: DOUTOR·NICHIRES Holdings Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 3087
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Scheduled date to file semi-annual securities report: October 13, 2026
Scheduled date to commence dividend payments: November 17, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended August 31, 2026 (from March 1, 2026 to August 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
August 31, 2026	85,736	7.5	7,384	38.1	7,534	37.0	5,219	32.7
August 31, 2025	79,741	5.9	5,347	(6.7)	5,497	(4.1)	3,933	(6.7)

Note: Comprehensive income For the six months ended August 31, 2026: ¥5,363 million [30.9%]
For the six months ended August 31, 2025: ¥4,097 million [(0.5)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
August 31, 2026	124.15	-
August 31, 2025	92.07	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
August 31, 2026	143,843	109,788	76.1
February 28, 2026	136,519	105,554	77.0

Reference: Equity
As of August 31, 2026: ¥109,414 million
As of February 28, 2026: ¥105,179 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended February 28, 2026	-	27.00	-	30.00	57.00
Fiscal year ending February 28, 2027	-	32.00			
Fiscal year ending February 28, 2027 (Forecast)				30.00	62.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes

3. Forecast of consolidated financial results for the fiscal year ending February 28, 2027 (from March 1, 2026 to February 28, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending February 28, 2027	166,501	4.6	11,043	8.8	11,272	6.2	7,556	4.5	179.80

Note: Revisions to the earnings forecasts most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of August 31, 2026	45,609,761 shares
As of February 28, 2026	45,609,761 shares

(ii) Number of treasury shares at the end of the period

As of August 31, 2026	3,535,349 shares
As of February 28, 2026	3,587,398 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended August 31, 2026	42,041,325 shares
Six months ended August 31, 2025	42,725,677 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors. For the conditions on which earnings forecasts are predicated and precautions for using earnings forecasts, see "1. Qualitative Information on the Interim Financial Results (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

Semi-annual consolidated balance sheet

(Millions of yen)

	As of February 28, 2026	As of August 31, 2026
Assets		
Current assets		
Cash and deposits	29,422	31,063
Notes and accounts receivable - trade	9,444	9,737
Merchandise and finished goods	4,049	5,522
Work in process	276	259
Raw materials and supplies	2,674	3,811
Other	10,152	11,456
Allowance for doubtful accounts	(89)	(90)
Total current assets	55,932	61,759
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	23,619	24,083
Machinery, equipment and vehicles, net	1,190	1,483
Land	23,179	23,380
Leased assets, net	2,315	2,231
Other, net	1,695	1,604
Total property, plant and equipment	52,000	52,783
Intangible assets	646	835
Investments and other assets		
Investment securities	1,428	1,660
Deferred tax assets	1,836	1,813
Leasehold and guarantee deposits	20,214	20,383
Retirement benefit asset	15	15
Other	4,444	4,592
Total investments and other assets	27,939	28,465
Total non-current assets	80,587	82,083
Total assets	136,519	143,843

(Millions of yen)

	As of February 28, 2026	As of August 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	8,102	10,321
Short-term borrowings	470	420
Current portion of long-term borrowings	79	24
Income taxes payable	2,727	3,357
Provision for bonuses	1,270	1,432
Provision for bonuses for directors (and other officers)	97	68
Provision for shareholder benefit program	126	-
Other	9,702	10,219
Total current liabilities	22,576	25,844
Non-current liabilities		
Long-term borrowings	5	-
Lease liabilities	1,525	1,333
Retirement benefit liability	2,082	2,098
Asset retirement obligations	2,404	2,415
Other	2,370	2,362
Total non-current liabilities	8,388	8,210
Total liabilities	30,964	34,054
Net assets		
Shareholders' equity		
Share capital	1,000	1,000
Capital surplus	16,662	16,681
Retained earnings	94,803	98,762
Treasury shares	(8,300)	(8,180)
Total shareholders' equity	104,165	108,263
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	675	838
Deferred gains or losses on hedges	1,061	1,099
Foreign currency translation adjustment	(865)	(915)
Remeasurements of defined benefit plans	141	128
Total accumulated other comprehensive income	1,013	1,151
Non-controlling interests	375	374
Total net assets	105,554	109,788
Total liabilities and net assets	136,519	143,843

Semi-annual consolidated statement of income

(Millions of yen)

	Six months ended August 31, 2025	Six months ended August 31, 2026
Net sales	79,741	85,736
Cost of sales	32,747	35,166
Gross profit	46,994	50,569
Selling, general and administrative expenses	41,647	43,185
Operating profit	5,347	7,384
Non-operating income		
Interest income	14	34
Dividend income	22	24
Rental income from real estate	55	56
Foreign exchange gains	92	60
Other	32	41
Total non-operating income	217	217
Non-operating expenses		
Interest expenses	12	16
Rental expenses on real estate	29	38
Share of loss of entities accounted for using equity method	6	2
Other	18	11
Total non-operating expenses	66	67
Ordinary profit	5,497	7,534
Extraordinary income		
Gain on sale of non-current assets	2	66
Compensation for transfar	191	208
Other	16	12
Total extraordinary income	210	287
Extraordinary losses		
Loss on retirement of non-current assets	64	40
Impairment losses	71	106
Other	1	10
Total extraordinary losses	137	156
Profit before income taxes	5,571	7,664
Income taxes	1,619	2,439
Profit	3,951	5,225
Profit attributable to non-controlling interests	17	6
Profit attributable to owners of parent	3,933	5,219

Semi-annual consolidated statement of comprehensive income

(Millions of yen)

	Six months ended August 31, 2025	Six months ended August 31, 2026
Profit	3,951	5,225
Other comprehensive income		
Valuation difference on available-for-sale securities	77	163
Deferred gains or losses on hedges	164	38
Foreign currency translation adjustment	(95)	(49)
Remeasurements of defined benefit plans, net of tax	(0)	(13)
Total other comprehensive income	145	138
Comprehensive income	4,097	5,363
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,079	5,357
Comprehensive income attributable to non-controlling interests	17	6

Semi-annual consolidated statement of cash flows

(Millions of yen)

	Six months ended August 31, 2025	Six months ended August 31, 2026
Cash flows from operating activities		
Profit before income taxes	5,571	7,664
Depreciation	2,287	2,299
Increase (decrease) in retirement benefit liability	(2)	(3)
Increase (decrease) in allowance for doubtful accounts	(0)	1
Increase (decrease) in provision for bonuses	22	160
Increase (decrease) in provision for bonuses for directors (and other officers)	(28)	(28)
Loss on retirement of non-current assets	64	40
Loss (gain) on sale of non-current assets	(2)	(66)
Impairment losses	71	106
Share of loss (profit) of entities accounted for using equity method	6	2
Interest and dividend income	(37)	(59)
Interest expenses	12	16
Foreign exchange losses (gains)	2	(3)
Decrease (increase) in trade receivables	(2,607)	(291)
Decrease (increase) in inventories	(1,510)	(2,591)
Increase (decrease) in trade payables	3,462	2,069
Other, net	(2,161)	(267)
Subtotal	5,149	9,048
Interest and dividends received	35	58
Interest paid	(12)	(16)
Income taxes paid	(1,914)	(2,045)
Net cash provided by (used in) operating activities	3,258	7,045
Cash flows from investing activities		
Proceeds from withdrawal of time deposits	-	2,600
Purchase of property, plant and equipment	(2,793)	(2,682)
Proceeds from sale of property, plant and equipment	2	91
Purchase of intangible assets	(28)	(103)
Payments of leasehold and guarantee deposits	(320)	(326)
Proceeds from refund of leasehold and guarantee deposits	114	141
Loan advances	(30)	(111)
Other, net	(3)	(560)
Net cash provided by (used in) investing activities	(3,058)	(951)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	-	(50)
Repayments of long-term borrowings	(60)	(60)
Repayments of lease liabilities	(486)	(483)
Purchase of treasury shares	(5,000)	(0)
Dividends paid	(1,182)	(1,260)
Other, net	(7)	(7)
Net cash provided by (used in) financing activities	(6,737)	(1,861)
Effect of exchange rate change on cash and cash equivalents	15	8
Net increase (decrease) in cash and cash equivalents	(6,523)	4,240
Cash and cash equivalents at beginning of period	38,990	26,822
Cash and cash equivalents at end of period	32,467	31,063

(Notes on segment information, etc.)

Segment Information

I. Overview of Reporting Segments

The Company's reporting segments are those of the Company's constituent units for which segregated financial information is available and is subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate performance.

The Group, of which the Company is the holding company, consists of segments based on two core operating companies, with the following business segments being Japan Restaurant System Group, Doutor Coffee Group, and Others.

The Japan Restaurant System Group operates a chain of restaurants mainly directly managed by the Group, and its business activities include the purchase, manufacture and sale of food ingredients.

The Doutor Coffee Group mainly operates coffee chains through directly managed stores and franchise systems, and its business activities include the purchase of coffee beans, roasting and processing of coffee beans, sales at directly managed stores, wholesale to franchise stores, royalties and other income, and the sale of coffee products to convenience stores.

"Other" refers mainly to retail and wholesale business activities related to the restaurant business in Japan and overseas.

II. Previous Interim Consolidated Accounting Period (March 1, 2025 to August 31, 2025)

1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Millions of yen)

	Reportable segments				Adjustment amount (Note) 1	Interim Consolidated Statements of Income (Note)2
	NICHIRES GROUP	DOUTOR GROUP	Other	Total		
Sales						
retail	28,058	21,274	2,490	51,823	-	51,823
wholesale	247	25,648	750	26,646	-	26,646
Other	39	1,219	12	1,271	-	1,271
Revenue generated from customer contracts	28,345	48,142	3,253	79,741	-	79,741
Other Earnings	-	-	-	-	-	-
Revenues from external customers	28,345	48,142	3,253	79,741	-	79,741
Transactions with other segments	840	398	2,509	3,749	(3,749)	-
Total	29,185	48,541	5,763	83,490	(3,749)	79,741
Segment Profit	2,256	2,709	502	5,468	(121)	5,347

Note: 1. Segment profit adjustment of (121) million yen includes non-allocable operating expenses, which are mainly expenses related to the administrative department of the parent company. This includes 481 million yen for and 359 million yen for inter-segment transactions.

2. Segment profit is adjusted to operating income in the interim consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

In the Japan Restaurant System Group and Doutor Coffee Group segments, we have reduced the book value of business assets scheduled for disposal to recoverable value, and recorded this decrease as an extraordinary loss as an impairment loss. The amount of impairment loss recorded was 30 million yen for the Japan Restaurant System Group, 38 million yen for the Doutor Coffee Group, and 2 million yen for others.

III. Interim Consolidated Accounting Period (March 1, 2026 to August 31, 2026)

1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Millions of yen)

	Reportable segments				Adjustment amount (Note) 1	Interim Consolidated Statements of Income (Note)2
	NICHIRES GROUP	DOUTOR GROUP	Other	Total		
Sales						
retail	28,944	22,499	2,324	53,767	-	53,767
wholesale	342	29,464	828	30,634	-	30,634
Other	43	1,255	35	1,334	-	1,334
Revenue generated from customer contracts	29,329	53,219	3,187	85,736	-	85,736
Other Earnings	-	-	-	-	-	-
Revenues from external customers	29,329	53,219	3,187	85,736	-	85,736
Transactions with other segments	870	373	2,708	3,953	(3,953)	-
Total	30,200	53,592	5,896	89,689	(3,953)	85,736
Segment Profit	2,748	4,034	644	7,427	(43)	7,384

Note: 1. Segment profit adjustment of (43) million yen includes operating expenses that cannot be assigned, which are mainly expenses related to the administrative department of the parent company.

This includes 433 million yen for and 389 million yen for inter-segment transactions.

2. Segment profit is adjusted to operating income in the interim consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

In the Japan Restaurant System Group and Doutor Coffee Group segments, we have reduced the book value of business assets scheduled for disposal to recoverable value, and recorded this decrease as an extraordinary loss as an impairment loss. The amount of impairment loss recorded was 62 million yen for the Japan Restaurant System Group, 43 million yen for the Doutor Coffee Group, and 0 million yen for others.